

SAN RAMON, CALIFORNIA

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# SAN RAMON VALLEY FIRE PROTECTION DISTRICT

# COMPREHENSIVE ANNUAL FINANCIAL REPORT

# DIRECTORY OF OFFICIALS

# Board of Directors

Glenn W. Umont

President

Vice President

H. Jay Kerr

Gordon Dakin

Director

Jennifer G. Price

Director

Matthew J. Stamey Director

# Principal Staff

Paige Meyer Fire Chief

Susan F. Brooks District Clerk

Lon Phares

Deputy Chief Operations

Derek Krause

Deputy Chief EMS/Logistics

Christina Kiefer Fire Marshal

John Duggan Battalion Chief

Daniel McNamara Battalion Chief

John E. Viera Battalion Chief Kenneth R. Campo, CPA Interim Chief Financial Officer

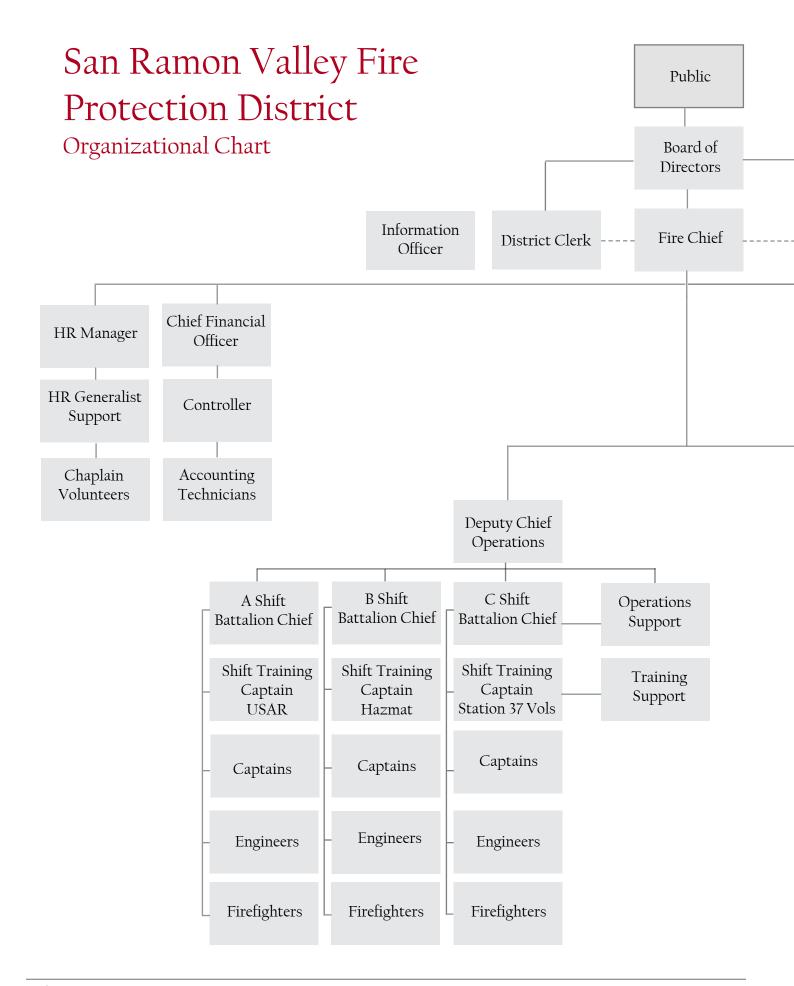
Martin Koran Controller

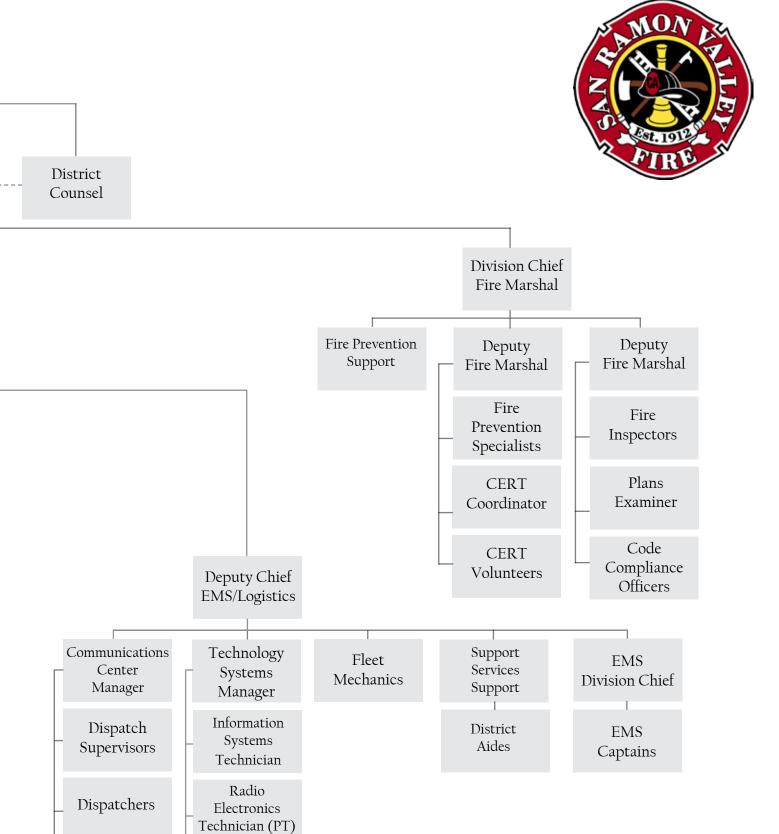
Steve Call

Technology Systems Manager

Denise Pangelinan

Communications Center Manager





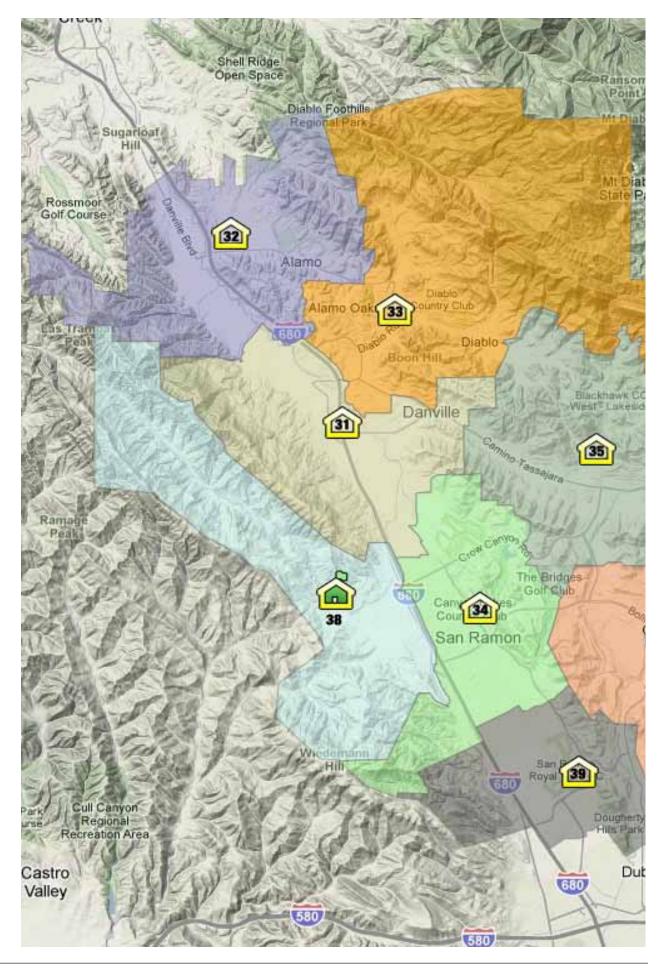
GIS

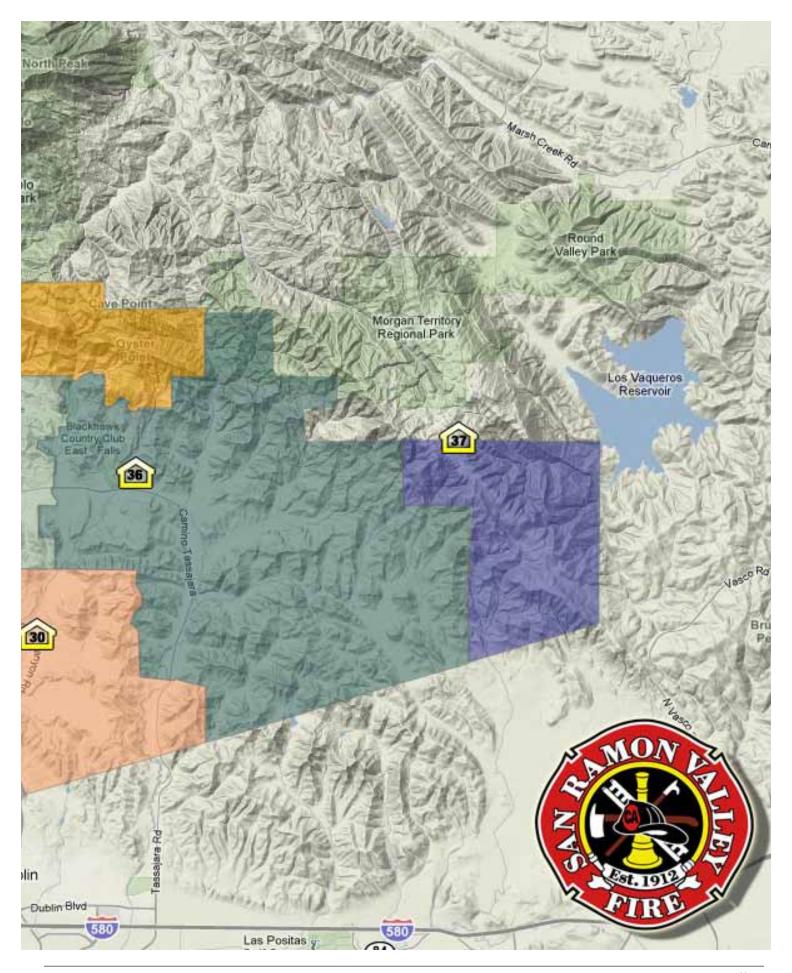
Technician (PT)

Comm.

Reserves

# DISTRICT BOUNDARIES







Station 30 11445 Windemere Parkway San Ramon



Station 31 800 San Ramon Valley Blvd. Danville



Station 32 1101 Stone Valley Road Alamo



Station 33 1051 Diablo Road Danville



Station 34
12599 Alcosta Boulevard
San Ramon



Station 35
505 Silver Oak Lane
Blackhawk



Station 36 2001 Lusitano Street Danville



Station 37
10207 - A Morgan Territory Road
Morgan Territory



Station 38
1600 Bollinger Canyon Road
San Ramon



Station 39
9399 Firerest Lane
San Ramon



Administration
1500 Bollinger Canyon Road
San Ramon



Training
6100 Camino Tassajara Road
Tassajara



# San Ramon Valley Fire Protection District

1500 Bollinger Canyon Road, San Ramon, CA 94583 Phone (925) 838-6600 | Fax (925) 838-6629 www.firedepartment.org | info@firedepartment.org

December 5, 2014

Board of Directors San Ramon Valley Fire Protection District 1500 Bollinger Canyon Road San Ramon, California 94583

Members of the Board:

We are pleased to present the San Ramon Valley Fire Protection District Comprehensive Annual Financial Report (CAFR) for the fiscal year ended June 30, 2014. This is the fourteenth consecutive CAFR produced by the District.

This report has been prepared by the Finance Division following the guidelines recommended by the Government Finance Officers Association of the United States and Canada (GFOA) and is in conformance with generally accepted accounting principles for state and local governmental entities established by the Governmental Accounting Standards Board (GASB). Responsibility for the accuracy, completeness and fairness of the presented data and the clarity of presentation, including all disclosures, rests with the management of the District.

#### THE REPORTING ENTITY - PAST AND PRESENT

#### HISTORY AND FORMATION OF SAN RAMON VALLEY FIRE PROTECTION DISTRICT

The San Ramon Valley Fire Protection District is an outgrowth of many years of maturation. Its early beginning took place over 100 years ago at a meeting of the Danville Improvement Club. The meeting held on March 19, 1912, was comprised of the leading ladies and men of Danville. At this meeting, it was decided that a volunteer fire department needed to be organized. The idea was unanimously approved, and the name Danville Farm Defense Fire District was established. In 1921, a state law permitted the organization of special fire districts and empowered them with the authority to levy a tax for their support. Thus, on September 6, 1921, the Danville Farm Defense Fire District became the Danville Fire Protection District, an independent fire district and a political subdivision of the State of California. The official boundaries were re-designated to encompass Alamo, Danville, Sycamore and Green Valley School Districts, an area of approximately fifty (50) square miles.

In 1963, Contra Costa County reorganized its East County Fire Protection District into the San Ramon Fire Protection District, an independent district. In December 1979, Local Agency Formation Commission (LAFCO) initiated the consolidation of the Danville Fire Protection District and the San Ramon Fire Protection District. On July 1, 1980, with the merger complete, the two Districts were renamed the San Ramon Valley Fire

Protection District (SRVFPD). The new District served the communities of Alamo, Blackhawk, Danville, Diablo and San Ramon, a 70 square mile area. The organization was comprised of 4 fire stations, 27 emergency vehicles and 71 employees. With the reorganization of these two districts, the newly formed District became governed by 5 locally elected Board of Directors, independent of the County Board of Supervisors.

Some ten years later, the San Ramon Valley Fire Protection District and the Tassajara Fire Protection District initiated a merger process. In January 1991, LAFCO completed the annexation of all territories of the Tassajara Fire Protection District and transferred them to the San Ramon Valley Fire Protection District, which included Tassajara Valley and the southern boundary of Morgan Territory. Simultaneously, the Tassajara Fire Protection District was dissolved.

In July 1997, the San Ramon Valley Fire Protection District and the City of San Ramon moved forward with an annexation of the Dougherty Regional Fire Authority to the SRVFPD. With this annexation, the District extended its fire service boundary to the Contra Costa/Alameda County line.

The District has accomplished many notable achievements, including implementation of emergency medical response capability and the conversion to Firefighter/Paramedic ambulance service, new station facilities for its citizens and improved apparatus in the field. These successes have proven to be very beneficial to the communities which the District serves.

The San Ramon Valley Fire Protection District's evolution over the past 100 years is remarkable and its endeavors impressive. The following is a summary of key milestones and accomplishments since its inception.

# **NOVEMBER 1911**

A meeting which had been arranged by the Danville Improvement Club was held for the purpose of organizing a volunteer fire department for Danville.

#### **MARCH 1912**

A "Fireman's Ball" was held to finance the Danville Farm Fire Defense District. The net proceeds of \$100 realized at the event were deposited into the first bank account.



# **APRIL 1922**

The Danville Fire Protection District (DFPD) purchased its first fire truck for \$4,140. The new truck was a Reo-American La France, which replaced a trailer equipped with ten 10-gallon milk cans full of water. The volunteer, who got to the trailer first, hitched it to their vehicle and pulled it to the fire. Gunnysacks were soaked in the water and then used to beat out the fire.

# **MAY 1942**

At the height of the war years, government defense funds were provided to have a man sleep in the firehouse.

# OCTOBER 1942

The Danville Fire Protection District entered the County Mutual Aid plan.

# JANUARY 1958

A second firehouse was completed and located in Alamo.

# JANUARY 1966

The Danville Fire Protection District established its first training program with the objective of developing new recruits with the ability to properly, safely and efficiently use the tools and equipment normally carried on fire apparatus.

# **JULY 1969**

The DFPD purchased land to relocate and construct Station 1 at 800 San Ramon Valley Boulevard in Danville and renamed it Station 31.

#### FEBRUARY 1975

The DFPD completely modernized its communications system.

# **MAY 1975**

The DFPD received its first ambulance donated through the "Helen Howell Fund raiser."

# JANUARY 1977

The DFPD received an improved Class Rate from Class 5, issued in 1962, to Class 4. This illustrated an adequate level of fire protection facilities provided and maintained within the rapidly growing communities protected.

# JANUARY 1978

As a result of population growth, emergency medical response service for the DFPD increased 42% over those in 1976.

#### FEBRUARY 1984

The San Ramon Valley Fire Protection District began staffing its ambulance units with paramedic service through a public/private partnership with John Muir Hospital.

# **JULY 1989**

Issued \$13,100,000 Certificates of Participation for the acquisition and construction of certain land, equipment and capital improvements within the District. The primary projects included the construction of Station 36, Station 38 and the Administrative Office Building, and the remodeling of Station 31 and Station 33.

# **APRIL 1992**

Station 36, located in Tassajara Valley, was staffed to provide 24-hour protection. This station was formerly a volunteer-staffed station under the former Tassajara Fire Protection District.



# **MAY 1993**

Refinanced Certificates of Participation issued in 1989 in an aggregated principal amount of \$10,500,000.

# FEBRUARY 1995

A public safety trailer called the "Safety House" was added to the District's fleet, allowing the Fire Prevention Division to teach home fire safety to school age children.

# **JULY 1997**

The SRVFPD published its first community newsletter, serving 38,000 households in the area. The newsletter provides timely information on seasonal fire prevention issues.

# **JULY 1997**

The SRVFPD negotiated a "Single Paramedic Program" with Contra Costa County Emergency Medical Services, beginning the conversion to a Firefighter/ Paramedic ambulance service.

# SEPTEMBER 1997

The SRVFPD's Communication Center became accredited for pre-arrival medical

instructions and call triaging. The District has consistently maintained this accreditation.

# FEBRUARY 1999

As a result of a rating review, the Insurance Services Office (ISO) granted the SRVFPD an upgrade from Class 3 to Class 2 in the urban/suburban area. This improved rating tremendously impacts the community the District serves. Commercial buildings can save from

2.5% to 4.5% on their base fire insurance rates. Nationally, only 1% of agencies hold this prestigious achievement. The District is a Class 5 in the rural areas and a Class 8 in the very remote rural areas.

# **JULY 1999**

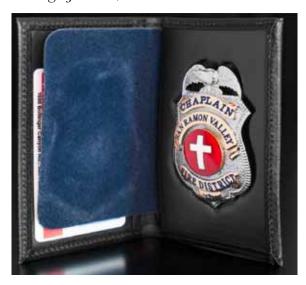
The Board of Directors designated the Fire Chief as the first Treasurer of the District.

#### OCTOBER 1999

The SRVFPD gained "fiscal management" independence from Contra Costa County for financial reporting services. With the hiring of the District's first Chief Finance Officer in March of 1999, an "in-house" payroll, accounting and cash management system commenced, terminating the District's contractual agreement with Contra Costa County.

# **JULY 2000**

The SRVFPD entered into a seven-year contract with Local 3546, a Memorandum of Understanding covering July 1, 2000 through June 30, 2007.



# SEPTEMBER 2000

A Chaplaincy program, operating in a nondenominational setting, was instituted with its primary purpose to assist District personnel and their families for life needs. During the year, the program began "outreach" assistance into the community.

# JANUARY 2001

The District formed an official Honor Guard with the mission to provide honor and respect to firefighters who have fallen in the line of duty serving their community and country and to instill respect for national, state and local flags.

### FEBRUARY 2001

Reclassified two Fire Prevention Inspector positions to Deputy Fire Marshal, reorganizing the internal structure of the Division to provide better service to the community.

# **JUNE 2001**

The SRVFPD broke ground for Station 30, located in Dougherty Valley. This turnkey facility, built and equipped by local developers, opened on June 1, 2002.

# **NOVEMBER 2001**

The District began staffing every first run unit with one Paramedic for every emergency call.

#### DECEMBER 2001

The District prepared its first Comprehensive Annual Financial Report for evaluation and award consideration by the Government Finance Officers Association and the California Society of Municipal Finance Officers Association.

# **NOVEMBER 2002**

The District held its first annual Employee Recognition Dinner and Awards Ceremony to acknowledge the efforts put forth by each and every employee.

# **JUNE 2003**

The Board of Directors adopted a new "mission" statement as a result of the strategic planning process.

# **JUNE 2003**

Refinanced Certificates of Participation issued in 1993 for an aggregated principal amount of \$8,910,000.

# **AUGUST 2003**

The District's Rescue Division was awarded Certification as an Office of Emergency Services "Medium Rescue Unit." This certification is an important acknowledgement of the District's ongoing effort to provide emergency services during major disaster incidents.



# **MARCH 2004**

The District instituted the Citizen's Emergency Response Team in coordination with the Town of Danville, City of San Ramon, San Ramon Valley Unified School District and Contra Costa County Office of Emergency Services.

# **JULY 2004**

The District placed into service a Type 1 Communication Support Unit, the first totally self-contained mobile communications post in Contra Costa County.

# **MARCH 2005**

The SRVFPD, along with the American Heart Association, Contra Costa County Emergency Medical Service Agency and the San Ramon Regional Medical Center, started the Public Access Defibrillation Program. The program places Automatic External Defibrillators in schools, public buildings and businesses.

# **JUNE 2006**

Issued \$9,485,000 Certificates of Participation for the acquisition and construction of certain land, equipment and capital improvements within the District. The primary projects included the relocation and construction of Station 36, replacement of Station 32 in Alamo and construction of an apparatus storage building at Station 31.

# **JUNE 2007**

The District hired its first full-time Technology Manager, and conducted a complete reassessment of the District's Intergraph Computer-aided Dispatch System. This reconfiguration of the matrix, deployment plan and dispatch workflow was the most significant enhancement to the District's Computer-aided Dispatch System since its installation in 1993. Going live with the new model was the culmination of months of planning, training and implementation, streamlining and improving the reliability of many dispatch operations.

# **JULY 2007**

The District added an additional ambulance to its emergency response fleet. This ambulance and two person crew are stationed at Station 31.

# OCTOBER 2007

The Fire Prevention Division prepared and adopted an ordinance for implementation of the new 2007 California Fire Code. This involved many months of review as the new code differed greatly in many ways from the prior code. The resulting draft document was subjected to public hearings and meetings of directly impacted home builders and other stakeholders. After several meetings and in consideration of other laws impacting application of certain provisions the document was adopted by the Fire District Board of Directors in October 2007.

The most significant element contained in the ordinance, for this Fire District, was the lowering from 5,000 sq. ft. to 3,600 sq. ft. the threshold for installation of residential sprinkler systems. This requirement became effective July 1, 2008.

# **DECEMBER 2007**

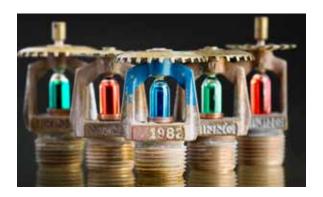
Three new Tractor – Driven Ladder trucks (Tiller trucks) were placed in service.

# FEBRUARY 2008

The District began construction of the new fire Station 36, an apparatus storage building at Station 31, and design of the new fire Station 32.

# JANUARY 2009

The District purchased land at 2100 Stone Valley Road for the replacement and relocation of Fire Station 32.



#### FEBRUARY 2009

The Board of Directors adopted a new five-year Strategic Plan for the period of 2008-2013.

#### FEBRUARY 2009

The District published the first complete Pre-Incident Aerial Survey manual containing 271 targeted locations.

#### FEBRUARY 2009

A new public safety trailer called the "Fire Safety House" was added to the District's fleet, allowing the Fire Prevention Division to teach home fire safety to school age children.

#### **MARCH 2009**

The District published the first complete Company Performance Standards manual for training and incident use.

# **APRIL 2009**

The District launched its new web content management system and domain (www. firedepartment.org) to provide the information and services that the community needed to efficiently interact with the District online.

# **JUNE 2009**

The Board of Directors authorized the establishment of a GASB compliant IRS Section 115 Trust through CalPERS dedicated to the purpose of pre-funding Other Post Employment Benefit obligations. The Trust was established with a \$3,500,000 contribution from the General Fund.

# **AUGUST 2009**

The District begins construction of the Station 36 Apparatus Storage Building. The facility will house a wide variety of resources and supplies such as reserve apparatus and equipment, electric EMS carts, food and pharmaceutical caches, as well as other emergency preparedness supplies.

# **MARCH 2010**

The District placed two new replacement ambulances in service at Fire Station 31 and Fire Station 34 to provide improved emergency medical care and transport to the community.

# **APRIL 2010**

The District website, FireDepartment.org, was nominated for best government website by the International Academy of Digital Arts and Sciences. Firedepartment.org was among five government sites worldwide to receive a "Webby" nomination.

#### **APRIL 2010**

The District announces a first of its kind iPhone application providing a virtual window into

the communications center. The application offers real-time access to emergency activities occurring in the jurisdiction.

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# **AUGUST 2010**

After a unanimous vote of approval by the full Commission during a public hearing in Chicago the District became the first agency in Contra Costa County and only the sixth fire department in the State of California to achieve Commission on Fire Accreditation International (CFAI) accreditation.

# JANUARY 2011

District deploys revolutionary new mobile phone application that notifies trained bystanders of nearby cardiac arrest events. Soon after, the District announces a new foundation to ambitiously share it with other communities around the globe.





# JANUARY 2011

The District is designated by Contra Costa County Health Services as a HeartSafe Community.

#### **AUGUST 2011**

On August 27, 2011 the District was recognized by the International Association of Fire Chiefs (IAFC) and U.S. Safety Fire Technologies with the presentation of the Fire Service Global Award for Excellence. This top honor international award recognizes innovation and achievement in managing resources to reduce the loss of life and property from fire and other emergencies.

#### OCTOBER 2011

The District became one of two new Districts of Distinction as named by the California Special Districts Association (CSDA) and the Special Districts Leadership Foundation (SDLF). The "District of Distinction" is one of the most prestigious local government awards in the State of California. This accreditation validates the Fire Districts commitment to good governance and to ethical and sound operating practices. The accreditation criteria included the submission of financial audits, relevant policies and procedures and proof of training completed by each of the District's Board of Directors and executive management team in ethics, governance, and leadership.

#### **NOVEMBER 2011**

The CPR in Schools Pilot program successfully taught over 250 seventh grade students the life saving skill of hands only CPR and proper use of an AED.

# **MARCH 2012**

The District Celebrates a Century of Service to the San Ramon Valley. District employees, past and present, commemorated this milestone with badges, belt buckles, t-shirts and an open house event.

# **DECEMBER 2013**

The District placed three new replacement ambulances in service at Fire Stations 31, 34 and 39 to provide improved emergency medical care and tranport to the community.

# THE DISTRICT TODAY



he San Ramon Valley Fire Protection District is an autonomous Special District as defined under the Fire Protection District Law of 1987, Health and Safety Code, Section 13800, of the State of California.

The SRVFPD is responsible for providing the highest level of emergency and non-emergency services to the community in an effort to protect life, the environment and property.

A five member Board of Directors, elected by their constituents and each serving a four-year term, governs the District. The Directors meet once a month at the Administrative Office, headquartered in San Ramon, to determine overall policy for the District. Special committee meetings provide oversight in four areas: Personnel, Finance, Facilities and Long Range Planning/Fire Prevention.



The Fire Chief oversees the general operations of the District in accordance with the policy direction prescribed by the Board of Directors. The Fire Chief serves as the Treasurer of the District. At present, the Fire Chief is supported by his executive staff, consisting of the District Clerk, a Division Chief/Fire Marshal, two Deputy Chiefs, Chief Financial Officer, and Human Resources Manager.

The two Deputy Chiefs, Division Chief/Fire Marshal, Chief Financial Officer and Human Resources Manager are responsible for five distinct operational functions of the District. The Operations Deputy Chief is responsible for the delivery of emergency services to the citizens and public, and overseeing the training and education of District personnel. The Deputy Chief of Emergency Medical Services (EMS)/ Logistics is responsible for the delivery of emergency medical services and ensures that current and future information management systems for communication are adequate, and facilities, equipment, apparatus and vehicles are maintained and updated. The Division Chief/Fire Marshal ensures that prevention services are efficient and effective, and oversees code compliance, exterior hazard abatement and provides public education to citizens and customers of the District. The Human Resources Manager oversees personnel standards and procedures, labor negotiations and workers' compensation. The Chief Financial Officer is responsible for the District's financial policies, systems and procedures, including cash management and investments, accounting and budgeting, accounts receivable/payable, payroll, attendance, purchasing, risk management and fixed assets.

The District employs 181 personnel, in addition to approximately 50 volunteers for two separate volunteer programs. The District maintains ten fire stations, two annex buildings, one training site and one Administrative Office Building, all strategically

located within the District. Of the ten stations, nine stations house paid firefighters and one remote station is staffed by 15 volunteer personnel. The District staffs 15 companies, including structure and wildland engines, ladder trucks, ALS ambulances and specialized Hazardous Materials, Rescue, Communications and other support units. The District staffs four additional companies with volunteer firefighters at Fire Station 37 and Fire Station 40 in the Morgan Territory. In addition, the District operates its own Communications Center staffed daily with three dispatchers. All other Administrative personnel reside at the Administrative Office.

nternal Control - In developing and evaluating the District's accounting system, priority is given to the accuracy of internal accounting control. Internal accounting controls are designed to provide reasonable assurance regarding the safeguarding of assets against loss from unauthorized use or disposition, the accuracy and reliability of accounting data and the adherence to prescribed managerial policy. The concept of reasonable assurance recognizes that the cost of control should not exceed the benefits likely to be derived, and the cost-benefit analysis requires estimates and judgments by management.

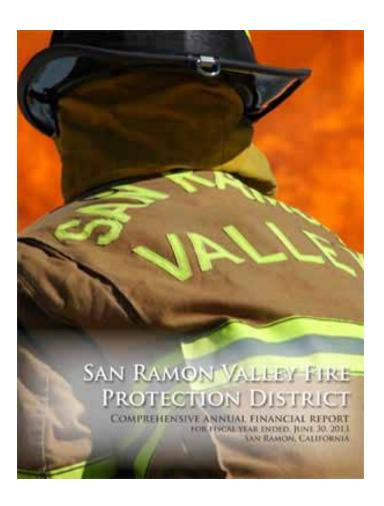
Accounting System and Budgeting Controls - The District's accounting and budgeting records for the basic financial statements in this report conform to generally accepted accounting principles (GAAP) according to standards established by the Governmental Accounting Standards Board.

The District's Annual Budget, adopted prior to July I, provides overall control of revenue and expenditures, including appropriations (budgeted expenditures) on a line item basis and the means of financing them (budgeted revenue). The District's accounting system produces monthly reports on expense activity that assist Department/Division Managers to monitor activities and programs. These reports are also reviewed by the Finance Controller, Chief Financial Officer and Fire Chief to assure budgetary compliance.

As a recipient of federal, state and county financial assistance, the District is responsible for ensuring that an adequate control structure is in place to comply with applicable laws and regulations related to those

programs. This internal control structure is subject to periodic evaluation by the Finance staff of the District.

Management's Discussion and Analysis (MD&A) - GASB requires that management provide a narrative introduction, overview and analysis to accompany the basic financial statements in the form of MD&A. This letter of transmittal is designed to complement the MD&A and should be read in conjunction with it. The District's MD&A can be found immediately following the report of the independent auditors.



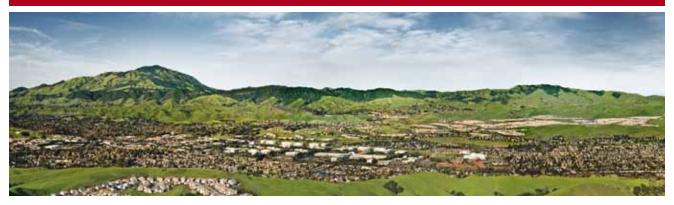
Financial Condition - Fund balance designations in the General Fund fall within the policy guidelines set by the Board for budgetary and planning purposes. The District Reserve Policy requires a minimum fund balance of at least 50% of the operating revenues in the General Fund at fiscal year-end; and a minimum fund balance of at least 20% of operating expenditures, plus \$1 million for workers' compensation.

Audit of Financial Statements - The District contracts for an independent audit each year to provide reasonable assurance that its financial statements are free of material misstatements. This annual audit involves examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management and evaluating the overall financial statement presentation.

The District engaged the accounting firm of Vanvrinek, Trine, Day and Company, LLP to perform the audit of its financial statements. The auditor has issued an unmodified opinion on the District's financial statements indicating they are fairly presented in conformity with GAAP.

Single Audit - The District engaged the accounting firm of Vavrinek, Trine, Day & Company, LLP to perform the audit of the expenses of federal awards required by the Single Audit Act of 1984 and Amendments of 1996, and the related OMB Circular A-133. As part of the Single Audit, tests were made to determine the adequacy of internal controls related to the administration of federal financial assistance programs and to determine that the District had complied with applicable laws and regulations.

# SERVICE AREA AND SERVICES



he District's service area encompasses approximately 155 square miles, covering the communities of Alamo, Blackhawk, the Town of Danville, Diablo, the City of San Ramon, the southern area of Morgan Territory and the Tassajara Valley.

Within the boundaries of the District are expansive wildland areas, large single family homes and multi-family residential complexes, hotels, aregional hospital, numerous convalescent/assisted living facilities, equestrian areas, hiking trails, rock climbing areas and a facility housing a low-level nuclear reactor. The District is also

bisected by a major interstate highway (I-680).

The District serves a population of approximately 184,000. On business days, this figure grows by another 30,000 to include the personnel employed in the Bishop Ranch Business Park. Bishop Ranch is a 585-acre development with nine million square feet of office space located in San Ramon. The business park is comprised of over 300 diverse companies, ranging from large, well known Global 500 companies to innovative start-ups.

The District's philosophy with regard to fire, medical or hazardous material emergencies has

been one of a rapid and effective deployment of appropriate resources to mitigate any emergency, as recognized by a Class 2 Insurance Service Office (ISO) rating. The District's goal is to maintain overall response times consistent with the District's "Standards of Cover" policies. Under normal conditions, there are 15 paid emergency response companies that can be deployed for an emergency within the boundaries of the District. In addition, the District serves as the primary Emergency Operations Center (EOC) location for the Town of Danville and the City of San Ramon.

When the first units for a structure fire are dispatched, the three closest engines, two ladder trucks, an ambulance company and the shift Battalion Chief are assigned. In some of the rural areas of the District where hydrants are not available, the response includes water tenders.

Dispatchers are highly trained to assist the caller in life saving techniques (CPR with respiratory emergency, cardiac emergency, childbirth, etc.) prior to the arrival of the emergency responders. In 1997, the District's Communications Center became recognized as the world's seventh accredited emergency medical dispatch center. This award was achieved and has been maintained through conscientious adherence to proven emergency medical dispatch protocols. The District has been reaccredited in 2000, 2004, 2007, 2011 and 2014. The next accreditation is due in December 2016.

In the spring of 1995, the District began staffing selected units with Firefighter/ Paramedics to provide citizens with a higher level of service. Currently, the District has a sufficient number of paramedics to ensure there is a paramedic on every unit at all times. The District's medical calls receive a "First Responder" response that includes pre-arrival instructions by dispatch, as the first step in the treatment process. A patient is then treated by a team, including at least one paramedic, who arrives in the closest unit to the emergency. Patients

are evaluated and, if necessary, transported by a paramedic-staffed District ambulance. In some cases, transport via air ambulance is necessary. The District maintains close communications with several air ambulance services in the area. District personnel have been trained and are committed to their obligations under the Health Insurance Portability and Accountability Act of 1996 (HIPAA) and its regulations known as the "Privacy Rule" for the protection of individually identifiable health information.

The District must be prepared for emergencies and potential exposure to hazardous materials in the area of the Interstate 680 corridor that passes through the San Ramon Valley. Trucks and other vehicles carry virtually every known hazardous material to points within the Greater Bay Area. The District maintains a hazardous materials team composed of members from the Suppression staff that are highly trained as hazardous materials technicians and specialists.



n important non-emergency activity for suppression/ambulance personnel which benefits the public is training. The District, through its Training Division, strives to continually provide training programs that are both innovative and relevant. All District Firefighters are trained EMTs (1A) and State Certified Firefighters with specialized defibrillator training. For programs such as Hazardous Materials, Emergency Medical, and

Confined Space Rescue Operations, re-certification is mandated by State and/or Federal law. Other specialized training programs cover such diverse topics as Structural and Wildland Firefighting Operations, Urban Search and Rescue skills, Disaster Preparedness, Night Drills and Auto Extrication skills using various tools and techniques.

The District's Training Division is also actively coordinating periodic training with many local agencies, such as the Town of Danville, the City of San Ramon, Mt. Diablo State Park and Cal Fire. Some of the classes offered to these agencies and the public are in Hazardous Materials, Emergency Operations Center Training, CPR certification and re-certification.

he District provides full service fire prevention functions. The Fire Prevention Division works closely with various community agencies, utility providers and builders to facilitate all construction activities in the District.

The Division performs inspections for code compliance, weed abatement, fire suppression systems, fire warning, smoke control and water systems to ensure those facilities meet fire safety codes.

The District has enacted a comprehensive fire prevention ordinance that includes sprinkler requirements for most commercial buildings and residential buildings exceeding 3,600 square feet. This approach has led to a higher degree of fire and life safety and reduced insurance costs.

The District's public education programs provide safety and disaster preparedness information, and extend beyond the traditional school safety programs. The program reaches out to the elderly, community groups and local businesses. The traditional fire safety school program has been expanded to provide a 30-minute in-classroom teaching activity for all classes K through 5th grade. The interactive and informative presentations reach more than 12,000 students annually.

The District works closely with community

organizations, such as service clubs and local Chambers of Commerce, for distribution and installation of smoke alarms for newborn babies and the elderly and neighborhood disaster preparedness activities for the entire area. Supplemental disaster preparedness training is available to schools and neighborhood groups who have completed steps for their own personal preparedness (i.e. reduction of non-structural hazards, food and water supplies for 72 hours.) The program's intent is to enable citizens to take care of themselves and others during and after a disaster when emergency resources are overwhelmed.

The District has accelerated its community training activities with the Community Emergency Response Team (CERT) program. A goal of the program is to have CERT members geographically located throughout the District and trained to assist their neighbors or coworkers following a natural disaster when professional responders are

not immediately available to help.

The District partners with the City of San Ramon and the Contra Costa County Sheriff's Department in supplying gas and diesel fuels for City and County vehicles. The District also leases space to various tenants to erect and operate communication facilities (Utility Easement Towers) at Fire Station 31.



The District's HeartSafe Community Committee's mission is to encourage residents to learn hands-only CPR, promote the placement of public access AEDs in local businesses and community buildings, and facilitate the CPR in the Schools program. Since the committee achieved HeartSafe status in January of 2011, they have trained over 10,000 community members in hands-only CPR and the proper use of an AED. Additionally, during this time the District has seen a sharp increase in the occurrence of bystander CPR.



# **APPARATUS**

he San Ramon Valley Fire Protection District's fleet is made up of emergency vehicles/apparatus which must always be available and kept in a state of readiness. Among these resources are: Eighteen Type I engines, three Type 1 Tractor Driven Aerial Ladder Trucks (100'), one reserve ladder truck, fourteen Wildland units (twelve Type 3 engines and two Type 4 engines). For rural responses, the District is equipped with: One 1,500 gallon all-wheel water tender (with 60 gallons of AFFF foam), one 2,800 gallon water tender with a 3,000 gallon porta-tank, one 2,500 gallon all-wheel-drive water tender with a 2,100 gallon porta-tank, which carries Class A and AFFF foam with portable pumps and tanks. In addition, the District maintains five Type 1 Engines and one Type I Aerial Ladder Truck as reserves that can be placed into service as needed.

The District's Type 1 engines, Type 3 engines and all trucks carry Advanced Life Support (ALS) emergency medical equipment, including oxygen, defibrillator units and ALS medications. In addition, these vehicles are fully equipped to respond as needed to mitigate any emergency including fire, rescue, hazardous material spill or vehicle accident.

A Type 1 Communications Support Unit, which is a totally self-contained mobile communications post, provides an all-risk resource for the District and surrounding agencies. This mobile unit is specifically designed to provide the rigidity needed to operate on the steep fire roads it may encounter and has an extra 20" raised roof for a stand-up work area.





The apparatus is equipped with four dispatch positions, three separate sources of power, a technology area, a small conference room for planning and operations, a rest room and a small kitchenette. The primary operation of the unit is accomplished through a cadre of Communications Volunteers who are specifically trained to operate the technology of the unit, as well as trained to drive the vehicle. The District and Contra Costa County Fire Protection District employ a number of personnel who have been trained as Incident Dispatchers for the unit. The unit has been a valuable resource for several mutual aid events since being placed into service in 2004.



The District has five (5) Advanced Life Support modular ambulances, all of which are equipped with Hurst tools and rope rescue equipment. All units are equipped to meet the needs of paramedic service. In addition, the District maintains two reserve ambulances and a multi-casualty unit that can be placed into service as needed.

The District's Breathing Support Unit is a multifunctional piece of equipment that can fill both high and low pressure air bottles, with an air storage capacity capable of filling 100 bottles. The unit is equipped with large pop-up scene lights, salvage equipment, medical supplies and other items, such as hot coffee, soups and beverages for the support of crews working on an extended incident.

Through the Homeland Security Grant process, the District acquired a state-of-the-art emergency response vehicle for its Type II HazMat team. The crew and vehicle provide assistance for a wide variety of calls such as: spills, abandoned chemicals, carbon monoxide emissions, natural gas leaks, household chemical issues, structure

pipeline fires, ruptures, vehicle accidents involving industrial tankers and The apparatus accidents. is stocked with the most modern hazardous materials detection equipment, advanced life support supplies hazardous materials and databases information line.

The District's Urban Search and Rescue Unit carries a complete complement of

ropes, hardware and rescue baskets for utilization in areas of high peaks and crevices or during earthquake operations or other natural disasters. It also carries an on-board air compressor for various pneumatic tools. This unit meets State OES standards and has been certified as a medium rescue apparatus.

#### **AWARDS**

The Government Finance Officers Association of the United States of America and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting (CAFR) to San Ramon Valley Fire Protection District for its comprehensive annual financial report for the year ended June 30, 2013. This was the thirteenth consecutive year the District has achieved this prestigious fiscal award. In order to be awarded a Certificate of Achievement, a government must publish an easily readable and efficiently organized CAFR. This report must satisfy both generally accepted accounting principles and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. We believe that our current CAFR continues to meet the Certificate of Achievement Program's requirements and we are submitting it to the GFOA to determine its eligibility for another certificate.

The preparation of this report reflects the combined and dedicated effort of District staff, particularly in the Finance Division. Staff in each department has our sincere appreciation for their contributions in the preparation of this report.

# **ACKNOWLEDGEMENTS**

We would like to take this opportunity to express our sincere appreciation to the Board of Directors for their continued support to maintain the highest standards of professionalism in the management of the District's finances.

# **SUMMARY**

The San Ramon Valley Fire Protection District's leadership and its staff bring an effective combination of skills, experience and dedication to carry out the District's mission:

# "IN THE SPIRIT OF OUR TRADITION, WE STRIVE FOR EXCELLENCE, RESPECTFULLY SERVING ALL WITH PRIDE, HONOR AND COMPASSION"

As stated in the Strategic Plan, San Ramon Valley Fire Protection District is committed to these goals:

- Financial sustainability to provide the highest level of service possible in the present while planning and acting for the ability to maintain these ideals indefinitely.
- Personnel development through mentoring, training and supportive policy to assure the District has well qualified personnel to meet current and future needs.
- Provide organizational clarity by fully understanding the District's role in providing public value for our communities, continually evaluating our programs and practices, and commitment to individual responsibility toward the success of our goals.
- Information-led Management that emphasizes high accountability at all levels of the organization, strategic response to organizational challenges that rapidly remove impediments to high performance, and capitalization of the expertise and input of all District personnel.
- · Achieve International Accreditation through Fire Accreditation International by thoroughly assessing District practices and comparing our effectiveness next to the best practices in the industry.

Sincerely,

Paige Meyer Fire Chief

Kenneth R. Campo

Interim Chief Financial Officer



Government Finance Officers Association

Certificate of Achievement for Excellence in Financial Reporting

Presented to

# San Ramon Valley Fire Protection District California

For its Comprehensive Annual Financial Report for the Fiscal Year Ended

June 30, 2013

Jeffry K. Ener

Executive Director/CEO

VALUE THE DIFFERENCE

#### INDEPENDENT AUDITORS' REPORT

To the Board of Directors of the San Ramon Valley Fire Protection District San Ramon, California

We have audited the accompanying financial statements of the governmental activities and each major fund of the San Ramon Valley Fire Protection District (the District), as of and for the year ended June 30, 2014, and the related notes to the financial statements, which collectively comprise the District's basic financial statements as listed in the table of contents.

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditors' Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

#### **Opinions**

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities and each major fund of the District as of June 30, 2014, and the respective changes in financial position thereof and the respective budgetary comparison for the General Fund and San Ramon Valley Fire Community special revenue fund, for the year then ended in accordance with accounting principles generally accepted in the United States of America.

5000 Hopyard Road, Suite 335 Pleasanton, CA 94588 Tel: 925.734.6600 Fax: 925.734.6611 www.vtdcpa.com

#### Other Matters

#### Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis as listed in the table of contents be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

#### Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the District's basic financial statements. The introductory section, budgetary comparison information, agency fund statement of changes in assets and liabilities, and statistical section, as listed in the table of contents, are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The budgetary comparison information and agency fund statement of changes in assets and liabilities are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, budgetary comparison information and agency fund statement of changes in assets and liabilities are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we express no opinion or provide any assurance on them.

#### Other Reporting Required by Government Auditing Standards

Varrinek, Trine, Day & Co. L.L.P.

In accordance with Government Auditing Standards, we have also issued our report dated December 5, 2014, on our consideration of the District's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards in considering the District's internal control over financial reporting and compliance.

Pleasanton, California

December 5, 2014

# MANAGEMENT'S DISCUSSION AND ANALYSIS (MD&A)

Our discussion and analysis of the San Ramon Valley Fire Protection District provides the reader with an overview of the District's financial position and performance for the fiscal year ending June 30, 2014. The MD&A describes the significant changes from the prior year that occurred in general operations and discusses the activities during the year for capital assets and long-term debt. The discussion concludes with a description of currently known facts, decisions and conditions that are expected to impact the financial position of the District's operations. We encourage the reader to consider the information presented here in conjunction with the additional information furnished in our letter of transmittal.

# FINANCIAL HIGHLIGHTS

#### GOVERNMENT-WIDE

- The District ended its fiscal year with a Net Position of \$33,099,861.
- Total Program Expenses were \$57,316,939.
- Total Program Revenues were \$5,330,877.
- Total General Revenues were \$53,345,734.
- The change in Net Position represents an increase of \$1,350,672 in revenues over expenditures.

#### GENERAL FUND

- Revenues exceeded expenses by \$10,640,266.
- Resources received exceeded final budget by \$4,544,707, while resources expended were \$2,956,974 less than final budget; transfers out were \$684,350 less than budget.
- The year end fund balance is \$41,169,874; of which, \$28,988,464 is classified as unassigned. Of this unassigned balance, \$28,802,334 is the Dry Period Reserve requirement at June 30,2014. The remainder classified as assigned for services and supplies at year-end.
- Of the ending Fund Balance, \$11,100,190 is committed to mitigate any potential negative impacts on operations resulting from adverse economic conditions and \$1,000,000 is committed to mitigate any potential negative impacts on operations resulting from serious on the job injuries.
- The assessed valuation of property within the District rose by \$2.1 billion, or 6%, in 2013. As a result, secured property tax revenue for the year exceeded budget by approximately \$3.9 million.
- The District made contributions of \$520,469 into a trust fund established for the payment of retiree medical benefits.

# Capital Projects Fund

- During the year the District developed a comprehensive long-range (12 years) Capital Improvement Plan ("CIP") that was formally adopted by the Board of Directors.
- The CIP projects major capital outlays associated with maintenance and replacement of facilities, apparatus, equipment and information technology.
- Initial funding for the CIP came from a consolidation of various capital project funds maintained by the District into a single Capital Projects Fund. The year-end Fund Balance is \$2,965,119, of which \$238,000 is classified as nonspendable, \$11,164 is classified as assigned, and \$2,715,955 is classified as committed.

#### LONG TERM FISCAL STABILITY

- The District began utilizing long-range financial planning tools to identify fiscal challenges, guide current decision making and keep the District on a fiscally sustainable path. These tools consist of: two-year operating budget; twelve-year CIP; and ten-year operating cash flow model.
- A plan was developed and implemented during the year to address the unfunded liability associated with retiree medical benefits (or "OPEB"). (See further discussion under the Economic Outlook section below.)
- The Board of Directors adopted revisions to its Reserve Policy to assist in mitigating the potential adverse operational impacts resulting from another economic downturn, sudden increase in operating costs or cost associated with a serious on the job injury. The revised policy calls for:
  - A Dry Period reserve in the General Fund at year end equivalent to 50% of projected revenues; this amount is intended to cover the negative cash flow between property tax payments;
  - Stabilization Arrangement committments equivalent to 20% of the current General Fund expenditures (\$11,100,190) and the amount of the District's self-insured retention for Workers' Compensation (currently \$1,000,000). These funds cannot be used without formal action by the Board of Directors.

# ANNUAL REPORT OVERVIEW

This annual report consists of a series of financial statements. The District's basic financial statements are comprised of three components: Government-wide financial statements, Fund financial statements and Notes to the basic financial statements. This report also contains supplementary information and statistical data in addition to the basic financial statements.

#### GOVERNMENT-WIDE FINANCIAL STATEMENTS

The government-wide financial statements provide the reader with a longer-term view of the District's activities as a whole and comprise the Statement of Net Position and Statement of Activities. The manner of presentation is similar to a private-sector business.

The Statement of Net Position presents information about the financial position of the District as a whole, including all its capital assets and long-term liabilities on the full accrual basis. Over time, increases or decreases in net position is one indicator in monitoring the financial health of the District.

The Statement of Activities provides information about all the District's revenues and expenses on the full accrual basis, with the emphasis on measuring net revenues or expenses of each specific program. This statement explains in detail the change in Net Position for the year.

The District's primary activities, as reported in the government-wide financial statements, consist of all-risk fire suppression and prevention services, emergency medical services and other hazard response services. These activities are supported by property taxes, intergovernmental revenues and fire-related charges, i.e. ambulance transport charges and inspection fees. The government activities of the District include the general government services noted above and the payment of interest on long-term debt.

The government-wide financial statements use the full accrual basis of accounting method which records revenues when earned and expenses at the time the liability is incurred, regardless of when the related cash flows take place. These statements include the District itself (known as the primary government), and the activity of its legally separate component unit, the San Ramon Valley Fire Protection District Financing Corporation.

Because the District Board acts as the governing board for the Corporation and because they function as part of the District government, the activities are blended with those of the primary government.

The government-wide financial statements can be found on pages 14 and 15 of this report.

#### FUND FINANCIAL STATEMENTS

The *fund financial* statements provide more detailed information about the District's funds, focusing primarily on the short-term activities of the organization. The Governmental Fund Financial Statements measure only current revenues and expenditures and fund balances, excluding capital assets, long-term debt and other long-term obligations.

All of the District's basic services are considered to be governmental activities. San Ramon Valley Fire Protection District's services are supported by general District revenues such as taxes, ambulance services and inspection fees. In the District's case, the six funds of the primary government (General Fund, Capital Projects Fund, Federal Grant Capital Projects Fund, Equipment Replacement Fund, San Ramon Valley Fire Community Fund and Debt Service Fund) are presented individually.

Government funds focus on how money flows into and out of the fund and the balance left at year-end available for spending. These funds are reported using an accounting method called the *modified accrual method*, which measures cash and all other financial assets that can readily be converted to cash. Governmental fund information helps determine whether there are more or fewer financial resources that can be spent in the near future to finance the District's programs. We describe the relationship (or differences) between governmental activities (reported in the Statement of Net Position and the Statement of Activities) and governmental funds in a reconciliation following the fund financial statements and in Note 7.

The fund financials can be found on pages 17-20 of this report.

**Notes to the Basic Financial Statements:** The notes provide additional information that is essential to the reader for a full understanding of the data provided in the Government-wide and Fund Financial Statements.

The notes to the basic financial statements can be found on pages 26-45 of this report.

**Other Information:** In addition to the Basic Financial Statements and accompanying notes, this report also presents certain Required Supplementary Information such as Budgetary Comparison Schedules and a Statistical Section, providing financial tables conforming to GASB 44 standard requirements and historical trend data on the District.

#### FINANCIAL ACTIVITIES OF THE DISTRICT AS A WHOLE

This analysis focuses on the net position and changes in net position of the District's Governmental Activities (Tables 1, 2 and 3), as presented in the District-wide Statement of Net Position and Statement of Activities that follow.

Table 1
Condensed Net Position at June 30, 2014
(in thousands)

	Governmental Activities		
	2013	2014	
Cash and investments	\$40,948	\$47,759	
Other assets	390	294	
Capital assets	33,636	32,908	
Total assets	74,974	80,961	
Long-term debt outstanding	15,370	13,449	
Other liabilities	27,863	34,412	
Total liabilities	43,233	47,861	
Net position:			
Net investment in capital assets	18,266	19,458	
Restricted	1,567	837	
Unrestricted	11,907	12,805	
Total net position	\$31,740	\$33,100	

#### The following points explain the major changes impacting net position as shown in Table 1:

- Cash and investments increased \$6,811,000 from last year. This was primarily due to increased property tax revenue (\$4.6 million) and lower salary and benefit related expenditures (\$2.1 million).
- Capital assets decreased \$728,000 or 2%, as current depreciation (\$1.6 million) exceeded the cost of medic ambulances and command vehicles (\$800,000) that were replaced during the year (see Note 3).
- Long-term debt outstanding decreased \$1,921,000 due to scheduled debt service payments (\$1.3 million) and the refunding of \$3.9 million of old debt obligations with a lower cost new debt obligation in the amount of \$3.2 million (see Note 5). The new debt obligation was \$700,000 lower due to use of reserve funds in the refunding transaction.
- Other liabilities increased 23% or \$6,543,000, due principally to an increase in the liability associated with post-employment benefits (retired employee healthcare benefits) at June 30, 2014 in the amount of \$5.6 million (see Note 9), and an increase in the estimated liability for unpaid workers' compensation claims in the amount of \$804,000 (see Note 11).
- Net investment in capital assets increased \$1,193,000, due to debt service payments and capital asset reduction noted above.
- Restricted net position includes the Reserve Fund for the 2006 Capital Improvement (\$599,000) and a deposit on land for a new training center (\$238,000). The Reserve Fund for the Certificates of Participation is held by the Trustee, US Bank.

• Unrestricted net position represents those assets that can be used to finance current operations without constraints established by debt covenants or other legal requirements. Unrestricted net position of \$12,804,009 is available for operations and other expenses approved by the District Board of Directors.

#### FISCAL YEAR 2014 GOVERNMENTAL ACTIVITIES

Based on GASB 34 revisions to the format of the fund financial statements, the individual major funds are presented, with non-major funds combined in a single column. At present, the District has no non-major funds. Table 2 summarizes the combined governmental activities. The narrative that follows describes the individual program expenses, program revenues and general revenues in more detail.

Table 2
Condensed Statement of Changes in Net Position (in thousands)

	2013	2014
Expenses		
Public Safety – Fire	\$57,028	\$56,756
Interest on long-term debt	646	560
Total Program Expenses	57,674	57,316
Revenues		
Program Revenues:		
Operating grants and contributions	1,874	1,426
Charges for services	3,576	3,904
Total Program Revenues	5,450	5,330
General Revenues:		
Taxes:		
Property taxes	48,508	53,140
Use of money and property	58	80
Other revenue	332	126
Total General Revenues	48,898	53,346
Total Revenues	54,348	58,676
Change in Net Position	(3,326)	1,360
Beginning Net Position	35,066	31,740
Ending Net Position	\$31,740	\$33,100

#### **EXPENSES**

Public Safety expenses for the year were \$272,000, or 0.5%, below the prior year. The majority of program expenses relates to salary and benefits (76%), and totaled \$43,078,000 for the year. Salary and benefits are discussed more fully below under General Fund expenditures. Other significant program expenses include Professional and Other Services (\$1.6 million), and Supplies and Utilities (\$1.3 million); both these amounts are consistent with the prior year. Also included in program expense is annual depreciation expense (\$1.6 million), an increase in the liability for unpaid workers' compensation claims (\$804,000), and an increase in the liability for other postemployment benefits (\$5.6 million).

Interest on long-term debt in the amount of \$560,000 reflects the interest expense associated with long term debt (Note 5), and includes accrued interest at June 30, 2014, in the amount of \$192,000. The reduction of \$86,000 from the prior year reflects the refunding of debt originally issued in 2003 with lower interest rate debt issued in 2013 (see Note 5).

#### PROGRAM REVENUES

The District was reimbursed \$285,000 by the State of California, Governor's Office of Emergency Services, Fire and Rescue Branch for providing mutual aid services related to wildland fire deployments. The District also received \$1,040,000 in federal grant revenue for the replacement of mobile radios and personal protective equipment, and emergency preparedness training for District residents.

The program revenues that fall under the category of "Charges for Service" include fees for ambulance transport services, inspection fees, weed abatement charges, CPR classes and reports/photocopies. Of these revenues, ambulance transport fees represent the District's second most important source of operating revenue. The revenue received for ambulance transports (\$2,937,000) increased by 7% or \$194,000 over the prior year. The revenue generated from fire prevention activities (fire inspection and plan review fees) increased by \$216,000. These increases are largely attributable to fee increases adopted during the year in order to recover a larger share of the cost of providing the transport and fire prevention services; and in the case of plan review fees, increased development related activity.

#### **GENERAL REVENUES**

The primary source of revenue for the operation of the San Ramon Valley Fire Protection District is generated through the collection of secured, unsecured and supplemental property taxes. Property tax revenue comprised 91% of all revenue received by the District during the year. The overall assessed valuation of property within the District boundaries increased by 6.09% compared to the prior year. This resulted in a \$3 million (or 6.6%) increase in secured property taxes, and a \$1.6 million increase in all other property tax related revenue. Sale of surplus property was only \$27,000 for the year in comparison with \$368,000 the previous year.

#### **GOVERNMENTAL ACTIVITIES**

Governmental Funds

At June 30, 2014, the District's governmental funds reported combined fund balances of \$44,735,000 which is an increase of \$6.6 million, or 17%, over the prior year. The increase is attributable to a surplus of General Fund revenues over expenditures in the amount of \$10.6 million. Transfers from the General Fund for capital projects (\$696,000) and debt service (\$1.9 million) resulted in an overall increase of \$8 million in the fund balance of the General Fund. The fund balances of the Capital Projects, Federal Capital Projects and Equipment Replacement Funds decreased by a combined \$737,000 due to the acquisition of capital assets, while the fund balance of the Debt Service Fund declined by \$730,000 due to the use of reserve funds in a debt refunding transaction

undertaken during the year.

Overall, governmental fund revenues increased by \$4.2 million (7.8%) for the year and totaled \$58,677,000. The increase is primarily attributable to the \$4.6 million increase in property tax revenue discussed previously. Intergovernmental revenue declined by \$400,000 due to reduced federal grant activity. Charges for services increased by \$400,000 as a result of fee increases intended to enhance the level of cost recovery associated with fee based programs.

Governmental fund expenditures overall were \$55,293,000; an increase of \$1.3 million (2%) over the previous year. General Fund expenditures decreased by \$2.3 million as a result of lower personnel related costs, while Debt Service Fund expenditures increased by \$3.9 million due to the refunding of a \$3,895,000 long-term debt obligation. Federal Grant Capital Projects Fund spending was down \$742,000 due to reduced federal grant activity.

#### MAJOR ANALYSES OF GOVERNMENTAL FUNDS

#### **GENERAL FUND**

The General Fund is the general operating fund of the District, and is used to account for all financial resources relative to operations. The Board of Directors initiated a number of actions to combat the negative impacts of the recession on property values and property tax revenue so the District could continue providing the same level of high quality services to its constituents. As noted previously, the Board worked with its employees to reduce labor costs, and increased cost recovery for ambulance transports and fire prevention services to generate more revenue. These actions, combined with a recovering real estate market, resulted in a \$10.6 million surplus of revenue over expenditures in the General Fund; even after transfers of \$2.6 million for capital projects and debt service, General Fund operations added \$8 million to the overall fund balance of the governmental funds.

The major source of revenue for the General Fund is property taxes (\$53.1 million), which accounts for 92% of the District's operational funding. Charges for ambulance transport services and fire prevention activities (\$3.7 million) accounts for 6% of operational funding. Interest earnings, rent for cell tower sites, revenue from other governmental agencies, and miscellaneous other revenue provide a small amount of additional funding (\$803,000), but these amounts can vary greatly from year to year.

General Fund expenditures decreased by \$2.3 million (4.6%) as a result of cost saving measures negotiated with the District's employee groups. District employees began paying 4% of the District's portion of retirement benefit costs, and now pay 8% of the monthly premium for healthcare. These cost sharing measures, along with a reduction in minimum daily staffing, contributed toward a net decrease in salaries and benefits of \$2.1 million, or 4.7%.

The net "transfers out" from the General Fund of \$2.6 million was lower than the previous year's \$3.5 million. These transfers covered annual debt service payments, various capital projects expenditures in the Capital Projects Fund, the District's local agency match for federal grants funded projects, and the equipment purchases in the Equipment Replacement Fund.

The Board has directed a minimum fund balance be maintained in the General Fund equal to 50% of General Fund revenue, and has reserved such amount for financing of the "dry period" funding requirement. The District receives its property tax revenue in two installments: half in December and half in April. The District needs to have sufficient funds on hand to cover the negative cash flow it typically experiences during the seven month period between the April and December property tax installments. At June 30, 2014, the fund balance of the General Fund totaled \$41.2 million; and, except for \$12.2 million classified as assigned and committed, the balance of \$29 million is available to cover "dry period" funding.

#### GENERAL FUND BUDGETARY HIGHLIGHTS

During the year there was an increase in General Fund expenditure appropriations of \$157,000, or 0.3%, between the original and final budget. The increase was primarily for added maintenance and repair of facilities, and additional technology support services.

#### OTHER MAJOR GOVERNMENTAL FUNDS

The District completed a number of maintenance and repair projects during the year, in addition to the acquisition of three replacement ambulances and two replacement command vehicles. The maintenance and repair activities (\$456,000; only \$30,000 of which was above the District's capitalization threshold) were accounted for in the Capital Projects Fund, while the acquisition of replacement vehicles (\$769,000) was accounted for in the Equipment Replacement Fund. The District is also in the process of constructing a new fire station to replace existing Fire Station 32. Construction in progress at year end totals \$1,500,000, and consists of architect, engineer and design costs, fencing and landscaping of the site.

The District purchased replacement mobile radios and self-contained breathing apparatus with the assistance of federal grant funds totaling \$1,279,000; none of which exceeded the District's capitalization threshold. These acquisitions were accounted for in the Federal Grant Capital Projects Fund.

The District retired certain pieces of the replaced equipment that were fully depreciated and removed \$416,000 from equipment and accumulated depreciation during the year.

#### CAPITAL ASSETS

As of June 30, 2014, the District had \$32,908,000 in net capital assets. Depreciation for the year exceeded asset additions by \$729,000. The following table identifies the specific governmental activity:

Table 3
Capital Assets at Year-end
(in thousands)

	Government 1	ictivities
	2013	2014
Land	\$7,106	\$7,106
Construction work-in-progress	1,474	1,500
Buildings and improvements	26,546	26,576
Equipment	26,475	26,829
Less accumulated depreciation	(27,965)	(29,103)
Capital Assets, net	\$33,636	\$32,908

All capital assets are valued at historical cost or estimated historical cost if actual historical cost is not available. Contributed capital assets are valued at estimated fair market value on the date contributed. Capital assets with a value of \$5,000 or more are recorded as capital assets. All capital assets are depreciated over estimated useful lives, using the straight line method. For additional information on capital assets see Note 3.

Government Activities

#### **DEBT ADMINISTRATION**

The Debt Service Fund maintains the restricted reserve fund for the 2006 Certificates of Participation and, until refunded during the year, the 2003 Refunding Certificates of Participation. During the year, the Debt Service Fund paid principal and interest on the 2006 issue in the amount of \$205,000 and \$394,000 respectively. During the year, the District issued \$3,227,000 of 2013 Refunding Certificates of Participation; the proceeds of which, along with \$730,000 of restricted reserve funds for the 2003 issue, were used to fully retire the 2003 Refunding Certificates of Participation. As a result, the Debt Service Fund paid principal and interest on the 2003 issue in the amount of \$4,470,000 and \$155,000 respectively. Debt service was also paid on three equipment lease/purchase agreements, in the amount of \$473,000 of principal and \$61,000 of interest. See Note 5 for additional information on long-term debt.

Table 4
Outstanding Debt
(in thousands)

	2013	2014
Governmental Activities		
Certificates of Participation	\$12,880	\$11,432
Equipment Capital Lease Purchase Agreements	2,490	2,017
Total	\$15,370	\$13,449

#### **ECONOMIC OUTLOOK**

Over the past several years, the economy has presented the District with significant challenges. The Board of Directors and employees responded by working together to not only address the immediate fiscal challenges, but to address long-term financial and operational challenges with the goal of putting the District on a more predictable and fiscally sustainable path moving forward. As discussed previously, the District is now utilizing long range financial planning tools to help identify fiscal challenges and guide current decision making. These fiscal planning efforts reflect a shared commitment on the part of the Board, management and employees to provide an exceptionally high level of service within a framework that promotes long term fiscal stability.

Last year, newly hired Fire Chief Paige Meyer led a highly collaborative effort between management and union representatives to address a structural budget imbalance in the District's General Fund brought on by the negative impacts of the lingering economic recession; namely reduced property tax revenue, rising health care costs and rising pension costs caused by significant pension fund investment losses. Labor and management were able to reach agreement on a number of concessions that both achieved operational cost savings, and allowed the District to resume pre-funding retiree medical benefits. Pre-funding retiree medical benefits was identified as a key measure in preserving and reducing the long term cost of this significant retirement benefit. The agreed upon labor concessions consist of a series of cost-sharing measures whereby employees "pick-up" a portion of the District's required retirement contributions, as follows: Safety employees - 4% for three years beginning July 1, 2013, totaling 12% after the third year; non-safety - 4% for two years beginning July 1, 2013, totaling 8% after the second year. The retirement cost share is expected to grow to \$2.4 million in 2015-16 when fully implemented. Further operational cost savings were achieved through an agreed reduction in minimum daily staffing from 43

to 41 effective July 1, 2013, with a further reduction from 41 to 39 effective July 1, 2014. The staffing reduction is projected to save the District an additional \$2.2 million per year when fully implemented. These actions resulted in a nearly 5% (\$2 million) decline in personnel related costs during the year. For the reasons cited above, pension rates are expected to rise by another 27% next year resulting in an increase of \$4.2 million in operating costs net of the pension cost share. Pension fund investment gains should result in pension rates staying the same or even declining in subsequent years.

Property values within the District were up 6% during the year and property tax revenue grew by \$4.6 million over the prior year. This growth in revenue was split fairly evenly between transfer of ownership value change and the restoration of values previously reduced by the County Assessor during the height of the recession. This trend is expected to continue, and in the District's 10-year cash flow model, property tax revenue is projected to increase by 5% in 2014-2015 and 2% per year thereafter. The future growth is based on projected value changes due to transfer of ownership and does not include the potential for further increases stemming from actions by the County Assessor to restore values lowered during the recession.

To address the unfunded liability for retiree medical benefits, employees and retirees currently pay 8% of their monthly health premiums, and are subject to a "cap" on the monthly premium paid by the District. In exchange, the District has agreed that all savings associated with these changes (\$520,000 in 2013-2014) will be used to prefund retiree medical contributions (i.e., paid into the retiree medical benefit "OPEB" trust fund). This is expected to both lower the unfunded liability and reduce the long-term cost of providing retiree medical benefits. The District has budgeted contributions of \$1,000,000 into the OPEB trust fund for 2014-2015, which is \$2 million below the amount needed to fully fund the actuarially determined Annual Required Contribution (or "ARC"). The financial models employed by the District show the OPEB contributions increasing by \$500,000 per year until the ARC is fully funded, and maintaining full funding of the ARC thereafter.

The District also established a long-term capital improvement plan ("CIP") during the year. The CIP is used to plan for significant maintenance of District facilities, including fire stations, parking lots, and driveways; replacement of major equipment, fire apparatus, ambulances and other vehicles; and the replacement/upgrade of information technology software and equipment. The CIP will be funded primarily from annual General Fund operating transfers, and augmented with proceeds from the sale of surplus assets and grant funds as such become available. The CIP has a balance of \$3 million at June 30, 2014. Transfers from the General Fund are scheduled to begin in 2015-2016 at \$1.7 million, and increase by 3.5% per year thereafter.

Current financial projections indicate the operational cost saving measures enacted to control spending, combined with recovering property values and tax revenue have stabilized the operating budget, bringing ongoing spending in line with ongoing revenues throughout the District's ten year planning horizon, and that the District will have adequate funding to cover its dry-period financing needs, provide for an adequate operating reserve, address it's long term liabilities associated with retiree medical benefits and maintain critical infrastructure.

The District continues to regularly review financial projections and make adjustments based on recent trends in real property values and historical growth patterns in the various tax rate areas in the San Ramon Valley, new commercial and residential development, State of California economic forecasts, and changes adopted by the retirement and healthcare systems under which the District provides benefits to its employees. District spending choices are prioritized and reflect public values, with service levels balanced against adequate funding to maintain facilities, vehicles and equipment and providing a sustainable level of fair and reasonable employee compensation. These efforts are undertaken with a commitment to sustaining the high level of service the District currently provides to the community and maintaining the long term fiscal stability of the District.

#### CONTACTING THE DISTRICT'S FINANCIAL MANAGEMENT

This Comprehensive Annual Financial Report is intended to provide citizens, taxpayers, investors, and creditors with a general overview of the District's finances. Questions about this report should be directed to the Administrative Services Division, at 1500 Bollinger Canyon Road, San Ramon, California, 94583.

#### STATEMENT OF NET POSITION AND STATEMENT OF ACTIVITIES

The Statement of Net Position and the Statement of Activities summarizes the entire District's financial activities and financial position. They are prepared on the same basis as is used by most businesses, which means they include all the District's assets and all its liabilities, as well as all its revenues and expenses. This is known as the full accrual basis—the effect of all the District's transactions is taken into account, regardless of whether or when cash changes hands, but all material internal transactions between District funds have been eliminated.

The Statement of Net Position reports the difference between the District's total assets and the District's total liabilities, including all the District's capital assets and all its long-term debt. The Statement of Net Position focuses the reader on the composition of the District's net position, by subtracting total liabilities from total assets.

The Statement of Net Position summarizes the financial position of all the District's Governmental Activities in a single column. The District's Governmental Activities include the activities of its General Fund, along with all its Special Revenue, Debt Service and Capital Projects Funds.

The Statement of Activities reports increases and decreases in the District's net position. It is also prepared on the full accrual basis, which means it includes all the District's revenues and all its expenses, regardless of when cash changes hands. This differs from the "modified accrual" basis used in the Fund financial statements, which reflect only current assets, current liabilities, available revenues and measurable expenditures.

The format of the Statement of Activities presents the District's expenses first, listed by program. Program revenues—that is, revenues which are generated directly by these programs—are then deducted from program expenses to arrive at the net expense of each governmental program. The District's general revenues are then listed in the Governmental Activities column, as appropriate, and the Change in Net Position is computed and reconciled with the Statement of Net Position.

Both these Statements include the financial activities of the District and the San Ramon Valley Fire Protection District Financing Corporation, which is legally separate but is a component unit of the District because it is controlled by the District, which is financially accountable for the activities of this entity.

# San Ramon Valley Fire Protection District Statement of Net Position June 30, 2014

ASSETS	
Cash and investments (Note 2):	
Cash in bank and investments in LAIF	\$47,157,861
Petty cash	1,250
With fiscal agents	599,462
Receivables:	
Accounts	42,417
Interest	14,742
Prepaid items and deposits	238,000
Capital assets (Note 3):	
Land and construction in progress	8,605,803
Depreciable capital assets, net	24,301,784
Total Assets	80,961,319
LIABILITIES	
Accounts payable	1,758,259
Accrued liabilities	1,745,162
Deposits payable	7,658
Claims payable (Note 11):	
Due within one year	1,340,140
Due in more than one year	2,281,860
Net OPEB obligation (Note 9):	25,699,290
Compensated absences (Note 4):	
Due within one year	300,179
Due in more than one year	1,279,713
Long-term debt (Note 5):	
Due within one year	1,316,077
Due in more than one year	12,133,120
Total Liabilities	47,861,458
NET POSITION (Note 7)	
Net investment in capital assets	19,458,390
Restricted for:	
Debt service	599,462
Capital projects	238,000
Unrestricted	12,804,009
Total Net Position	\$33,099,861
See accompanying notes to financial	statements

# San Ramon Valley Fire Protection District Statement of Activities For the Year Ended June 30, 2014

Expenses:	
•	¢57,757,415
Public safety - fire	\$56,756,415
Interest on long-term debt	560,524
Total Program Expenses	57,316,939
Program revenues:	
Operating grants and contributions	1,426,473
Charges for services	3,904,404
Total Program Revenues	5,330,877
Net Program Expense	51,986,062
General revenues:	
Property taxes	53,139,723
Use of money and property	80,077
Other revenues	125,934
Total General Revenues	53,345,734
Change in Net Position	1,359,672
Net Position-Beginning	31,740,189
Net Position-Ending	\$33,099,861

#### FUND FINANCIAL STATEMENTS

The Fund Financial Statements present individual major funds, while non-major funds (if any) are combined in a single column. Major funds are defined generally as having significant activities or balances in the current year.

# MAJOR GOVERNMENTAL FUNDS

The funds described below were determined to be Major Funds by the District in Fiscal Year 2013-14.

#### **GENERAL FUND**

The General Fund is the general operating fund of the District. It is used to account for all financial resources. The major revenue sources for this Fund are property taxes, ambulance service revenues and interest income. Expenditures are made for public safety and other operating expenditures.

#### CAPITAL PROJECTS FUND

The Capital Projects Fund is used to account for financial resources to be used for the acquisition or construction of major capital facilities. Resources are provided by General Fund transfers and interest income on unspent funds.

#### FEDERAL GRANT CAPITAL PROJECTS FUND

The Federal Grant Capital Projects Fund is used to account for financial resources to be used to purchase and install radios and equipment for the East Bay Regional Communications System Authority project.

#### **EQUIPMENT REPLACEMENT FUND**

The Equipment Replacement Fund is used to account for financial resources to be used for the replacement of equipment and vehicles. Resources are provided by General Fund transfers and interest income on unspent funds.

#### SAN RAMON VALLEY FIRE COMMUNITY FUND

The San Ramon Valley Fire Community Fund is used to account for financial resources to be used to support the community.

#### **DEBT SERVICE FUND**

The Debt Service Fund is used to account for accumulation of resources for, and the payment of long-term debt principal, interest and related costs. Resources are provided by General Fund transfers, bond proceeds and interest income on unspent funds.

# San Ramon Valley Fire Protection District Governmental Funds Balance Sheet June 30, 2014

ASSETS  Cash and investments (Note 2):  Cash in bank and investments in  LAIF \$44,345,786 \$2,795,797 \$15,822 \$456 \$.  Petty cash 1,250  With fiscal agents \$599,462  Receivables:  Account 42,417  Interest 14,742	
(Note 2):      Cash in bank and investments in     LAIF	
investments in LAIF \$44,345,786 \$2,795,797 \$15,822 \$456 \$  Petty cash 1,250  With fiscal agents \$599,462  Receivables: Account 42,417	
Petty cash 1,250 With fiscal agents \$599,462  Receivables: Account 42,417	47,157,861
With fiscal agents \$599,462  Receivables: Account 42,417	1,250
Receivables: Account 42,417	599,462
	ŕ
Interest 14,742	42,417
	14,742
Prepaid items and deposits 238,000	238,000
Total Assets \$44,404,195 \$3,033,797 \$15,822 \$456 \$599,462 \$4	18,053,732
LIABILITIES	
Accounts payable \$1,559,740 \$6,093	\$1,565,833
Accrued liabilities 1,666,923 62,585 \$15,654	1,745,162
Deposits payable 7,658	7,658
Total Liabilities 3,234,321 68,678 15,654	3,318,653
FUND BALANCE	
Fund balances (Note 7):	
Nonspendable 238,000	238,000
Restricted \$599,462	599,462
Committed 12,100,190 2,715,955	14,816,145
Assigned 81,220 11,164 168 \$456	93,008
Unassigned 28,988,464 2	8,988,464
Total Fund Balances 41,169,874 2,965,119 168 456 599,462 4	
Total Liabilities and         Fund Balances       \$44,404,195       \$3,033,797       \$15,822       \$456       \$599,462       \$4	14,735,079

# San Ramon Valley Fire Protection District Reconciliation of the Governmental Funds-Balance Sheet with the Statement of Net Position June 30, 2014

Total fund balances reported on the governmental funds balance sheet

\$44,735,079

Amounts reported for Governmental Activities in the Statement of Net Position are different from those reported in the Governmental Funds above because of the following:

#### **CAPITAL ASSETS**

Capital assets used in Governmental Activities are not current assets or financial resources and therefore are not reported in the Governmental Funds.

\$32,907,587

#### LONG-TERM LIABILITIES

The liabilities below are not due and payable in the current period and therefore are not reported in the fund financial statements:

Long-term debt	(\$13,449,197)
Interest payable on COPs and capital lease	(192,426)
Claims payable	(3,622,000)
Compensated absences	(1,579,892)
Net OPEB obligation	(25,699,290)

NET POSITION OF GOVERNMENTAL ACTIVITIES

\$33,099,861

# San Ramon Valley Fire Protection District Governmental Funds Statement of Revenues, Expenditures and Changes in Fund Balances For the Year Ended June 30, 2014

		Capital	Fed. Grant Capital	Equipment	San Ramon Valley Fire	Debt	Total Governmental
DEVENITEO	General	Projects	Projects	Replacement	Community	Service	Funds
REVENUES  Draw out to trave	¢52 120 722						¢52 120 722
Property taxes	\$53,139,723		¢1.070.607				\$53,139,723
Intergovernmental revenues	355,776		\$1,070,697				1,426,473
Charges for services	3,662,306					<b>#2.4</b> 7	3,662,306
Use of money and property	79,730					\$347	80,077
Rents, royalties, and commissions	242,098						242,098
Other revenues	125,034				\$900		125,934
Total Revenues	57,604,667		1,070,697		900	347	58,676,611
EXPENDITURES							
Current:							
Public safety-fire							
Salaries and benefits	43,078,383						43,078,383
Central garage	345,363						345,363
Maintenance and repairs	598,187						598,187
Rents and leases	36,466						36,466
Professional and other services	1,569,119		5,000			65,258	1,639,377
Claims paid	9,181		5,000			05,250	9,181
*					1,000		
Services, supplies and utilities Capital outlay	1,327,702	\$456,161	1,273,759	\$769,168	1,000		1,328,702 2,499,088
Debt service:		\$ <del>1</del> 50,101	1,273,739	\$709,108			2,499,000
Principal						5,147,800	5,147,800
Interest and fiscal agent charges			9			610,473	610,482
Total Expenditures	46,964,401	456,161	1,278,768	769,168	1,000	5,823,531	55,293,029
EXCESS (DEFICIENCY)							
OF REVENUES OVER							
EXPENDITURES	10,640,266	(456,161)	(208,071)	(769,168)	(100)	(5,823,184)	3,383,582
OTHER FINANCING SOURCES AN	ID USES						
Proceeds from debt refinancing						3,227,000	3,227,000
Transfers in (Note 6)		405,490	188,853	101,807		1,866,164	2,562,314
Transfers out (Note 6)	(2,562,314)						(2,562,314)
Total Other Financing	(=,= ==,== :)						(=,= ==,= = 1)
Sources and Uses	(2,562,314)	405,490	188,853	101,807		1,866,164	3,227,000
NET CHANGE IN FUND BALANCES	8,077,952	(50,671)	(19,218)	(667,361)	(100)	(730,020)	6,610,582
Fund balances at beginning of year	33,091,922	3,015,790	19,386	667,361	556	1,329,482	38,124,497
Fund balances at end of year	\$41,169,874	\$2,965,119	\$168		\$456	\$599,462	\$44,735,079
, =				nancial statemer			

# San Ramon Valley Fire Protection District Reconciliation of the Net Change in Fund Balances -Total Governmental Funds with the Statement of Activities For the Year Ended June 30, 2014

The schedule below reconciles the Net Change in Fund Balances reported on the Governmental Funds Statement of Revenues, Expenditures and Changes in Fund Balances, which measures only changes in current assets and current liabilities on the modified accrual basis, with the Change in Net Position of Governmental Activities reported in the Statement of Activities, which is prepared on the full accrual basis

#### NET CHANGE IN FUND BALANCES - TOTAL GOVERNMENTAL FUNDS

\$6,610,582

Amounts reported for governmental activities in the Statement of Activities are different because of the following:

#### CAPITAL ASSETS TRANSACTIONS

Governmental Funds report capital outlays as expenditures. However, in the Statement of Activities the cost of those assets is capitalized and allocated over their estimated useful lives and reported as depreciation expense.

The capitalized expenditures are therefore added back to fund balance

825,811

Net retirements of capital assets are deducted from fund balance

Depreciation expense is deducted from the fund balance

(1,553,901)

#### LONG-TERM DEBT PAYMENTS

Bond proceeds provide current financial resources to governmental funds, but debt issuance increases long-term liabilities in the Statement of Net Position.

Issuance of new debt is deducted from fund balance

(3,227,000)

Repayment of bond principal is an expenditure in the governmental funds, but in the Statement of Net Position the repayment reduces long-term liabilities.

Current portion of interest payable is deducted from fund balance

Interest accrual at June 30, 2014

(192,426)

Interest accrual at June 30, 2013

242,384

Repayment of debt principal is added back to fund balance

5,147,800

#### ACCRUAL OF NON-CURRENT ITEMS

The amounts below included in the Statement of Activities do not provide or (require) the use of current financial resources and therefore are not reported as revenue or expenditures in governmental funds (net change):

Compensated absences

(75,419)

Claims payable

(804,436)

Net OPEB obligation

(5,613,723)

CHANGE IN NET POSITION OF GOVERNMENTAL ACTIVITIES

\$1,359,672

# San Ramon Valley Fire Protection District General Fund

# Statement of Revenues, Expenditures and Changes in Fund Balances Budget and Actual For the Year Ended June 30, 2014

	Budgeted Amounts				
	Original	Final	Actual Amounts	Variance with Final Budget Positive (Negative)	
REVENUES					
Property taxes	\$49,264,960	\$49,264,960	\$53,139,723	\$3,874,763	
Intergovernmental revenues	123,000	123,000	355,776	232,776	
Charges for services	3,179,000	3,179,000	3,662,306	483,306	
Use of money and property	118,000	118,000	79,730	(38,270)	
Rents, royalties, and commissions	350,000	350,000	242,098	(107,902)	
Other revenues	25,000	25,000	125,034	100,034	
Total Revenues	53,059,960	53,059,960	57,604,667	4,544,707	
EXPENDITURES					
Current:					
Public safety-fire					
Salaries and benefits	45,003,422	45,003,422	43,078,383	1,925,039	
Total salaries and benefits	45,003,422	45,003,422	43,078,383	1,925,039	
Central garage					
Repairs	100,000	100,000	89,512	10,488	
Maintenance	20,000	20,000	11,818	8,182	
Gas, diesel and oil	207,000	207,000	202,299	4,701	
Tires	45,000	45,000	34,419	10,581	
Mandated inspection	13,000	13,000	7,315	5,685	
Total central garage	385,000	385,000	345,363	39,637	
Maintenance and repairs					
Equipment	145,704	149,163	116,530	32,633	
Radio and electronic	344,900	368,144	316,272	51,872	
Buildings	145,000	155,535	127,738	27,797	
Grounds	38,500	38,500	37,647	853	
Total maintenance and repairs	674,104	711,342	598,187	113,155	
Rents and leases	68,300	68,600	36,466	32,134	
Claims paid	<u> </u>		9,181	(9,181)	

# San Ramon Valley Fire Protection District General Fund

# Statement of Revenues, Expenditures and Changes in Fund Balances Budget and Actual (Cont.) For the Year Ended June 30, 2014

	Budgeted Amounts			
DD OFFICIAL AND OTHER SERVICES	Original	Final	Actual Amounts	Variance with Final Budget Positive (Negative)
PROFESSIONAL AND OTHER SERVICES	061645	1.024.000	722.256	200 724
Professional and specialized services	961,645	1,034,090	733,356	300,734
Recruiting costs	94,200	94,200	44,598	49,602
Legal services	250,000	250,000	186,452	63,548
Info Technology Surcharge Medical services	20,000	29,800	5,000	24,800
	111,100	111,100	68,483	42,617
Communications services	78,600	78,600	78,600	27 20 4
Insurance services	460,000	460,000	432,616	27,384
Publication of legal notices	500	500	1,353	(853)
Specialized printing	26,900	26,900	18,661	8,239
Total professional and other services	2,002,945	2,085,190	1,569,119	516,071
SUPPLIES AND UTILITIES				
Office supplies	34,700	34,700	21,051	13,649
Postage	12,700	12,700	15,309	(2,609)
Telecommunications	193,100	193,100	166,049	27,051
Utilities	309,900	309,900	344,009	(34,109)
Small tools and equipment	97,300	103,327	62,256	41,071
Miscellaneous supplies	121,600	121,600	125,845	(4,245)
Medical supplies	103,000	103,000	107,396	(4,396)
Firefighting supplies	90,750	90,750	61,937	28,813
Pharmaceutical supplies	36,500	36,500	24,849	11,651
Computer supplies	38,500	38,500	33,962	4,538
Radio equipment and supplies	25,000	25,000	19,547	5,453
Food supplies	26,450	26,450	16,473	9,977
PPE Inspections & Repairs	36,000	36,000	19,584	16,416
Safety clothing and supplies	159,200	182,282	94,323	87,959
Class A uniforms & supplies	6,000	13,612	3,775	9,837
Non-safety clothing and supplies	22,000	22,185	9,756	12,429
Class B uniforms & supplies	25,000	25,000	25,044	(44)
Household supplies	40,000	40,000	36,886	3,114
Memberships	68,130	68,130	54,704	13,426
Educational courses and supplies	61,000	61,000	33,911	27,089

# San Ramon Valley Fire Protection District General Fund

# Statement of Revenues, Expenditures and Changes in Fund Balances Budget and Actual (Cont.) For the Year Ended June 30, 2014

	Budgeted A	Amounts		
	Original	Final	Actual Amounts	Variance with Final Budget Positive (Negative)
Educational assistance program	45,000	45,000	15,982	29,018
Public education supplies	11,000	11,000	8,465	2,535
Books and periodicals	18,635	18,635	5,739	12,896
Recognition supplies	5,000	5,000	1,163	3,837
Meetings and travel expenses	44,450	44,450	19,687	24,763
Total supplies and utilities	1,630,915	1,667,821	1,327,702	340,119
Total Expenditures	49,764,686	49,921,375	46,964,401	2,956,974
EXCESS OF REVENUES				
OVER EXPENDITURES	3,295,274	3,138,585	10,640,266	7,501,681
OTHER FINANCING SOURCES				
Transfers out	(3,246,664)	(3,246,664)	(2,562,314)	684,350
Total Other Financing Sources	(3,246,664)	(3,246,664)	(2,562,314)	684,350
NET CHANGE IN FUND BALANCE	\$48,618	(\$108,079)	\$8,077,952	\$8,186,031
Fund balance at beginning of year			33,091,922	
Fund balance at end of year			\$41,169,874	
		_		

# San Ramon Valley Fire Protection District San Ramon Valley Fire Community Fund Statement of Revenues, Expenditures and Changes in Fund Balance Budget and Actual For the Year Ended June 30, 2014

	Original	Final	Actual Amount	Variance Positive (Negative)
REVENUES				
Other Revenue	\$500	\$500	\$900	\$400
Total Revenue	500	500	900	400
EXPENDITURES				
Service and supplies	500	500	1,000	(500)
Total Expenditures	500	500	1,000	(500)
EXCESS OF REVENUES OVER EXPENDITURES			(100)	(100)
NET CHANGE IN FUND BALANCE			(100)	\$(100)
Fund balance at beginning of year		-	556	
Fund balance at end of year		=	\$456	

#### FIDUCIARY FUND

#### **AGENCY FUND**

Agency funds are used to account for assets held by the District as an agent for individuals, private organizations, and other governments. The financial activities of these funds are excluded from the Entity-wide financial statements, but are presented in separate Fiduciary Fund financial statements.

# San Ramon Valley Fire Protection District Fiduciary Fund Statement of Fiduciary Net Position June 30, 2014

	Agency Fund
ASSET	
Cash in bank and investments in LAIF (Note 2)	\$53,993
Interest receivable	1
Total Assets	\$53,994
LIABILITIES	
Accounts payable	\$1,338
Due to members	52,656
Total Liabilities	\$53,994

#### A. ORGANIZATION AND DESCRIPTION

The San Ramon Valley Fire Protection District (the District) is a Special District organized under the California Health and Safety Code. The District is responsible for the protection of the lives and property of the residents of the San Ramon Valley located in the southwest portion of Contra Costa County.

The District furnishes fire protection, rescue service and other emergency services to an area approximating 155 square miles, including the communities of Alamo, Blackhawk, the Town of Danville, Diablo, the City of San Ramon, the southern area of the Morgan Territory and the Tassajara Valley.

The District is governed by a Board of Directors consisting of five members elected by the voters in its service area. The Board appoints a Fire Chief to oversee the day-to-day operations of the District.

The District maintains its headquarters at 1500 Bollinger Canyon Road, San Ramon, California 94583.

#### **B. REPORTING ENTITY**

The accompanying financial statements of the District include the financial activities of the District as well as the San Ramon Valley Fire Protection District Financing Corporation (Corporation), which is controlled by and dependent on the District. The Corporation's purpose is to assist with the financing of fire protection facilities within the District. While the Corporation is a separate legal entity, the District Board serves in a separate section as its governing body and its financial activities are integral to those of the District, and is therefore a blended component unit. The financial activities of the Corporation have been aggregated and merged with those of the District in the accompanying financial statements.

#### C. BASIS OF PRESENTATION

The District's Basic Financial Statements are prepared in conformity with accounting principles generally accepted in the United States of America. The Governmental Accounting Standards Board is the acknowledged standard setting body for establishing accounting and financial reporting standards followed by governmental entities in the United States of America.

These Statements require that the financial statements described below be presented.

Government-wide Statements: The Statement of Net Position and the Statement of Activities display information about the primary government (the District) and its component unit. These statements include the financial activities of the overall District government. Eliminations have been made to minimize the double counting of internal activities. Governmental activities generally are financed through taxes, intergovernmental revenues, and other nonexchange transactions.

The Statement of Activities presents a comparison between direct expenses and program revenues for each function of the District's governmental activities. Direct expenses are those that are specifically associated with a program or function and, therefore, are clearly identifiable to a particular function. Program revenues include (a) charges paid by the recipients of goods or services offered by the programs, (b) grants and contributions that are restricted to meeting the operational needs of a particular program and (c) fees, grants and contributions that are restricted to financing the acquisition or construction of capital assets. Revenues that are not classified as program revenues, including all taxes, are presented as general revenues.

Fund Financial Statements: The fund financial statements provide information about the District's funds, including blended component units. Separate statements for each fund category—governmental and fiduciary—are presented. The emphasis of fund financial statements is on major individual governmental funds, each of which is displayed in a separate column.

#### D. MAJOR FUNDS

Major funds are defined as funds that have either assets, liabilities, revenues or expenditures/expenses equal to ten percent of their fund-type total and five percent of the grand total. The General Fund is always a major fund. The District may also select other funds it believes should be presented as major funds.

The District reported the following major governmental funds in the accompanying financial statements:

General Fund - The General Fund is the general operating fund of the District. It is used to account for all financial resources. The major revenue sources for this Fund are property taxes, ambulance service revenues and interest income. Expenditures are made for public safety and other operating expenditures.

Capital Projects Fund – The Capital Projects Fund is used to account for financial resources to be used for the acquisition or construction of major capital facilities. Resources are provided by General Fund transfers, bond proceeds, and interest income on unspent funds.

Federal Grant Capital Projects Fund – The Federal Grant Capital Projects Fund is used to account for financial resources to be used to purchase and install radios and equipment for the East Bay Regional Communications System Authority project.

Equipment Replacement Fund – The Equipment Replacement Fund is used to account for financial resources to be used for the replacement of equipment and vehicles. Resources are provided by General Fund transfers and interest income on unspent funds. This Fund has been incorporated into the Capital Projects Fund effective July 1, 2014.

San Ramon Valley Fire Community Fund - The San Ramon Valley Fire Community Fund, a special revenue fund, is used to account for financial resources to be used to support the community.

**Debt Service Fund** – The Debt Service Fund is used to account for accumulation of resources for, and the payment of long-term debt principal, interest and related costs. Resources are provided by General Fund transfers, bond proceeds and interest income on unspent funds.

The District also reports the following fund type:

Fiduciary Fund - Agency Funds are used to account for assets held by the District as an agent for individuals, private organizations, and other governments. The financial activities of these funds are excluded from the Entity-wide financial statement, but are presented in separate Fiduciary Fund financial statements.

#### E. BASIS OF ACCOUNTING

The government-wide financial statements are reported using the economic resources measurement focus and the full accrual basis of accounting. Revenues are recorded when earned and expenses are recorded at the time liabilities are incurred, regardless of when the related cash flows take place.

Governmental funds are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Under this method, revenues are recognized when measurable and available. The District considers all revenues reported in the governmental funds to be available if the revenues are collected within sixty days after year-end.

Expenditures are recorded when the related fund liability is incurred, except for principal and interest on long-term debt, claims and judgments, and compensated absences, which are recognized as expenditures to the extent they have matured. Governmental capital asset acquisitions are reported as expenditures in governmental funds. Proceeds of governmental long-term debt and acquisitions under capital leases are reported as other financing sources.

Non-exchange transactions, in which the District gives or receives value without directly receiving or giving equal value in exchange, include taxes, grants, entitlements, and donations. On the accrual basis, revenue from taxes is recognized in the fiscal year for which the taxes are levied or assessed. Revenue from grants, entitlements, and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied.

The District may fund programs with a combination of cost-reimbursement grants and general revenues. Thus both restricted and unrestricted net position may be available to finance program expenditures. The District's policy is to first apply restricted grant resources to such programs, followed by general revenue, if necessary.

#### F. BUDGETS AND BUDGETARY ACCOUNTING

The Board of Directors adopts a final budget prior to July 1. The budget includes appropriations (budgeted expenditures) on a line-item basis and the means of financing them (budgeted revenues).

Formal budgetary integration is employed as a management control device during the year for all funds. Budgeted and actual revenues and expenditures are reviewed monthly by the Board and budget amendments and transfers are made as needed. The Controller monitors appropriations on a Department/Division basis and conveys this information to the Fire Chief/Treasurer who can approve appropriation transfers so long as appropriations in total by fund do not change. This approach allows the Fire Chief to hold Department/Division heads accountable. The District reports expenditures and appropriations on a line-item basis to its Board.

Only the Board may approve amendments to appropriations in total by fund. This approach allows the Board to hold the Fire Chief accountable for the overall District operations.

Budgets are adopted on a basis consistent with generally accepted accounting principles for all funds. Budgeted amounts presented in the financial statements are as originally adopted and as amended by the Board. Supplemental amendments to the budget were adopted by the Board and have been included in the budget versus actual statement. Appropriations lapse at year end.

#### G. PROPERTY TAXES

Revenue is recognized in the fiscal year for which the tax and assessment is levied. The County of Contra Costa levies, bills and collects property taxes for the District; the County remits the entire amount levied and handles all delinquencies, retaining interest and penalties. Secured and unsecured property taxes are levied on January 1 of the preceding fiscal year.

Secured property tax is due in two installments, on November 1 and February 1, and becomes a lien on those dates. It becomes delinquent on December 10 and April 10, respectively. Unsecured property tax is due on July 1 and becomes delinquent on August 31.

The term "unsecured" refers to taxes on personal property other than real estate, land and buildings. These taxes are secured by liens on the personal property being taxed.

Property tax revenue is recognized in the fiscal year for which the tax is levied. The County distributes property tax (termed "settlements") under the Teeter Plan, which allows the District to receive all property taxes in the

year in which they are levied. The County retains any collections of interest, penalties and delinquencies under this plan. A settlement apportionment for 95% of unsecured property taxes is received in October, with the remainder distributed in June. Secured property taxes are received in three settlements and apportioned as follows: 55% in December, 40% in April and 5% in June.

#### H. ACCUMULATED COMPENSATED ABSENCES

Compensated absences comprise unpaid vacation leave, administrative leave, and compensating time off, which are accrued as earned. The District's liability for compensated absences is recorded as an expense in various Governmental activities. The liability for compensated absences is determined annually.

#### I. CAPITAL ASSETS AND DEPRECIATION

All capital assets are valued at historical cost or estimated historical cost if actual historical cost is not available. Contributed capital assets are valued at their estimated fair market value on the date contributed. Capital assets with a value of \$5,000 or more are recorded as capital assets.

Capital assets with limited useful lives are depreciated over their estimated useful lives.

The purpose of depreciation is to spread the cost of capital assets equitably among all users over the life of these assets. The amount charged to depreciation expense each year represents that year's pro rata share of the cost of capital assets.

Depreciation is provided using the straight-line method which means the cost of the asset is divided by its expected useful life in years and the result is charged to expense each year until the asset is fully depreciated. The District has assigned the useful lives listed below to capital assets:

Buildings 40 years Improvements 20-40 years Equipment 5-20 years

Major outlays for capital assets and improvements are capitalized as projects are constructed. Interest incurred during the construction phase is reflected in the capitalized value of the asset constructed, net of interest earned on the invested proceeds over the same period.

#### J. USE OF ESTIMATES

The preparation of financial statements in conformity with generally accepted accounting principles (GAAP) requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

#### K. NEW ACCOUNTING PRONOUNCEMENT

In March, 2012, GASB issued Statement No. 65, (*Items Previously Reported as Assets and Liabilities*). This Statement establishes accounting and financial reporting standards that reclassify as deferred outflows of resources and deferred inflows of resources, certain items that were previously reported as assets and liabilities and recognized as outflows of resources or inflows of resources. The District implemented this standard as of July 1, 2013 with no impact to the financial statements.

In March, 2012, GASB issued Statement No. 66, (Technical Correction – 2012 – an amendment of GASB Statement No. 10 and No. 62). The objective of this Statement is to improve accounting and financial reporting for a governmental financial reporting entity by resolving conflicting guidance that resulted from the issuance of two pronouncements, Statements No. 54, Fund Balance Reporting and Government Fund Type Definitions, and No. 62, Codification of Accounting and Financial Reporting Guidance Contained in Pre-November 30, 1989 FASB and AICPA Pronouncements. The District implemented this standard as of July 1, 2013 with no impact to the financial statements.

In April 2013, GASB issued GASB Statement No. 70, (Accounting and Financial Reporting for Nonexchange Financial Guarantees). The objective of this Statement is to improve accounting and financial reporting by state and local governments that extend and receive nonexchange financial guarantees. The District implemented this standard as of July 1, 2013 with no impact to the financial statements.

In June, 2012, GASB issued Statement No. 68, (Accounting and Financial Reporting for Pensions – an amendment of GASB Statement No. 27). The primary objective of this Statement is to improve accounting and financial reporting by state and local governments for pensions. It also improves information provided by state and local government employers about financial support for pensions that is provided by other entities. This pronouncement is effective for financial statements with fiscal year ending June 30, 2015. The District is currently evaluating the impact on the financial statements.

In January 2013, GASB issued Statement No. 69, (Government Combinations and Disposals of Government Operations). The primary objective of this Statement is to establish accounting and financial reporting standards related to government combinations and disposals of government operations. As used in this Statement, the term government combinations includes a variety of transactions referred to as mergers, acquisitions, and transfers of operations. The provisions of Statement 69 are effective for financial statements for periods beginning after December 15, 2013. The District has not determined its effect on the financial statements.

In November 2013, GASB issued Statement No. 71, (Pension Transition for Contributions Made Subsequent to the Measurement Date-an amendment of GASB Statement No. 68). The objective of this Statement is to address an issue regarding application of the transition provisions of Statement No. 68, (Accounting and Financial Reporting for Pensions). The issue relates to amounts associated with contributions, if any, made by a state or local government employer or nonemployer contributing entity to a defined benefit pension plan after the measurement date of the government's beginning net pension liability. The provisions of this Statement are required to be applied simultaneously with the provisions of Statement 68. The District has not determined its effect on the financial statements.

#### NOTE 2 - CASH AND INVESTMENTS

The District pools cash from all sources and all funds except Cash with Fiscal Agents so that it can be invested at the maximum yield, consistent with safety and liquidity, while individual funds can make expenditures at any time. The District's investments are carried at fair value, as required by generally accepted accounting principles. The District adjusts the carrying value of its investments to reflect their fair value at each fiscal year end, and it includes the effects of these adjustments in income for that fiscal year.

Cash and investments as of June 30, 2014 are classified in the financial statements as shown below, based on whether or not their use is restricted under the terms of District debt instruments or Agency agreements.

#### NOTE 2 - CASH AND INVESTMENTS (CONTINUED)

	2014
Cash in bank and investments in LAIF	\$47,157,861
Petty cash	1,250
Cash and investments with fiscal agents	599,462
Total District cash and investments of primary government	47,758,573
Cash and investments in LAIF, in Fiduciary Funds	53,993
Total cash and investments	\$47,812,566

The District's carrying value of cash in banks and cash on hand was \$17,138,694 and \$1,250, respectively, at June 30, 2014.

Custodial credit risk for cash in bank, or deposits, is the risk that, in the event of the failure of a depository financial institution, a government will not be able to recover its deposits or will not be able to recover collateral securities that are in the possession of an outside party. Custodial credit risk for investments is the risk, that, in the event of the failure of the counterparty (e.g. broker-dealer used by the District to buy the securities), the government will not be able to recover the value of its investment or collateral securities that are in the possession of another party. The California Government Code and the District's investment policy do not contain legal or policy requirements that would limit the exposure to custodial credit risk for deposits or investments, other than the following provision: A financial institution is required to secure deposits in excess of \$250,000 made by state and local governmental units by pledging securities in an undivided collateral pool held by a depository regulated under state law secured by US government securities at a constant margin ratio of 110% for government securities.

# A. INVESTMENTS AUTHORIZED BY THE CALIFORNIA GOVERNMENT CODE AND THE DISTRICT'S INVESTMENT POLICY

The District is authorized to invest in the following types of instruments as permitted by the California Government Code, or the District's investment policy where it is more restrictive:

PERMITTED INVESTMENTS/DEPOSITS	MAXIMUM MATURITY
California Local Agency Investment Fund	N/A
Securities of the U.S. Government	5 years
Public Agency's Pooled Investment Fund	N/A
Insured Certificates of Deposit (CD's)	5 years
CD's adequately collateralized by the institution issuing the certificate	5 years
Passbook Savings, Money Market Accounts and Money Market Funds	N/A

#### B. INVESTMENTS AUTHORIZED BY DEBT AGREEMENTS

The District must maintain required amounts of cash and investments with trustees or fiscal agents under the terms of certain debt issues. These funds are unexpended bond proceeds or are pledged reserves to be used if the District fails to meet its obligations under these debt issues. The California Government Code requires these funds to be invested in accordance with District resolutions, bond indentures or State statutes. The table below identifies the investment types that are authorized for investments held by fiscal agents.

#### NOTE 2 - CASH AND INVESTMENTS (CONT.)

PERMITTED INVESTMENTS/DEPOSITS	MINIMUM CREDIT QUALITY	MAXIMUM MATURITY
Federal Securities	None	None
Obligations of federal agencies which represent full faith and credit of the Un of America	ited States None	None
Bonds, notes or other evidences of indebtedness by the Federal National Morssociation or the Federal Home Loan Mortgage Corporation	tgage As- AAA by S&P and Aaa by Moody's	3 years
U.S. dollar denominated deposit accounts, federal funds, and banker's acceptances with domestic commercial banks	A-1 or A-1+ by S&P and P-1 by Moody's	360 Days
Commercial Paper	A-1+ by S&P, P-1 by Moody's	270 days
Money Market Fund	AAAm or AAAm-G or better by S&P	None
Obligations of any states of the U.S. or local municipalities, with certain restrictions	Highest rating category	None
Investment agreements, with certain restrictions	None	None
California Local Agency Investment Fund	None	None
Any other investments proposed by the District, with the approval of the bond insurance agent	N/A	N/A

#### C. LOCAL AGENCY INVESTMENT FUND (LAIF)

At June 30, 2014, the District had \$30,071,910 invested in LAIF. The District is a voluntary participant in the Local Agency Investment Fund (LAIF) that is regulated by California Government Code Section 16429 under the oversight of the Treasurer of the State of California. The fair value of the District's investment in this pool is reported in the accompanying financial statements at amounts based upon the District's pro-rata share of the fair value provided by LAIF for the entire LAIF portfolio (in relation to the amortized cost of that portfolio). The balance available for withdrawal is based on the accounting records maintained by LAIF, which are recorded on an amortized cost basis. Included in LAIF's investment portfolio are collateralized mortgage obligations, mortgage-backed securities, other asset-backed securities, loans to certain state funds, and floating rate securities issued by federal agencies, government-sponsored enterprises, and corporations. As of June 30, 2014, LAIF had an average maturity of 232 days. As of June 30, 2014, LAIF, is not required to be, and was not rated.

#### NOTE 2 - CASH AND INVESTMENTS (CONT.)

#### D. CASH WITH FISCAL AGENT

Under the terms of an indenture of trust issued pursuant to the 2003 and 2006 Certificates of Participation (See Note 5), a fiscal agent is holding funds for debt service reserves. The funds are to be used in the event the District lease payments are insufficient to pay debt service due on the COPS. As of June 30, 2014, the balance with the fiscal agent for the 2003 COPS amounted to \$34 which had been invested in the US Bank Money Market Deposit Account. As of June 30, 2014, this money market fund was rated P-1, Aa2 by Moody's and had an average maturity of 1 day.

Under the terms of an indenture of trust issued pursuant to the 2006 Certificates of Participation (See Note 5), a fiscal agent is holding funds, on behalf of the District, for debt service reserves. The funds are to be used in the event the District lease payments are insufficient to pay debt service due on the COPS. As of June 30, 2014, \$599,428 remained with the agent, which was invested in the US Bank Money Market Deposit account. As of June 30, 2014, this money market deposit account was rated P-1, Aa2 by Moody's and had an average maturity of 1 day.

# NOTE 3 - CAPITAL ASSETS

#### A. CAPITAL ASSET ADDITIONS AND RETIREMENTS

Capital assets activity comprised the following:

	Balance at June 30, 2013	Additions	Retirements	Transfers	Balance at June 30, 2014
Governmental Activities:					
Capital assets not being depreciated:					
Land	\$7,105,802				\$7,105,802
Construction in progress	1,474,185	\$25,816			1,500,001
Total capital assets not being depreci-					
ated	8,579,987	25,816			8,605,803
Capital assets being depreciated:					
Buildings and improvements	26,546,224	30,159			26,576,383
Equipment	26,475,247	769,837	(\$416,114)		26,828,970
Total capital assets being depreciated	53,021,471	799,996,	(416,114)		53,405,353
Less accumulated depreciation for:					
Buildings and improvements	(12,362,183)	(379,213)			(12,741,396)
Equipment	(15,603,599)	(1,174,688)	416,114		(16,362,173)
Total accumulated depreciation	(27,965,782)	(1,553,901)	416,114		(29,103,569)
Net capital assets being depreciated	25,055,689	(753,905)			24,301,784
Governmental activity capital assets, net	\$33,635,676	(\$728,089)			\$32,907,587

# NOTE 4 - COMPENSATED ABSENCES

The changes of the compensated absences were as follows:

	Governmental Activities
Beginning Balance, at July 1, 2013	\$1,504,473
Additions made during fiscal year	1,687,221
Payments made during fiscal year	(1,611,802)
Ending Balance, at June 30, 2014	\$1,579,892
Current Portion	\$300,179

The long-term portion of governmental activities compensated absences is liquidated primarily by the General Fund.

#### NOTE 5 - LONG-TERM DEBT

The District generally incurs long-term debt to finance projects or purchase assets that will have useful lives equal to or greater than the related debt. This debt will be repaid only out of governmental funds but is not accounted for in these funds because this debt does not require an appropriation or expenditure in this accounting period.

#### The District's debt issues and transactions are summarized below:

	Original Issue Amount	Balance June 30, 2013	Additions	Retirements	Balance June 30, 2014	Current Portion
Governmental Activities Debt						
2003 Certificates of Participation 2% - 4%, due 8/01/19	\$9,015,000	\$4,470,000		\$4,470,000		
2006 Certificates of Participation 3.5% - 5%, due 8/01/36	9,485,000	8,410,000		205,000	\$8,205,000	\$210,000
2013 Certificates of Participation 1.4%, due 2/01/19	3,227,000		\$3,227,000		3,227,000	621,000
Lease Purchase Agreement 2.58%, due 5/19/18	3,400,000	2,489,997		472,800	2,017,197	485,077
Total Governmental Activity Debt	\$25,127,000	\$15,369,997	\$3,227,000	\$5,147,800	\$13,449,197	\$1,316,077

#### A. 2003 REFUNDING CERTIFICATES OF PARTICIPATION

The District leases its Administrative Office and Fire Stations 31, 33 and 38 under a non-cancelable lease extending to August 1, 2019. Under this lease, the District makes semi-annual payments, which are sufficient to pay the principal and interest on the 2003 Refunding Certificates of Participation (COPs). The cost of the buildings and the balance of the debt evidenced by the COPs have been included in the District's financial statements as this lease is in essence a financing arrangement, with ownership of the financed assets reverting to the District at its conclusion. Interest is payable semi-annually each February 1 and August 1. Principal payments are due each August 1. On August 1, 2013 the 2003 Refunding COPs became first callable. Due to the current interest rate environment and the ability to call the 2003 COPs without penalty, the District determined that favorable economic results could be achieved by a private placement refinancing. During the year, the District called the remaining \$4,470,000.

#### B. 2006 CERTIFICATES OF PARTICIPATION

In March 2006, the San Ramon Valley Fire Protection District Financing Corporation issued Certificates of Participation in the original principal amount of \$9,485,000, and bearing interest at 3.5-5%. Bond proceeds were used to finance the design and construction of three new fire stations, the acquisition of land for two of these fire stations, and the construction of an apparatus storage building at an existing fire station. Under a non-cancelable lease of these assets extending to August 1, 2036, the District makes semi-annual payments February 1 and August 1 from any source of available funds of the District which are sufficient to pay the principal and interest on the 2006 Certificates of Participation. Ownership of the leased premises reverts to the District at the end of the lease. The costs of the assets securing this lease and the balance of the debt evidenced by the 2006 Certificates of Participation have been included in the District's financial statements as this lease is in essence a financing arrangement, with ownership of the financed assets reverting to the District at its conclusion.

#### C. 2013 REFUNDING CERTIFICATES OF PARTICIPATION

On February 1, 2014, the District issued \$3,227,000 of 2013 Refunding Certificates of Participation (COPs) to refinance the 2003 Refunding COPs through a private placement refinancing. A private placement is a sale of a new issue of securities directly to an investor or small group of investors without a public offering. The arbitrage yield on the financing is 1.4%. The net present value savings (economic gain) on the refinancing equals to \$261,401 or 6.71% of the refunded bonds. Interest is payable semi-annually each February 1 and August 1.

#### NOTE 5 - LONG-TERM DEBT (CONT.)

#### D. LEASE PURCHASE AGREEMENT

On May 19, 2011 the District entered into a lease purchase agreement with JP Morgan Chase Bank. The lease purchase agreement in the amount of \$3,400,000 is for the purchase of a number of ambulances and fire engines. Ownership of the vehicles and equipment passes to the District at the end of the lease. The lease is payable from the General Fund. Interest and principal are payable semi-annually on November 19 and May 19 until May 19, 2018.

Since the lease is in essence a financing arrangement, the costs of the fire engines, vehicles, ambulances and other equipment have been included in the District's entity-wide financial statements.

#### D. DEBT SERVICE REQUIREMENTS

The District's debt service requirements are presented below:

FOR THE YEAR ENDING JUNE 30	PRINCIPAL	INTEREST	TOTAL
2015	\$1,316,077	\$481,328	\$1,797,405
2016	1,357,672	446,034	1,803,706
2017	1,386,595	415,110	1,801,705
2018	1,419,853	383,217	1,803,070
2019	909,000	353,846	1,262,846
2020-2024	1,405,000	1,573,738	2,978,738
2025-2029	1,765,000	1,201,875	2,966,875
2030-2034	2,250,000	702,250	2,952,250
2035-2037	1,640,000	125,750	1,765,750
Total payments due	\$13,449,197	\$5,583,148	\$19,132,345

#### NOTE 6 - INTERFUND TRANSACTIONS

#### A. TRANSFERS BETWEEN FUNDS

With Board approval, resources may be transferred from one fund to another. Transfers between funds during the fiscal year ended June 30, 2014 were as follows:

Fund Receiving Transfers		Fund Making Transfers	Amount Transferred	
	Debt Service Fund	General Fund	\$1,866,164	(A)
	Capital Projects Fund	General Fund	405,490	(B)
	Federal Grant Capital Projects Fund	General Fund	188,853	(C)
	Equipment Replacement Fund	General Fund	101,807	(D)
	Total Interfund Transfers		\$2,562,314	

- (A)To fund debt services payments
- (B) To fund capital projects at various stations
- (C) To fund 20% match for EBRCS radios and SCBAs
- (D) To fund new/replacement equipment/vehicle purchases

# NOTE 7 - NET POSITION AND FUND BALANCES

Net position is on the full accrual basis while Fund Balances are measured on the modified accrual basis.

#### A. NET POSITION

Net position is the excess of all the District's Position over all its liabilities, regardless of fund. Net Position is divided into three captions. These captions apply only to Net Position, which is determined only at the Government-wide level, and are described below:

*Net Investment in Capital Assets* describes the portion of Net Position which is represented by the current net book value of the District's capital assets, less the outstanding balance of any debt issued to finance these assets.

*Restricted* describes the portion of Net Position which is restricted as to use by the terms and conditions of agreements with outside parties, governmental regulations, laws, or other restrictions which the District cannot unilaterally alter. These principally include debt service and acquisition and construction of facilities and equipment.

*Unrestricted* describes the portion of Net Position which is not restricted to use.

Spending Sequence Policy describes the use of resources. When both restricted and unrestricted resources are available for use, it is the District's policy to use restricted resources first, and then unrestricted resources as they are needed.

#### B. FUND BALANCE

Governmental fund balances represent the net current assets of each fund. Net current assets generally represent a fund's cash and receivables, less its liabilities.

The District's fund balances are classified in accordance with Governmental Accounting Standards Board Statement Number 54 (GASB 54), Fund Balance Reporting and Governmental Fund Type Definitions, which requires the District to classify its fund balances based on spending constraints imposed on the use of resources. For programs with multiple funding sources, the District prioritizes and expends funds in the following order: Restricted,

#### NOTE 7 - NET POSITION AND FUND BALANCES (CONT.)

Committed, Assigned and Unassigned. Each category in the following hierarchy is ranked according to the degree of spending constraint:

*Nonspendable* represents balances set aside to indicate items that do not represent available, spendable resources even though they are a component of assets. Fund balances required to be maintained intact and assets not expected to be converted to cash, such as prepaids, are included. However, if proceeds realized from the sale or collection of nonspendable assets are restricted, committed or assigned, then nonspendable amounts are required to be presented as a component of the applicable category.

*Restricted* fund balances have external restrictions imposed by creditors, grantors, contributors, laws, regulations, or enabling legislation which requires the resources to be used only for a specific purpose.

Committed fund balances have constraints imposed by formal action (resolution) of the Board which may be altered only by formal action of the Board. The governing board is the highest level of decision-making authority for the District. Nonspendable amounts subject to Board commitments are included along with spendable resources.

Assigned fund balances are amounts constrained by the District's intent to be used for a specific purpose, but are neither restricted nor committed. Intent is expressed by the Board or its designee and may be changed at the discretion of the Board and its designee. This category includes nonspendables, when it is the Board's intent to use proceeds or collections for a specific purpose.

*Unassigned* fund balance represents residual amounts that have not been restricted, committed or assigned. This includes the residual general fund balance and residual fund deficits, if any, of other governmental funds.

For programs with multiple funding sources, the District prioritizes and expends funds in the following order: Restricted, Committed, Assigned, and Unassigned.

Stabilization Arrangements represent fund balance committed to provide a source of funds to mitigate the effect to the General Fund during a prolonged economic downturn. These funds can only be spent following three successive years of decreased total General Fund Revenue. This circumstance is not expected to occur routinely.

Detailed classifications of the District's Fund Balances, as of June 30, 2014, are below:

			Federal Grant	San Ramon		
	General	Capital	Capital	Valley Fire	Debt	
Fund Balance Classifications	Fund	Projects	Projects	Community	Service	Total
Nonspendable:						
Items not in spendable form:						
Prepaids and Deposits		\$238,000				\$238,000
Total Nonspendable Fund Balances		238,000				238,000
Restricted for:						
Debt Service					\$599,462	599,462
Total Restricted Fund						
Balances					599,462	599,462
Committed to:						
Workers' Compensation Claims	\$1,000,000					1,000,000
Capital		2,715,955				2,715,955
Stabilization Arrangements	11,100,190					11,100,190
Total Committed Fund Balances	12,100,190	2,715,955				43,804,609

# NOTE 7 - NET POSITION AND FUND BALANCES (CONT.)

			Federal Grant	San Ramon		
	General	Capital	Capital	Valley Fire	Debt	
Fund Balance Classifications	Fund	Projects	Projects	Community	Service	Total
Assigned to:						
Services and supplies	81,220	11,164	\$168	\$456		93,008
Total Assigned Fund						
Balances	81,220	11,164	168	456		93,008
Total Unassigned Fund						
Balances	28,988,464					28,988,464
Total Fund Balances	\$41,169,874	\$2,965,119	\$168	\$456	\$599,462	\$44,735,079

#### C. MINIMUM FUND BALANCE POLICY

The District has a minimum fund balance policy. The policy requires the District to maintain a minimum fund balance of 50% of the current fiscal year operating revenues in the General Fund at the end of the fiscal year. This amount is intended to cover the negative cash flow between property tax payments ("Dry Period Reserve"). At June 30, 2014, the Dry Period Reserve requirement of \$28,802,334, is included in unassigned fund balance.

The policy also requires the District to maintain a Stabilization Arrangements balance equal to 20% of current fiscal year operating expenditure in the General Fund at the end of the fiscal year and the amount of the District's self-insured retention for Workers' Compensation. At June 30, 2014, the Stabilization Arrangement requirement of \$11,100,190 and the Workers' Compensation amount of \$1,000,000 are included in Committed Fund Balance.

#### NOTE 8 - PENSION PLAN

Substantially, all qualified permanent and probationary District employees are eligible to participate in pension plans offered by Contra Costa County Employees' Retirement Association (CCCERA), a cost sharing multiple employer defined benefit pension plan which acts as a common investment and administrative agent for its participating member employers. CCCERA provides retirement and disability benefits, annual cost of living adjustments and death benefits to plan members, who must be public employees and beneficiaries.

Benefit provisions under the Plan are established by State statute and County resolution. Benefits are based on years of credited service, equal to one year of full time employment. Funding contributions for the Plan are determined annually on an actuarial basis by CCCERA; the District must contribute these amounts. The Plan's provisions and benefits in effect at July 1, 2013, are summarized as follows:

	Safety	Non-Safety
Benefit vesting schedule	5 years of service	5 years of service
Benefit payments	Monthly for life	Monthly for life
Retirement age	50	55
Monthly benefits as percentage of annual salary	3%	2%
Required employee contribution rates	13.55 - 20.83%	7.30 - 14.24%
Required employer contribution rates	68.45% or 66.30% (new hires)	40.15% or 40.54% (new hires)

# NOTE 8 - PENSION PLAN (CONT.)

Trend information for the District is not available. Complete trend data is available in separately issued financial statements of the plan which can be obtained from CCCERA located at 1355 Willow Way, Suite 221, Concord, California. Three year trend data as of December 31 for the entire Plan is presented below (in thousands):

#### Actuarial (Dollars in Thousands)

					Annual	
Valuation	Entry Age Accrued		Unfunded		Covered	Unfunded (Overfunded)
Date	Liability	Value of Assets	Liability	Funded Ratio	Payroll	Liability as % of Payroll
2011	\$6,915,312	\$5,426,719	\$1,488,593	78.47%	\$666,394	223.38%
2012	7,761,315	5,482,287	2,279,058	70.64%	652,312	348.38%
2013	7,731,097	5,907,416	1,823,681	76.41%	679,429	268.41%

#### NOTE 9 - POSTEMPLOYMENT HEALTH CARE BENEFITS

By Board resolution and through agreements with its labor units, the District provides certain health care benefits for retired employees (spouse and dependents are included) under third-party insurance plans. A summary of eligibility and retiree contribution requirements are shown below by bargaining unit:

	Miscellaneous	Safety		
	• Full time employees retire directly from District	• Full time employees retire directly from District		
Eligibility	• Service ret: 50 & 10 or 30 YOS	Service ret: 50 & 10 or 20 YOS		
	Service-connected disability ret: regardless age or service	• Service-connected disability ret: regardless age or service		
	• Service includes all 37 Act and CalPERS service	<ul> <li>Service includes all 37 Act and CalPERS service</li> </ul>		
	· Participates in PEMHCA	Participates in PEMHCA		
Medical Benefits	District pays 92% of the medical premium for retiree, spouse and dependents			
	· Same as actives			
Dental, Vision, Life & EAP	• Dental, Vision, EAP: District pays 25% of the premium for retiree, spouse and dependents			
	• Life: District pays 25% of the Premium for retiree only until age 65			

As of June 30, 2014, approximately 297 participants were eligible to receive benefits.

#### FUNDING POLICY AND ACTUARIAL ASSUMPTIONS

Projections of benefits for financial reporting purposes are based on the substantive plan (the plan understood by employer and plan members) and include the types of benefits provided at the time of each valuation and the historical pattern of sharing of benefit costs between the employer and plan members to that point. The actuarial methods and assumptions used include techniques that are designed to reduce short-term volatility in actuarial accrued liabilities and the actuarial value of assets, consistent with the long-term perspective of calculations. The annual required contribution (ARC) was determined as part of a June 30, 2011 actuarial valuation using the entry age normal actuarial cost method. This is a projected benefit cost method, which takes into account those benefits that are expected to be earned in the future as well as those already accrued. The actuarial assumptions included (a) 4.75% investment rate of return, (b) 3.25% projected annual salary increase, and (c) 3% of general inflation increase, and (d) a healthcare trend of declining annual increases ranging from 8.5% to 8.9% in 2014 to 5% for years starting 2021. The actuarial methods and assumptions used include techniques that smooth the effects of short-term volatility in actuarial accrued liabilities and the actuarial value of assets. Actuarial calculations reflect a long-term perspective and actuarial valuations involve estimates of the value of reported amounts and assumptions about the probability of events far into the future. Actuarially determined amounts are subject to revision at least biannually as results are compared to past expectations and new estimates are made about the future. The District's OPEB unfunded actuarial accrued liability is being amortized as a level percentage of projected payroll using a 26 year closed amortization period.

#### NOTE 9 - POSTEMPLOYMENT HEALTH CARE BENEFITS (CONT.)

In accordance with the District's budget, the annual required contribution (ARC) is to be funded throughout the year as a percentage of payroll. The District's net other postemployment obligation is liquidated primarily by the General Fund. The Board is a participant in the California Employers' Retirees Benefit Trust (CERBT), an irrevocable trust established to fund OPEB. CERBT, an agent multiple-employer defined benefit postemployment healthcare plan, is administered by CalPERS, and is managed by an appointed board not under the control of the District's Board. This Trust is not considered a component unit by the District and has been excluded from these financial statements. Separately issued financial statements for CERBT may be obtained from CALPERS at P.O. Box 942709, Sacramento, CA 94229-2709.

#### FUNDING PROGRESS AND FUNDED STATUS

Generally accepted accounting principles permit contributions to be treated as OPEB assets and deducted from the Actuarial Accrued Liability when such contributions are placed in an irrevocable trust or equivalent arrangement. The Net OPEB Obligation and actual contributions for the fiscal year are presented below:

Annual required contribution (ARC)	\$7,693,000
Interest on net OPEB obligation	954,064
Adjustment to ARC	(694,013)
Annual OPEB cost	7,953,051
Contributions made:	
Contributions to OPEB Trust	520,469
District portion of current year premiums paid	1,818,859
Total Contributions	2,339,328
Increase in the net OPEB Obligation	5,613,723
Net OPEB obligation at June 30, 2013	20,085,567
Net OPEB obligation at June 30, 2014	\$25,699,290

### NOTE 9 - POSTEMPLOYMENT HEALTH CARE BENEFITS (CONT.)

The Plan's annual OPEB cost and actual contributions for fiscal years ended June 30, 2012, 2013 and 2014 are set forth below:

			Percentage of Annual	
Fiscal Year	Annual OPEB Cost	Actual Contribution	OPEB Cost Contributed	NET OPEB Liability
6/30/2012	\$6,329,130	\$1,571,813	25%	\$14,459,076
6/30/2013	7,442,792	1,816,302	24%	20,085,567
6/30/2014	7,953,051	2,339,328	29%	25,699,290

The Schedule of Funding Progress presents multi-year trend information about whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liability for benefits. Trend data from the actuarial studies is presented below:

Actuarial Valuation Date	Actuarial Value of Assets (A)	Entry age Actuarial Accrued Liability (B)	Unfunded Actuarial Accrued Liability (B- A)	Funded Ratio (A/B)	Covered Payroll (C)	Unfunded Actuarial Liability as Percentage of Covered Payroll [(B-A)/C]
1/1/2007	\$0	\$48,231,000	\$48,231,000	0.00%	\$20,718,000	233%
1/1/2009	0	56,146,000	56,146,000	0.00%	21,391,000	262%
6/30/2011	4,309,000	78,785,000	74,476,000	5.47%	18,998,580	392%

### NOTE 10 - DEFERRED COMPENSATION PLAN

District employees may defer a portion of their compensation under three District sponsored Deferred Compensation Plans created in accordance with Internal Revenue Code Section 457. Under these plans, participants are not taxed on the deferred portion of their compensation until distributed to them; distributions may be made only at termination, retirement, death or in an emergency as defined by the Plans.

The laws governing deferred compensation plan assets require plan assets to be held in a Trust for the exclusive benefit of plan participants and their beneficiaries. Since the assets held under these plans are not the District's property, are not managed by the District, and are not subject to claims by general creditors of the District, they have been excluded from these financial statements.

#### NOTE 11 - RISK MANAGEMENT

The District is exposed to various risks of loss related to torts, theft of, damage to and destruction of assets, errors and omission, injuries to employees, and natural disasters. The District retains risk (a deductible) for a portion of losses arising from general liability, property, workers' compensation and auto liability losses. Once the District's deductible is met, insurance providers become responsible for payment of all claims up to the coverage limit. The District is a member of Fire Agency Insurance Risk Authority (FAIRA), a public entity risk pool which provides insurance coverage to participating members. The District also has excess workers' compensation coverage through an insurance policy with a commercial insurance company.

#### NOTE II - RISK MANAGEMENT (CONT.)

The District did not have any claim settlements that exceeded the insurance coverage in the last three years. A summary of the District's insurance is as follows:

	Insurance Company / Risk		
Coverage	Pool	Limit of Liability	Deductible / SIR
Workers' Compensation	Insurance Co.	Statutory	\$1,000,000
All Risk Property	FAIRA	\$51,100,500	\$5,000
General Liability	FAIRA	\$1,000,000 Per Occurrence / \$2,000,000 Aggregate	None
Management Liability	FAIRA	\$1,000,000	\$5,000
Auto Liability	FAIRA	\$1,000,000	\$1,000 / \$3,000 - Comp/Collision
Garage Keepers Legal Liability	FAIRA	\$250,000	\$250 Comprehensive / \$500 Collision
Umbrella Liability	FAIRA	\$10,000,000 Aggregate	Excess of Underlying Insurance

FAIRA is governed by a Board consisting of representatives from member municipalities. The Board controls the operations of FAIRA, including selection of management and approval of operating budgets, independent of any influence by member municipalities beyond their representation on the Board.

As of June 30, 2014, the District's third party administrator responsible for processing Workers' Compensation claims determined that the liability for unpaid claims amounted to \$3,622,000. Based on previous experience, management deemed the liability for unpaid claims for the other types of losses discussed above to be immaterial. These losses will be paid from future resources; therefore, these liabilities have been accounted for in governmental activities. Changes to these claims payable are disclosed below:

	Fiscal Year 2012-13	Fiscal Year 2013-14
Balance, July 1, 2013	\$2,065,558	\$2,817,564
Current year claims and estimated changes in claims payable	1,529,606	1,497,951
Claims paid	(777,600)	(693,515)
Balance, June 30, 2014	\$2,817,564	\$3,622,000
Balance due within one year	\$1,042,499	\$1,340,140

#### NOTE 12 - CONTINGENT LIABILITIES AND COMMITMENTS

#### **GRANTS**

The District participated in Federal and State grant programs. Where applicable, these programs have been audited through the fiscal year ended June 30, 2014, by the District's independent accountants in accordance with the provisions of the federal Single Audit Act amendments of 1996 and applicable State requirements. No cost disallowances were proposed as a result of these audits; however, these programs are still subject to further examination by the grantors and the amount, if any, of expenditures which may be disallowed by the granting agencies cannot be determined at this time. The District expects such amounts, if any, to be immaterial.

#### LITIGATION

The District is subject to litigation arising in the normal course of business. In the opinion of the District Attorney, there is no pending litigation which is likely to have a material adverse effect on the financial position of the District.

#### NOTE 13 - EAST BAY REGIONAL COMMUNICATIONS SYSTEM AUTHORITY

The District is a member of the East Bay Regional Communications System Authority (EBRCSA), a joint exercise of powers authority. EBRCSA is authorized to borrow money for the purpose of paying the cost of public capital improvements within the State of California, including a P25 compliant or equivalent communications system. The communications system will provide fully interoperable communications to all public agencies serving Alameda and Contra Costa Counties. EBRCSA includes 40 member agencies. During fiscal year 2013-14, the District paid \$19,547 to EBRCSA for its share of the cost to build the project. The District is obligated to make annual service payments to EBRCSA from any source of legally available funds to pay for the District's share of service provided. Separate financial statements of EBRCSA may be obtained from 4985 Broder Boulevard, Dublin, CA 94568.

#### NOTE 14 - EXCESS OF EXPENDITURES OVER APPROPRIATIONS

Expenditures exceeded appropriations in the Capital Projects Fund by \$31,457 due to planned expenditures of residual fund balance.

Revenues and expenditures exceeded appropriation in the Debt Service Fund due to the advance refunding approved after the adoption of the final budget. (See Note 5)

## MAJOR GOVERNMENTAL FUNDS, OTHER THAN GENERAL FUND & SPECIAL REVENUE

#### FEDERAL GRANT CAPITAL PROJECTS FUND

The Federal Grant Capital Projects Fund is used to account for financial resources to be used to purchase and install radios and equipment for the East Bay Regional Communications System Authority Project.

## San Ramon Valley Fire Protection District Federal Grant Capital Projects Fund Schedule of Revenues, Expenditures and Changes in Fund Balance Budget and Actual For the Year Ended June 30, 2014

	p. 1	4 . 1	Variance Positive
REVENUES	Budget	Actual	(Negative)
Intergovernmental revenue	\$922,829	\$1,070,697	\$147,868
Total Revenue	922,829	1,070,697	147,868
EXPENDITURES			
Current:			
Professional and specialized services		5,000	(5,000)
Capital outlay:			, ,
Radio/electronics equipment	1,862,186	1,273,759	588,427
Debt service			
Interest and fiscal agent		9	(9)
Total Expenditures	1,862,186	1,278,768	583,418
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	(939,357)	(208,071)	731,286
OTHER FINANCING SOURCES			
Transfers in		188,853	188,853
Total Other Financing Sources		188,853	188,853
NET CHANGE IN FUND BALANCE	(\$939,357)	(19,218)	\$920,139
Fund balance at beginning of year		19,386	. ,
Fund balance at end of year		\$168	

#### CAPITAL PROJECTS FUND

The Capital Projects Fund is used to account for financial resources to be used for the acquisition or construction of major capital facilities. Resources are provided by General Fund transfers, bond proceeds, and interest income on unspent funds.

# San Ramon Valley Fire Protection District Capital Projects Fund Schedule of Revenues, Expenditures and Changes in Fund Balance Budget and Actual For the Year Ended June 30, 2014

	Budget	Actual	Variance Positive (Negative)
REVENUES			
Other financing sources			
Total Revenue			
EMPENDITURE			
EXPENDITURES			
Current:	¢12 700		¢12.700
Rents and leases	\$12,500		\$12,500
Capital outlay:		4.4	/ /-
Land, design, and construction	187,204	\$49,759	137,445
Various improvements	225,000	61,583	163,417
Radio, electronics equipment		3,695	(3,695)
Tools and sundry equipment		341,124	(341,124)
Total capital outlay	412,204	456,161	(43,957)
Total Expenditures	424,704	456,161	(31,457)
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	(424,704)	(456,161)	(31,457)
OTHER FINANCING SOURCES			
Other financing sources	100,000		(100,000)
Transfers in	225,000	405,490	180,490
Total Other Financing Sources	325,000	405,490	80,490
NET CHANGE IN FUND BALANCE	(\$99,704)	(50,671)	\$49,033
Fund balance at beginning of year	. /	3,015,790	
Fund balance at end of year	_	\$2,965,119	

#### EQUIPMENT REPLACEMENT FUND

The Equipment Replacement Fund is used to account for financial resources to be used for the replacement of equipment and vehicles. Resources are provided by General Fund transfers and interest income on unspent funds.

# San Ramon Valley Fire Protection District Equipment Replacement Fund Schedule of Revenues, Expenditures and Changes in Fund Balance Budget and Actual For the Year Ended June 30, 2014

	Budget	Actual	Variance with Final Budget Positive (Negative)
REVENUES			
Other revenues			
Total Revenue			
EXPENDITURES			
Capital outlay:			
Radio and electronic equipment	\$11,950	\$2,200	\$9,750
Autos and trucks	798,162	766,968	31,194
Total capital outlay	810,112	769,168	40,944
Total Expenditures	810,112	769,168	40,944
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	(810,112)	(769,168)	40,944
OTHER FINANCING SOURCES			
Transfers in		101,807	101,807
Total Other Financing Sources		101,807	101,807
NET CHANGE IN FUND BALANCE	(\$810,112)	(667,361)	\$142,751
Fund balance at beginning of year	-	667,361	
Fund balance at end of year	=	\$0	

#### DEBT SERVICE FUND

The Debt Service Fund is used to account for accumulation of resources for, and the payment of long-term debt principal, interest and related costs. Resources are provided by General Fund transfers, bond proceeds and interest income on unspent funds.

# San Ramon Valley Fire Protection District Debt Service Fund Schedule of Revenues, Expenditures and Changes in Fund Balance Budget and Actual For the Year Ended June 30, 2014

	Budget	Actual	Variance Positive (Negative)
REVENUES			( 8 )
Use of money and property	\$600	\$347	(\$253)
Proceeds from debt		3,227,000	3,227,000
Total Revenues	600	3,227,347	3,226,747
EXPENDITURES			
Professional services		65,258	(65,258)
Debt Service:			
Principal	1,352,800	5,147,800	(3,795,000)
Interest	610,473	610,473	
Total Debt Service	1,963,273	5,758,273	(3,795,000)
Total Expenditures	1,963,273	5,823,531	(3,860,258)
EXCESS (DEFICIENCY) OF REVENUES OVER			
EXPENDITURES	(1,962,673)	(2,596,184)	(633,511)
OTHER FINANCING SOURCES			
Transfers in	1,962,673	1,866,164	(96,509)
Total Other Financing Sources	1,962,673	1,866,164	(96,509)
NET CHANGE IN FUND BALANCE	\$0	(730,020)	(\$730,020)
Fund balance at beginning of year		1,329,482	
Fund balance at end of year		\$599,462	

#### AGENCY FUND

Agency funds are used to account for assets held by the District as an agent for individuals, private organizations, and other governments. The financial activities of these funds are excluded from the Entity-wide financial statements, but are presented in separate Fiduciary Fund financial statements.

#### CITIZEN CORPS COUNCIL PROGRAM

Accounts for grant monies received and expenditures incurred related to the Citizen Corps Council Program. The District acts as custodian for the operating resources of the entity.

## San Ramon Valley Fire Protection District Agency Fund Statement of Changes in Assets and Liabilities For the Year Ended June 30, 2014

Citizen Corps Council Program	Balance June 30, 2013	Additions	Reductions	Balance June 30, 2014
ASSETS				
Cash and investments	\$48,202	\$52,800	\$47,009	\$53,993
Interest receivable	31	9	39	1
	\$48,233	\$52,809	\$47,048	\$53,994
LIABILITIES				
Accounts payable	\$969	\$47,417	\$47,048	\$1,338
Due to members	47,264	5,392		52,656
	\$48,233	\$52,809	\$47,048	\$53,994

#### STATISTICAL SECTION

This part of the District's Comprehensive Annual Financial Report presents detailed information as context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the District's overall financial health. In contrast to the financial section, the statistical section information is not subject to independent audit.

#### FINANCIAL TRENDS

These schedules contain trend information to help the reader understand how the District's financial performance and well-being have changed over time:

- 1. Net Position by Component
- 2. Changes in Net Position
- 3. Fund Balances of Governmental Funds
- 4. Changes in Fund Balances of Governmental Funds
- 5. General Expenditures by Function

#### REVENUE CAPACITY

These schedules contain information to help the reader assess the District's most significant local revenue source, property tax:

- 1. General Revenues by Source
- 2. Assessed Value of Taxable Property
- Assessed and Estimated Actual Value of Taxable Property
- 4. Property Tax Levies and Collections
- 5. Property Tax Rates, All Overlapping Governments
- 6. Principal Property Taxpayers

#### DEBT CAPACITY

These schedules present information to help the reader assess the affordability of the District's current levels of outstanding debt and the District's ability to issue additional debt in the future:

- 1. Ratio of Outstanding Debt by Type
- 2. Computation of Direct and Overlapping Debt
- 3. Computation of Legal Bonded Debt Margin

#### DEMOGRAPHIC AND ECONOMIC INFORMATION

These schedules offer demographic and economic indicators to help the reader understand the environment within which the District's financial activities take place:

- 1. Demographic Statistics
- 2. Demographic and Economic Statistics

## STATISTICAL SECTION (CONT.)

#### OPERATING INFORMATION

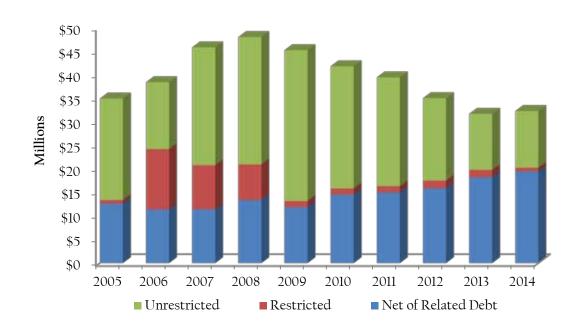
These schedules contain service data to help the reader understand how the information in the District's financial report relates to the services the District provides and the activities it performs:

- 1. Summary of District Activities
- 2. Comparative Annual Graph Total Responses
- 3. Standards of Cover Policy Compliance Report
- 4. Emergency Response Detail Analysis
- 5. Emergency Responses Graph
- 6. Call Frequency Analysis
- 7. Mutual Aid Fire Responses
- 8. Training Hours for Suppression Personnel
- 9. Service Connected Illness/Injury Report
- 10. Operating Indicators by Function
- 11. Staffing Summary

#### Sources

Unless otherwise noted, the information in these schedules is derived from the Comprehensive Annual Financial Reports for the relevant year.

## Net Position by Component Last Ten Fiscal Years Budget and Actual (Accrual Basis of Accounting)



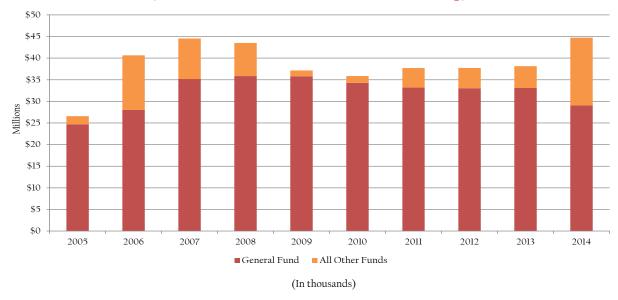
	(in thousands)									
	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Governmental Activities										
Net Investment in capital assets	\$12,653	\$11,389	\$11,403	\$13,404	\$11,880	\$14,546	\$15,039	\$15,911	\$18,266	\$19,458
Restricted	746	12,877	9,442	7,604	1,333	1,331	1,330	1,656	1,567	838
Unrestricted	21,587	14,199	25,047	27,078	32,076	25,986	23,132	17,499	11,907	12,804
Total governmental activities net position	\$34,986	\$38,465	\$45,892	\$48,086	\$45,289	\$41,863	\$39,501	\$35,066	\$31,740	\$33,100

## San Ramon Valley Fire Protection District Changes in Net Position Last Ten Fiscal Years (Accrual Basis of Accounting)

				(In thous	sands)					
	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
EXPENSES										
Governmental Activities:										
Public Safety	\$39,984	\$42,105	\$45,810	\$51,547	\$57,957	\$55,582	\$56,676	\$56,404	\$57,028	\$56,756
Interest on Long-Term Debt	270	557	839	860	808	755	698	967	646	561
Total Governmental Activities Expenses	40,254	42,662	46,649	52,407	58,765	56,337	57,374	57,371	57,674	57,317
PROGRAM REVENUES										
Governmental Activities:										
Charges for Services	1,890	2,216	2,261	2,297	2,658	2,706	2,585	2,985	3,576	3,904
Operating Grants and Contributions	184	305	732	808	1,310	369	3,054	462	1,874	1,427
Capital Grants and Contributions	673	652								
Total Government Activities Program										
Revenues	2,747	3,173	2,993	3,105	3,968	3,075	5,639	3,447	5,450	5,331
NET (EXPENSES) / REVEN	NUE									
Total Governmental										
Activities Program Expenses	(37,507)	(39,489)	(43,656)	(49,302)	(54,797)	(53,262)	(51,735)	(53,924)	(52,224)	(51,986)
Total Primary Government Net Expense	(\$37,507)	(\$39,489)	(\$43,656)	(\$49,302)	(\$54,797)	(\$53,262)	(\$51,735)	(\$53,924)	(\$52,224)	(\$51,986)
GENERAL REVENUES AN	ID OTHER (	CHANGES I	N NET POS	ITION						
Governmental Activities:										
Property Taxes	\$37,845	\$42,094	\$48,522	\$49,729	\$51,336	\$49,680	\$49,185	\$49,329	\$48,508	\$53,140
Use of Money and Property	407	860	1,789	1,723	638	250	152	99	58	80
Other	1	14	22	45	26	59	36	61	332	126
Total General Revenues and Other Assets	38,253	42,968	50,333	51,497	52,000	49,989	49,373	49,489	48,898	53,346
Total Primary Government	\$746	\$3,479	\$6,677	\$2,195	(\$2,797)	(\$3,273)	(\$2,362)	(\$4,435)	(\$3,326)	\$1,360
CHANGE WATER TO SEE	227									
CHANGE IN NET POSITIO	JN									
Governmental Activities Changes in Net Position	\$746	\$3,479	\$6,677	\$2,195	(\$2,797)	(\$3,273)	(\$2,362)	(\$4,435)	(\$3,326)	\$1,360
Net Position Beginning Fund Balance, as restated	34,240	34,986	39,214	45,891	48,086	45,289	41,863	39,501	35,066	31,740
Net Position Ending Fund Balance	\$34,986	\$38,465	\$45,891	\$48,086	\$45,289	\$42,016	\$39,501	\$35,066	\$31,740	\$33,100

## San Ramon Valley Fire Protection District Fund Balances of Governmental Funds Last Ten Fiscal Years

(Modified Accrual Basis of Accounting)



	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
GENERAL FUND										
Reserved			\$6	\$3	\$5					
Unreserved	\$24,692	\$28,022	35,162	35,862	35,806					
Total General Fund	\$24,692	\$28,022	\$35,168	\$35,865	\$35,811	(a)				

ALL OTHER GOVERNMENTAL FU	JNDS							
Reserved	\$1,877	\$12,632	\$9,370	\$7,639	\$1,333			
Unreserved, reported in:								
Special revenue funds								
Capital project funds								
Total all other Governmental funds	\$1,877	\$12,632	\$9,370	\$7,639	\$1,333			
-								

GENERAL FUND					
Committed	\$23,387	\$23,814	\$23,085	\$22,506	\$12,100
Assigned	1,915	2,975	4,274	157	81
Unassigned	8,977	6,404	5,686	10,429	28,989
Total General Fund	\$34,279	\$33,193 (b)	\$33,045	\$33,092	\$41,170

ALL OTHER GOVERNMENTAL FUNDS					
Nonspendable	\$237	\$225	\$225	\$238	\$238
Restricted	1,331	1,330	1,656	1,329	599
Committed		2,666	2,710	2,678	2,716
Assigned		300	97	787	12
Total all other Governmental funds	\$1,568	\$4,521	\$4,688	\$5,032	\$3,565

<sup>(</sup>a) The Change in total fund balance for the General Fund and other governmental funds is explained in Management's Discussion and Analysis. (b) In 2010-2011, the District adopted GASB 54. See Note 7.

## San Ramon Valley Fire Protection District Changes in Fund Balances of Governmental Funds Last Ten Fiscal Years

(Modified Accrual Basis of Accounting)

(In	thousand	s)

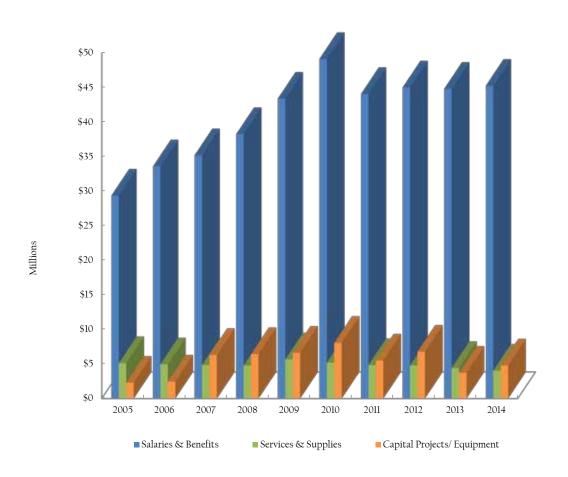
	2005	2006	2007	2008	2009
REVENUES					
Taxes	\$37,845	\$42,094	\$48,522	\$49,729	\$51,336
Use of money and property	407	859	1,789	1,723	638
Intergovernmental revenues	842	957	732	808	1,310
Charges for services	1,751	2,074	2,129	2,157	2,500
Other	139	157	154	184	184
Total Revenues	40,984	46,141	53,326	54,601	55,968
EXPENDITURES					
Current:					
Public safety	38,521	40,023	43,012	49,023	54,277
Capital outlay	1,718	4,131	4,169	4,121	5,637
Debt service:					
Principal repayment	465	1,430	1,421	1,631	1,606
Interest and fiscal charges	270	742	839	860	808
Total Expenditures	40,974	46,326	49,441	55,635	62,328
Excess (deficiency) of revenues over (under)	10	(105)	2.005	(1.02.4)	((, 2(0))
expenditures	10	(185)	3,885	(1,034)	(6,360)
OTHER FINANCING SOURCES (USES)					
Transfers in	1,315	5,854	2,844	6,466	11,299
Transfers (out)	(1,315)	(5,854)	(2,844)	(6,466)	(11,299)
Refunding certificates of participation					
Certificates of participation issued		14,085			
Lease proceeds	2,235				
Premium on bonds		185			
Total other financing sources (uses)	2,235	14,270			
Net Change in fund balances	\$2,245	\$14,085	\$3,885	(\$1,034)	(\$6,360)
<u> </u>		. ,	. ,		<u> </u>
Debt service as a percentage of noncapital	1.00/	~ 40/	4.004	4 = 24	4.424
expenditures	1.9%	5.4%	4.8%	4.7%	4.4%

## San Ramon Valley Fire Protection District Changes in Fund Balances of Governmental Funds Last Ten Fiscal Years (Modified Accrual Basis of Accounting)

(In thousands)

	2010	2011	2012	2013	2014
REVENUES					
Taxes	\$49,680	\$49,185	\$49,329	\$48,508	\$53,140
Use of money and property	250	153	99	58	80
Intergovernmental revenues	369	3,054	462	1,874	1,426
Charges for services	2,562	2,426	2,795	3,254	3,662
Other	203	195	251	739	369
Total Revenues	53,064	55,013	52,936	54,433	58,677
EXPENDITURES					
Current:					
Public safety	48,861	49,770	49,198	49,250	47,033
Capital outlay	3,083	4,365	771	2,933	2,499
Debt service:					
Principal repayment	1,662	1,713	2,225	1,211	5,151
Interest and fiscal charges	755	698	723	648	610
Total Expenditures	54,361	56,546	52,917	54,042	55,293
Excess (deficiency) of revenues over (under) expenditures	(1,297)	(1,533)	19	391	3,384
OTHER FINANCING SOURCES (USES)					
Transfers in	5,732	3,325	3,647	3,458	2,562
Transfers (out)	(5,732)	(3,325)	(3,647)	(3,458)	(2,562)
Refunding certificates of participation					3,227
Certificates of participation issued					
Lease proceeds		3,400			
Premium on bonds					
Total other financing sources (uses)		3,400			3,227
Net Change in fund balances	(\$1,297)	\$1,867	\$19	\$391	\$6,611
Debt service as a percentage of noncapital expenditures	4.7%	4.6%	5.7%	3.6%	10.9%

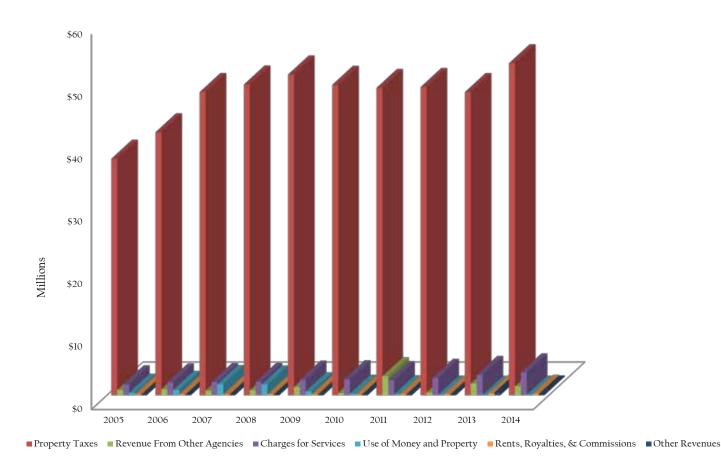
## San Ramon Valley Fire Protection District General Expenditures by Function All Governmental Fund Types Last Ten Fiscal Years



			Capital Projects/	
Tr. 137	Salaries &	Services &	Equipment/	T . 1
Fiscal Year	Benefits	Supplies	Debt Service	Total
2005	\$33,570,846	\$4,950,609	\$2,453,075	\$40,974,530
2006	35,176,348	4,847,076	6,302,362	46,325,786
2007	38,227,789	4,784,606	6,429,128	49,441,523
2008	43,359,987	5,663,047	6,612,168	55,635,202
2009	49,091,784	5,184,521	8,051,698	62,328,003
2010	44,029,329	4,831,654	5,499,989	54,360,972
2011	44,973,080	4,796,561	6,776,520	56,546,161
2012	44,784,659	4,413,289	3,719,562	52,917,510
2013	45,219,529	4,030,652	4,791,767	54,041,948
2014	43,078,383	3,957,276	8,257,370	55,293,029

Source: Annual District Financial Statements and Records

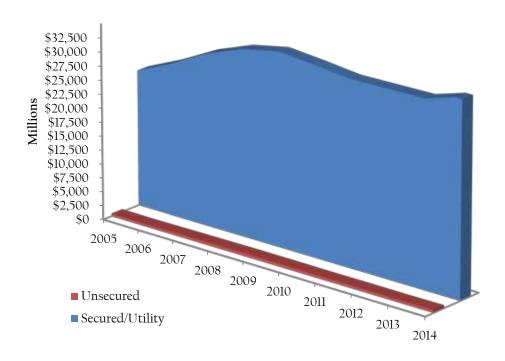
## San Ramon Valley Fire Protection District General Revenues by Source All Governmental Fund Types Last Ten Fiscal Years



Fiscal Year	Property Taxes	Revenue From Other Agencies	Charges for Services	Use of Money and Property	Rents, Royalties & Commissions	Other Revenues	Total
2005	\$37,844,880	\$841,812	\$1,750,852	\$406,677	\$139,418	\$678	\$40,984,317
2006	42,094,029	957,213	2,073,579	859,411	142,317	14,322	46,140,871
2007	48,521,551	731,532	2,128,641	1,789,342	132,366	21,980	53,325,412
2008	49,729,211	807,774	2,157,453	1,723,008	139,557	44,649	54,601,652
2009	51,335,992	1,309,954	2,499,826	638,353	157,865	25,894	55,967,884
2010	49,680,045	368,861	2,562,304	250,322	143,852	58,745	53,064,129
2011	49,184,817	3,054,056	2,425,597	152,454	159,877	36,058	55,012,859
2012	49,329,131	462,267	2,795,046	98,834	189,978	61,084	52,936,340
2013	48,507,266	1,874,007	3,253,658	58,256	322,020	418,080	54,433,287
2014	53,139,723	1,426,473	3,662,306	80,077	242,098	125,934	58,676,611

Source: Annual District Financial Statements and Records

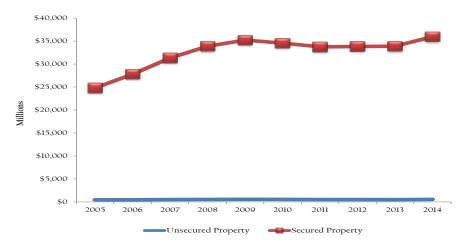
## San Ramon Valley Fire Protection District Assessed Value of Taxable Property Last Ten Fiscal Years



Fiscal Year	Local Secured	Utility	Unsecured	Total Assessed Value
2005	\$24,344,839,894	\$381,584	\$458,923,374	\$24,804,144,852
2006	27,329,344,797	381,584	447,249,007	27,776,975,388
2007	30,798,477,318	801,750	503,155,731	31,302,434,799
2008	33,325,977,071	488,449	537,112,855	33,863,578,375
2009	34,629,953,985	488,449	566,979,063	35,197,421,497
2010	33,999,908,443	1,645,966	545,889,815	34,547,444,224
2011	33,214,600,585	486,521	513,425,007	33,728,512,183
2012	33,301,067,929	1,279,399	514,027,979	33,816,375,307
2013	33,374,990,050	1,279,399	498,814,784	33,875,084,233
2014	35,398,665,984	1,279,399	538,281,086	35,938,226,469

Source: California Municipal Statistics, Inc.

## San Ramon Valley Fire Protection District Assessed and Estimated Actual Value of Taxable Property Last Ten Fiscal Years



Real Property

Commercial Property

Industrial Property

Other

riscai reai	Residential Frope	rty Commercial	i i toperty i in	austrial i roperty	Other
2005	\$21,647,770,938	\$2,203,24	42,543	\$163,112,983	\$331,095,012
2006	24,331,655,397	2,514,33	4,827	180,376,194	303,359,963
2007	27,504,342,149	2,756,35	3,926	220,395,421	318,187,572
2008	29,889,388,569	2,638,07	3,854	183,159,314	615,843,783
2009	30,934,259,689	2,845,61	4,454	187,064,908	663,503,383
2010	30,443,376,537	2,857,92	4,800	190,721,006	509,532,066
2011	29,773,860,084	2,756,24	9,783	185,682,986	499,294,253
2012	29,977,973,155	2,666,41	5,458	173,213,643	484,745,072
2013	30,105,033,826	2,614,61	5,253	174,944,054	481,640,316
2014	32,078,994,836	2,589,74	8,419	176,902,992	554,299,136
	Total Real Secured	_	Total	Estimated Full	Total Direct Tax
Fiscal Year	Property	Unsecured Property	Assessed (a)	Market (a)	Rate (b)
2005	\$24,345,221,478	\$458,923,374	\$24,804,144,852	\$24,804,144,852	1%
2006	27,329,726,381	447,249,007	27,776,975,388	27,776,975,388	1%
2007	30,799,279,068	503,155,731	31,302,434,799	31,302,434,799	1%
2008	33,326,465,520	537,112,855	33,863,578,375	33,863,578,375	1%
2009	34,630,442,434	566,979,063	35,197,421,497	35,197,421,497	1%
2010	34,001,554,409	545,889,815	34,547,444,224	34,547,444,224	1%
2011	33,215,087,106	513,425,077	33,728,512,183	33,728,512,183	1%
2012	33,302,347,328	514,027,979	33,816,375,307	33,816,375,307	1%
2013	33,376,269,449	498,814,784	33,875,048,233	33,875,048,233	1%
2014	35,399,945,383	538,281,086	35,938,226,469	35,938,226,469	1%

Source: California Municipal Statistics, Inc.

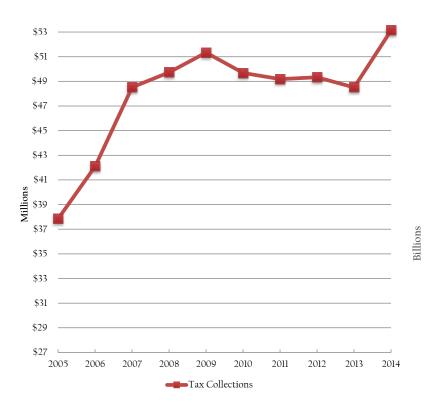
Fiscal Year

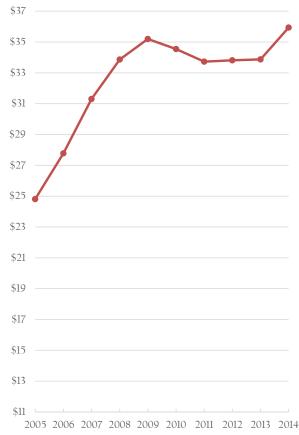
Residential Property

<sup>(</sup>a) The State Constitution requires property to be assessed at one hundred percent of the most recent purchase price, plus an increment of no more than two percent annually, plus any local over-rides. These values are considered to be full market values.

<sup>(</sup>b) California cities do not set their own direct tax rate. The State Constitution establishes the rate at 1% and allocates a portion of that amount, by an annual calculation, to all the taxing entities within a tax rate area.

## San Ramon Valley Fire Protection District Property Tax Levies and Collections Last Ten Fiscal Years



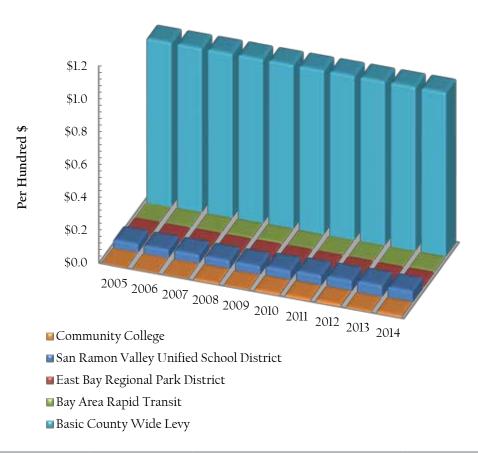


<b>─</b> Value	of Propert	- }
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Fiscal Year	Total Tax Levy	Current Tax Collections	Percent of Levy Collected	Value of Property Subject to Local Tax Rate
2005	\$37,844,880	\$37,844,880	100.0000%	\$24,804,144,852
2006	42,094,029	42,094,029	100.0000%	27,776,975,388
2007	48,521,551	48,521,551	100.0000%	31,302,434,799
2008	49,729,211	49,729,211	100.0000%	33,863,578,375
2009	51,335,992	51,335,992	100.0000%	35,197,421,497
2010	49,680,045	49,680,045	100.0000%	34,547,444,224
2011	49,184,817	49,184,817	100.0000%	33,728,512,183
2012	49,329,131	49,329,131	100.0000%	33,816,375,307
2013	48,507,267	48,507,267	100.0000%	33,875,084,233
2014	53,139,723	53,139,723	100.0000%	35,938,226,469

Source: San Ramon Valley Fire Protection District Records

## San Ramon Valley Fire Protection District Property Tax Rates - All Overlapping Governments (General Obligation Bond Issuers Only) Last Ten Fiscal Years



Fiscal Year	Basic County Wide Levy	Bay Area Rapid Transit	East Bay Regional Park District	San Ramon Valley Unified School District	Community College	Total
2005	1.0000	0.0000	0.0057	0.0517	0.0042	1.0616
2006	1.0000	0.0048	0.0057	0.0514	0.0047	1.0666
2007	1.0000	0.0050	0.0085	0.0533	0.0043	1.0711
2008	1.0000	0.0076	0.0080	0.0517	0.0108	1.0781
2009	1.0000	0.0090	0.0100	0.0519	0.0066	1.0775
2010	1.0000	0.0057	0.0108	0.0587	0.0126	1.0878
2011	1.0000	0.0031	0.0084	0.0641	0.0133	1.0889
2012	1.0000	0.0041	0.0071	0.0664	0.0144	1.0920
2013	1.0000	0.0043	0.0051	0.0705	0.0087	1.0886
2014	1.0000	0.0075	0.0078	0.0696	0.0133	1.0982

Source: California Municipal Statistics, Inc.

(Note: As of June 30, 2013, the District had no outstanding general obligation bonds)

## San Ramon Valley Fire Protection District Principal Property Taxpayers Current Year and Ten Years Ago

2013 - 2014 2004 - 2005

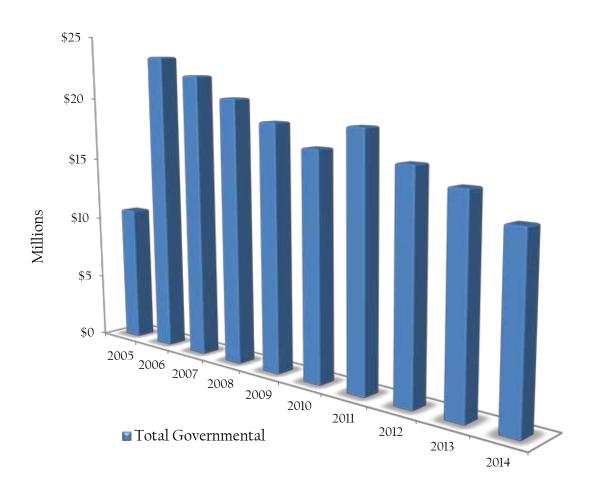
Taxpayer	Taxable Assessed Value	Rank	Percentage of Total District Taxable Assessed Value	Taxable Assessed Value	Rank	Percentage of Total District Taxable Assessed Value
Shapell Industries, Inc.	\$569,384,083	1	1.71%	\$255,889,195	3	1.14%
Sunset Building/Land Co. LLC	362,000,180	2	1.08%	316,004,110	2	1.41%
Chevron USA, Inc.	338,507,781	3	1.01%	318,701,161	1	1.42%
Essex San Ramon Partners LLC	210,087,837	4	0.63%	89,822,231	7	0.40%
SDC 7	162,377,659	5	0.49%	141,673,327	4	0.63%
Annabel Investment Co.	123,147,414	6	0.37%	137,941,628	6	0.61%
Alexander Properties Co.	97,378,924	7	0.29%	84,241,685	9	0.00%
San Ramon Regional Medical Center	69,491,243	8	0.21%	not available	N/A	0.00%
FR Crow Canyon Fee Owner LLC	65,145,363	9	0.20%	not available	N/A	0.00%
BRE Properties Inc.	56,867,778	10	0.17%	61,294,741	12	0.27%
Ardenwood Development Associates	53,160,177	11	0.16%	46,075,192	15	0.21%
Cedar Grove Apartments	50,469,564	12	0.15%	43,524,003	18	0.19%
230 Alamo Plaza Inc.	48,031,604	13	0.14%	41,600,623	19	0.00%
Legacy III San Ramon Crow Canyon	42,208,071	14	0.13%	not available	N/A	0.00%
GMS Five LLC	41,863,102	15	0.13%	36,257,922	20	0.00%
Oak Reflections 12B2010LLC	41,281,920	16	0.12%	not available	N/A	0.00%
REG8 Tassajara Crossing LLC	36,558,737	17	0.11%	not available	N/A	0.00%
Keenan/Bariteau Bishop Ranch	36,374,819	18	0.11%	not available	N/A	0.00%
Toyota Motor Sales USA	35,433,210	19	0.11%	not available	N/A	0.00%
Grupe Real Estate Investors 19	34,848,933	20	0.10%	not available	N/A	0.00%
Windemere BLC Land Co. LLC				138,010,066	5	0.62%
Toll Land XXII LP				70,945,862	10	0.32%
Centex Homes				89,087,136	8	0.40%
Regency Centers LP				45,887,839	16	0.20%
Greystone Homes Inc.				70,455,546	11	0.31%
ASN Multifamily LP				59,703,739	13	0.27%
Brookfield Belrose LLC				not available	N/A	0.00%
NME Hospitals, Inc.				52,244,018	14	0.23%
Gateway Crescent, Inc.				43,664,582	17	0.19%
Subtotal	\$2,474,618,399		7.41%	\$2,143,024,606		8.83%

Total Net Assessed Valuation:

Fiscal Year 2013 - 2014 \$35,398,665,984 Fiscal Year 2004 - 2005 \$24,344,839,894

Source: California Municipal Statistics, Inc.

## San Ramon Valley Fire Protection District Ratio of Outstanding Debt by Type Last Ten Fiscal Years



	Certificates of	Equipment Capital	Total Primary	Percentage of Personal	
Fiscal Year	Participation	Leases	Government	Income (a)	Per Capita (a)
2005	\$8,550,000	\$2,235,000	\$10,785,000	157.60%	72.67275361
2006	17,560,000	5,880,054	23,440,054	325.42%	154.8465675
2007	17,080,000	4,938,655	22,018,655	290.41%	139.2959809
2008	16,425,000	3,962,434	20,387,434	268.89%	128.9764346
2009	15,755,000	3,026,016	18,781,016	237.22%	116.963935
2010	15,065,000	2,054,366	17,119,366	214.90%	102.1950422
2011	14,360,000	4,446,154	18,806,154	236.30%	106.00496379
2012	13,630,000	2,950,830	16,580,830	200.77%	92.35224659
2013	12,880,000	2,489,997	15,369,997	177.04%	84,50637139
2014	11,432,000	2,017,197	13,449,197	155.27%	73.01040727

Note: Debt amounts exclude any premiums, discounts, or other amortization amounts.

Sources: San Ramon Valley Fire Protection District and the State of California, Department of Finance (population)

<sup>(</sup>a) See page 66 (Demographic Statistics) for population data.

## San Ramon Valley Fire Protection District Computation of District and Overlapping Debt June 30, 2014

2013-14 Assessed Valuation	\$35,938,176,831				
OVERLAPPING TAX AND ASSESSMENT DEBT		Net Debt Outstanding	% Applicable San Ramon Valley (1)	Amount Applicable San Ramon Valley	
Bay Area Rapid Transit District		\$648,275,000	6.837%	\$44,322,562	
Chabot-Las Positas Community College District		432,337,431	0.635%	2,745,343	
Contra Costa Community College District		343,945,000	24.137%	83,018,005	
Livermore Valley Joint Unified School District		88,030,000	0.373%	328,352	
San Ramon Valley Unified School District		317,448,266	99.303%	315,235,652	
Acalanes Union High School District		162,906,665	0.007%	11,403	
Lafayette School District		14,285,000	0.027%	3,857	
East Bay Regional Park District		202,210,000	10.554%	21,341,243	
ABAG Windemere Ranch Community Facilities District	No. 2004-2	39,239,619	100.000%	39,239,619	
Contra Costa County Community Facilities District No.	2001-1	5,445,000	100.000%	5,445,000	
ABAG Windemere Ranch 1915 Act Bonds		86,715,883	100.000%	86,715,883	
City, County and Special District 1915 Act Bonds (Estim	ate)	2,570,771	2.781%-100%	1,321,507	
SUBTOTAL NET OVERLAPPING TAX AND ASSE	SSMENT DEBT			\$599,728,425	_
DIRECT AND OVERLAPPING GENERAL FUND DEB	Γ				
Contra Costa County General Fund Obligations		\$274,600,304	24.436%	\$67,101,330	
Contra Costa County Pension Obligations		258,500,000	24.436%	63,167,060	
Contra Costa Community College District Certificates o	f Participation	700,000	24.137%	168,959	
San Ramon Valley Unified School District General Fund	Obligations	21,410,000	99.303%	21,260,772	
Town of Danville Certificates of Participation		8,860,000	100.000%	8,860,000	
City of San Ramon Certificates of Participation		11,345,00	100.000%	11,345,000	
City of San Ramon Pension Obligations		16,990,000	100.000%	16,990,000	
San Ramon Valley Fire Protection District Certificates o	f Participation	11,432,000	100.000%	11,432,000	
SUBTOTAL DIRECT AND OVERLAPPING GENER	AL FUND DEBT			\$200,325,122	
LESS: Contra Costa County revenue supported obligation	ons			(26,570,735)	
TOTAL NET DIRECT AND OVERLAPPING GENERA	AL FUND DEBT			\$173,754,386	
TOTAL DIRECT DEBT				\$11,432,000	
TOTAL GROSS OVERLAPPING DEBT				\$863,548,117	
TOTAL NET OVERLAPPING DEBT				\$836,977,382	
GROSS COMBINED TOTAL DEBT				\$874,980,117	_ (
NET COMBINED TOTAL DEBT				\$848,409,382	_
(1) Percentage of overlapping agency's assessed valuation	n located within bound	laries of the District.			
(2) Excludes tax and revenue anticipation notes, revenue	e, mortgage revenue an	d tax allocation bond	ls and non-bonded capi	tal lease obligations.	
RATIOS TO 2013-14 ASSESSED VALUATION					
Combined Direct Debt		1.67%			
Total Gross Direct and Overlapping Tax Assessment De	ot	2.43%			

Total Net Direct and Overlapping Tax Assessment Debt

STATE SCHOOL BUILDING AID REPAYABLE Source: California Municipal Statistics, Inc.

2.36%

## San Ramon Valley Fire Protection District Computation of Legal Bonded Debt Margin June 30, 2014

#### ASSESSED VALUATION

Secured Property assessed value, net of exempt real property

BOUNDED DEBT LIMIT (3.75% OF ASSESSED VALUE) (a)

\$1,347,681,631

AMOUNT OF DEBT SUBJECT TO LIMIT:
Total Bonded Debt

\$13,449,197

Less Tax Allocation Bonds and Sales Tax Revenue
Bonds, Certificates of Participation not subject to limit

Amount of debt subject to limit

LEGAL BONDED DEBT MARGIN

\$1,347,681,631

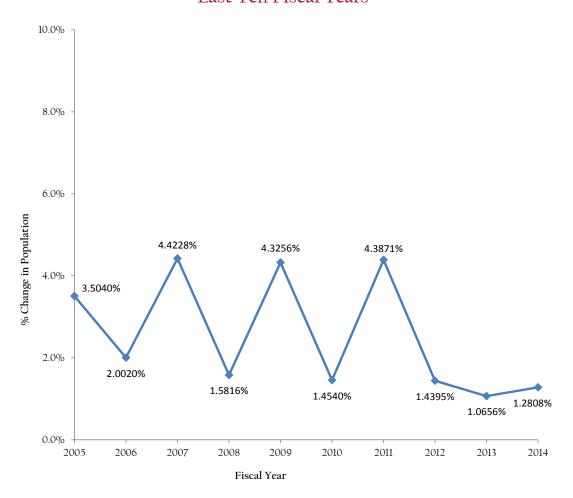
Fiscal Year	Debt Limit	Total Net Debt Applicable to Limit	Legal Debt Margin	Total Net Debt Applicable to the Limit as a Percentage of Debt Limit
2005	\$1,024,850,430	\$O	\$1,024,850,430	0.00%
2006	1,154,942,899	0	1,154,942,899	0.00%
2007	1,154,942,899	0	1,154,942,899	0.00%
2008	1,249,724,140	0	1,249,724,140	0.00%
2009	1,298,623,274	0	1,298,623,274	0.00%
2010	1,274,996,567	0	1,274,996,567	0.00%
2011	1,245,547,522	0	1,245,547,522	0.00%
2012	1,268,114,074	0	1,268,114,074	0.00%
2013	1,270,315,659	0	1,270,315,659	0.00%
2014	1,347,681,631	0	1,347,681,631	0.00%

#### NOTE:

Source: California Municipal Statistics, Inc.

<sup>(</sup>a) California Health and Safety Code, Section 13937 sets the debt limit at 10%. The Code section was enacted prior to the change in basing assessed value to full market value when it was previously 25% of market value. Thus, the limit shown as 3.75% is one-fourth the limit to account for the adjustment of showing assessed valuation at full cash value.

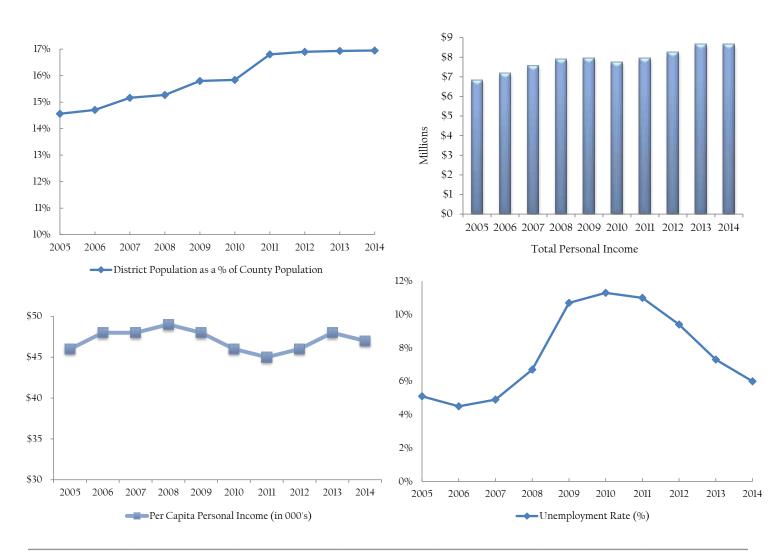
## San Ramon Valley Fire Protection District Demographic Statistics Last Ten Fiscal Years



Fiscal Year	Town of Danville Population	City of San Ramon Population	Unincorporated Population (1)	Total Population	% Increase
2005	43,273	51,027	54,105	148,405	3.5040%
2006	43,052	53,137	55,187	151,376	2.0020%
2007	42,601	58,035	57,435	158,071	4.4228%
2008	42,629	59,002	58,940	160,571	1.5816%
2009	43,043	63,176	61,298	167,517	4.3256%
2010	43,574	64,860	61,518	169,952	1.4540%
2011	42,215	73,109	62,084	177,408	4.3871%
2012	42,450	74,378	62,711	179,539	1.2010%
2013	42,270	76,154	63,006	181,880	1.0656%
2014	43,146	77,270	63,793	184,209	1.2808%

Source: State of California Department of Finance

## San Ramon Valley Fire Protection District Demographic and Economic Statistics Last Ten Fiscal Years



			Per Capita		Contra Costa	District
	District	Total Personal	Personal Income	Unemployment	County	Population % of
Fiscal Year	Population	Income in (000's)	in (000's)	Rate (%)	Population	County
2005	148,405	\$6,843,105	46	5.1%	1,019,101	14.56%
2006	151,376	7,203,052	48	4.5%	1,029,377	14.71%
2007	158,071	7,581,933	48	4.9%	1,042,341	15.16%
2008	160,571	7,917,054	49	6.7%	1,051,674	15.27%
2009	167,517	7,966,140	48	10.7%	1,060,333	15.80%
2010	169,952	7,763,800	46	11.3%	1,073,055	15.84%
2011	177,408	7,958,671	45	11.0%	1,056,064	16.80%
2012	179,539	8,258,713	46	9.4%	1,065,117	16.86%
2013	181,880	8,681,559	48	7.3%	1,074,247	16.93%
2014	184,209	8,661,591	47	6.0%	1,087,008	16.95%

Source: State of California Department of Finance, Employment Development Department

## San Ramon Valley Fire Protection District Principal Employers June 30, 2014

		2014
Employer	Number of Employees	Percent of Total Employees
Chevron USA Inc	3,942	31.58%
Bank of the West	1,600	12.82%
AT&T	1,227	9.83%
Robert Half International Inc.	1,145	9.17%
Sprint PCS	750	6.01%
San Ramon Regional Medical Center	706	5.66%
General Electric Company	600	4.81%
Primed Management Consulting	450	3.61%
PG&E	415	3.32%
IBM Corp	401	3.21%
Marriott	368	2.95%
United Parcel Service	327	2.62%
Target	276	2.21%
Costco	275	2.20%

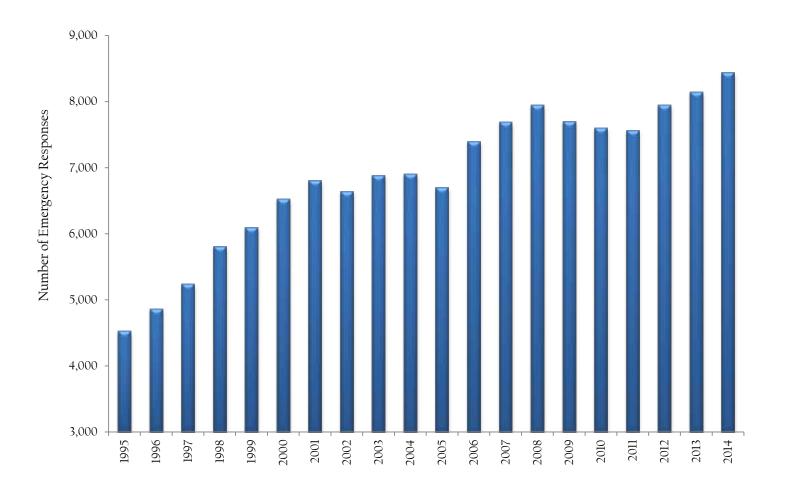
Source: City of San Ramon Finance Department and Town of Danville Business License Division

## San Ramon Valley Fire Protection District Summary of District Activities Fiscal Year 2013 - 2014

CATEGORY	TOTAL	% CHANGE
POPULATION	184,209	1.28%
RESPONSES	8,438	3.62%
MUTUAL AID (Including Station Coverage)		
Received	16	-71.43%
Extended	378	35.00%
PROPERTY LOSS (Due to Fire)		
Value of Property Involved	\$52,749,135	-33.92%
Property Loss	\$1,506,825	-53.32%
Property Loss: Percentage of Value of Property Involved	2.86%	-29.36%
TOTAL FULL-TIME EMPLOYEES	181	-4.74%
WORKERS' COMPENSATION CLAIMS		
Premium and Claims Expenses	\$693,515	-10.81%
LEAVE HOURS (All Personnel)		
Sick Leave Used	18,223	-4.43%
Service Connected Disability Leave	9,560	-38.64%
Vacation Time Used	30,368	-4.84%
TRAINING FOR SUPPRESSION PERSONNEL		
Total Training Hours	20,774	-70.49%

<sup>%</sup> change is the measurement against prior year actuals

## San Ramon Valley Fire Protection District Comparative Annual Graph Total Responses FY 1995 - 2014

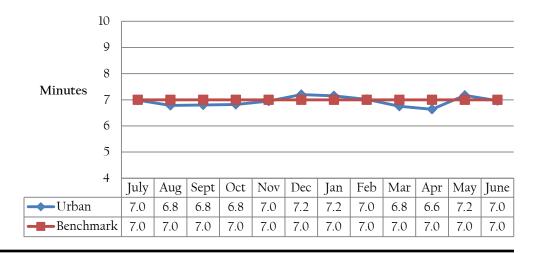


## San Ramon Valley Fire Protection District Standards of Cover Policy Compliance Report Fiscal Year 2013-2014 First Unit Response

First Unit Response Goal 1,5,6

Urban (Count = 2,814)

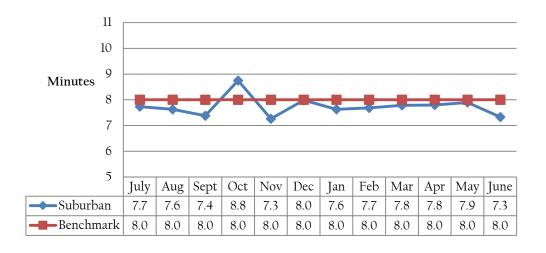
Goal	Actual
7:00	6:57
100%	100%



## First Unit Response SOC Goal 2,5,6

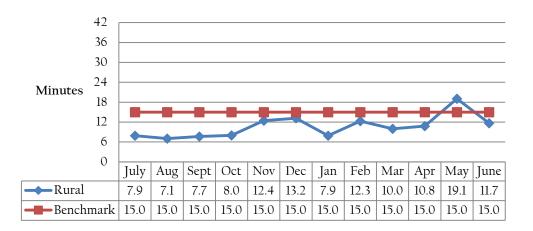
Suburban (Count = 1,081)

Goal	Actual
8:00	7:47
100%	100%



#### First Unit Response SOC Goal 3,5,6 Rural (Count = 107)

Goal	Actual
15:00	12:26
100%	100%



## San Ramon Valley Fire Protection District Standards of Cover Policy Compliance Report Fiscal Year 2013-2014

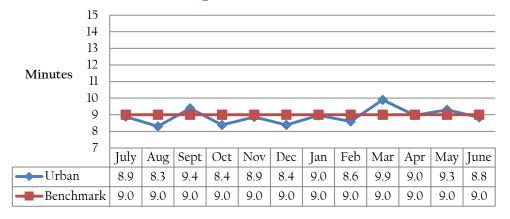
### ERF Medical Response

#### ERF Medical Response SOC Goal 8 Urban (Count = 923)

ersun (ee	
Goal	Actual
9:00	8:50

100%

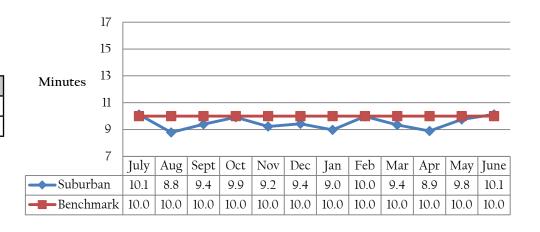
100%



### ERF Medical Response SOC Goal 8

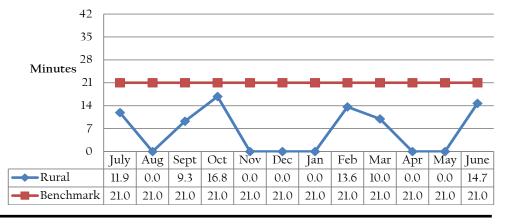
Suburban (Count = 286)

Goal	Actual
10:00	9:28
100%	100%



#### ERF Medical Response SOC Goal 8 Rural (Count = 26)

(	
Goal	Actual
21:00	16:47
100%	100%



#### SOC Goal 7

Call Processing Time

Turnout Time

Goal	Actual	Goal	Actual
1:00	0:49	2:00	1:57
100%	100%	100%	100%

## San Ramon Valley Fire Protection District Emergency Response Detail Analysis Fiscal Year 2013-2014

Total Responses: 8,438

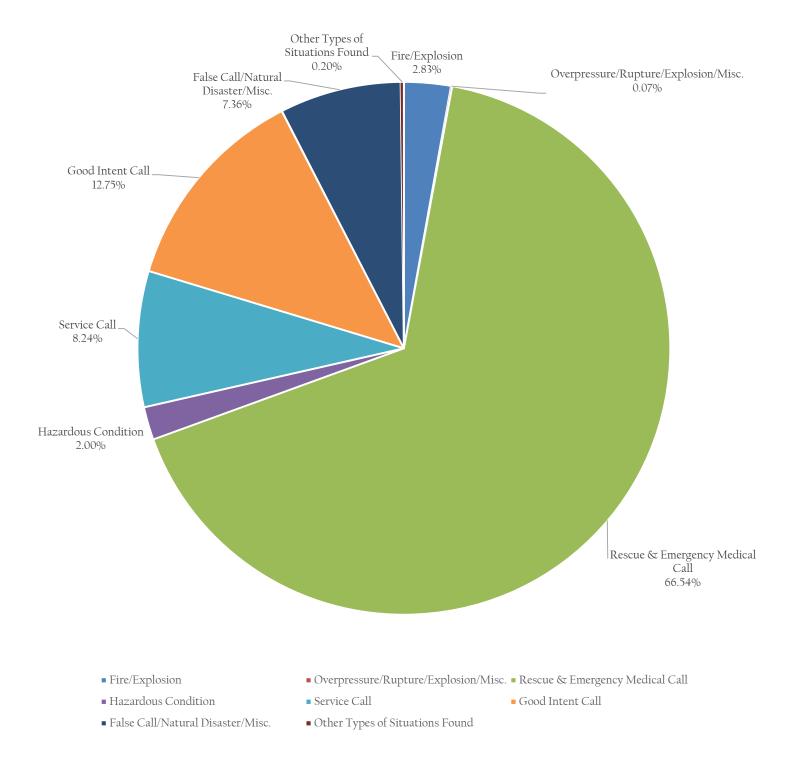
CA FIRE INCIDENT REPORT SYSTEM CODE					
	FIRE C. EVIDI OCIONI				
10,16	FIRE & EXPLOSION  Fire, explosion; other outside fire; insufficient information	42			
,	Structure fire	43			
11,12 13		82 30			
14,17	Fire in mobile property inside/outside a structure Fire in trees, grass, brush, standing crops	59			
14,17	Refuse fire outside				
15	TOTAL: FIRE & EXPLOSION	25 239			
	OVERPRESSURE RUPTURE & EXPLOSION				
20,21,22,23	Steam, air, gas rupture				
24	Fireworks explosion (no fire)	0			
25	Excessive heat, overheat, scorch with no ignition	6			
	TOTAL: OVERPRESSURE RUPTURE & EXPLOSION	6			
	RESCUE & EMERGENCY MEDICAL CALL				
30,39	Rescue, emergency medical call; insufficient information	2			
31	Emergency medical assist	6			
32	Emergency medical call-Transports	5,023			
	Emergency medical call-Non-Transports	536			
33,34,38	Lock-in, land search (people), rescue/EMS standby	41			
35,36,37	People trapped, caught, buried, electrocution	7			
	TOTAL: RESCUE & EMERGENCY MEDICAL CALL	5,615			
	HAZARDOUS CONDITION				
40,47,49	Hazardous condition, standby; insufficient information	55			
41	Flammable gas or liquid condition	49			
42	Toxic condition	6			
44	Electrical arcing, shorted electrical equipment	49			
46	Vehicle accident	6			
48	Attempted burning, illegal action	4			
	TOTAL: HAZARDOUS CONDITION	169			

## San Ramon Valley Fire Protection District Emergency Response Detail Analysis Fiscal Year 2013-2014

Total Responses: (Cont.)

CA FIRE INCIDENT REPORT SYSTEM CODE	CATEGORY DESCRIPTION	NUMBER OF INCIDENTS							
	SERVICE CALL								
50,54,59	Service call; animal rescue; insufficient information	84							
51	Lock-out	26							
52	Water/steam leak	83							
53	Smoke/odor removal	7							
55	Assist invalid	466							
56	Unauthorized burning	12							
57	Cover assignment	17							
	TOTAL: SERVICE CALL	695							
	GOOD INTENT CALL								
60,62,69	Good intent call; wrong location; insufficient information	234							
61	Incident cleared prior to arrival	680							
63	Controlled burning	0							
64	Vicinity alarm	0							
65	Steam or other gas mistaken for smoke	158							
66	EMS call where patients transported prior to arrival	3							
67	Hazardous materials investigation, no condition found	1							
	TOTAL: GOOD INTENT CALL	1076							
	P.12.00 G.122								
70.70	FALSE CALL								
70,79	False call; insufficient information	0							
71	Malicious, mischievous false call	12							
73	System malfunction	187							
74	Unintentional alarm	422							
	TOTAL: FALSE CALL	621							
	NATURAL DISASTER								
80,81,82,83,89	Flood; Windstorm; Miscellaneous not classified	0							
, , , ,	TOTAL: NATURAL DISASTER								
	OTHER TYPES OF SITUATIONS FOUND								
90,91	Type of situations found not classified above	17							
	TOTAL: OTHER	17							

## San Ramon Valley Fire Protection District Emergency Response Fiscal Year 2013-2014 Percent of Total Response By Type



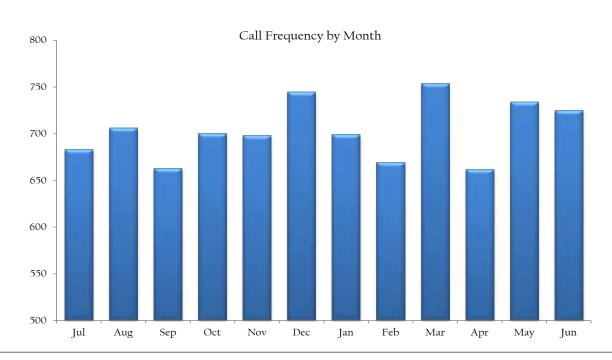
## San Ramon Valley Fire Protection District Call Frequency Analysis - Fiscal Year 2013-2014 Total Responses: 8,438

#### CALL FREQUENCY BY HOUR

TIME	TOTAL	%	TIME	TOTAL	%
12-1 a.m.	179	2.12%	Noon-1 p.m.	518	6.14%
1-2 a.m.	170	2.01%	1-2 p.m.	477	5.65%
2-3 a.m.	153	1.81%	2-3 p.m.	494	5.85%
3-4 a.m.	131	1.55%	3-4 p.m.	473	5.61%
4-5 a.m.	136	1.61%	4-5 p.m.	478	5.66%
5-6 a.m.	133	1.58%	5-6 p.m.	495	5.87%
6-7 a.m.	196	2.32%	6-7 p.m.	475	5.63%
7-8 a.m.	340	4.03%	7-8 p.m.	428	5.07%
8-9 a.m.	423	5.01%	8-9 p.m.	362	4.29%
9-10 a.m.	471	5.58%	9-10 p.m.	350	4.15%
10-11 a.m.	489	5.8%	10-11 p.m.	323	3.83%
11-12 noon	510	6.04%	11-midnight	234	2.77%

#### CALL FREQUENCY BY MONTH

		*			
MONTH	TOTAL	%	MONTH	TOTAL	%
July	683	8.09%	January	699	8.28%
August	706	8.37%	February	669	7.93%
September	663	7.86%	March	754	8.94%
October	700	8.30%	April	662	7.85%
November	698	8.27%	May	734	8.70%
December	745	8.83%	June	725	8.59%

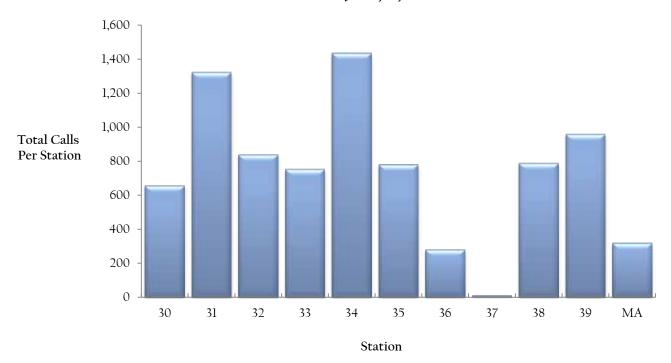


## San Ramon Valley Fire Protection District Call Frequency Analysis - Fiscal Year 2013-2014 Total Responses: (Cont.)

#### CALL FREQUENCY BY STATION AREA

STATION AREA	TOTAL CALLS	%
Station 30 - San Ramon	711	8.43%
Station 31 - Danville	1,311	15.54%
Station 32 - Alamo	899	10.65%
Station 33 - Diablo	772	9.15%
Station 34 - San Ramon	1,528	18.11%
Station 35 - Blackhawk	842	9.98%
Station 36 - Tassajara	317	3.76%
Station 37 - Morgan Territory	10	0.12%
Station 38 - San Ramon	738	8.75%
Station 39 - San Ramon	932	11.05%
Mutual Aid Extended	378	4.48%

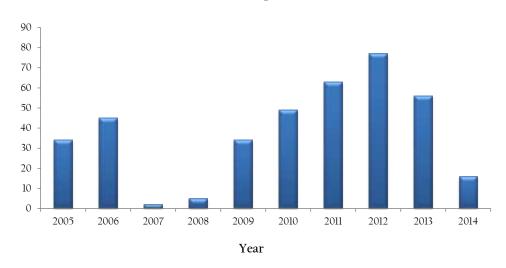
#### Call Frequency by Station Area



## San Ramon Valley Fire Protection District Mutual Aid Fire Responses - Last Ten Fiscal Years (Excluding station coverage)

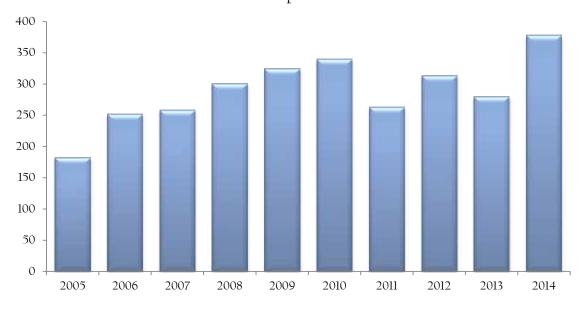
	MUTUAL AID RECEIVED									
2005 2006 2007 2008 2009 2010 2011 2012 2013 20									2014	
Mutual Aid Received	34	45	2	.5	34	49	63	77	56	16

#### Mutual Aid Fire Responses Received



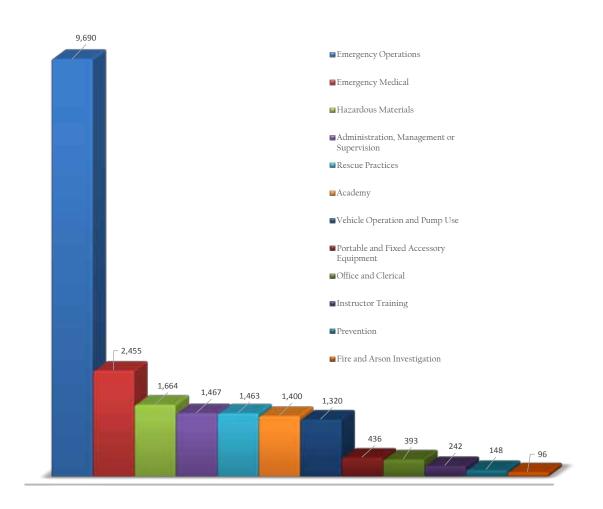
MUTUAL AID EXTENDED										
2005 2006 2007 2008 2009 2010 2011 2012 2013 2014										2014
Mutual Aid Extended	182	252	258	301	325	340	263	314	280	378

#### Mutual Aid Fire Responses Extended



## San Ramon Valley Fire Protection District Training Hours for Suppression Personnel Fiscal Year 2013-2014

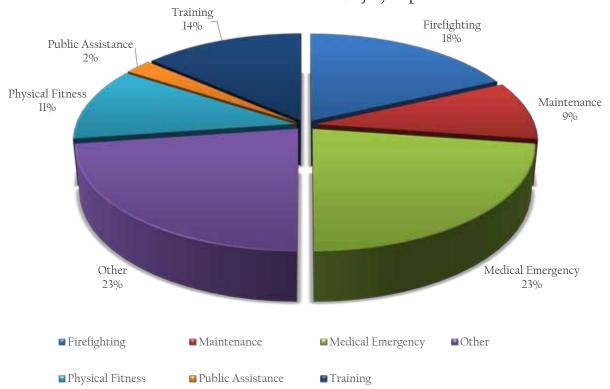
TYPE OF TRAINING	HOURS
Emergency Operations	9,690
Emergency Medical	2,455
Hazardous Materials	1,664
Administration, Mangement or Supervision	1,467
Rescue Practices	1,463
Academy	1,400
Vehicle Opeation and Pump Use	1,320
Portable and Fixed Accessory Equipment	436
Office and Clerical	393
Instructor Training	242
Prevention	148
Fire and Arson Investigation	96
TOTAL TRAINING HOURS	20,774



## San Ramon Valley Fire Protection District Service Connected Illness/Injury Report Fiscal Year 2013-2014

INCIDENT ACTIVITY	NUMBER	%
Firefighting	8.0	18.18%
Maintenance	4.0	9.09%
Medical Emergency	10.0	22.73%
Other	10.0	22.73%
Physical Fitness	5.0	11.36%
Public Assistance	1.0	2.27%
Training	6.0	13.64%
TOTAL NUMBER OF MEDICAL INJURIES	44.0	100.00%

#### Service Connected Illness/Injury Report



## San Ramon Valley Fire Protection District Operating Indicators by Function Last Ten Fiscal Years

Function	2004 - 2005	2005 - 2006	2006 - 2007	2007 - 2008	2008 - 2009	2009- 2010	2010- 2011	2011- 2012	2012- 2013	2013- 2014
OPERATIONS										
Fire & Explosion	213	280	252	243	226	240	199	239	276	239
Overpressure Rupture & Explosion	15	12	12	13	13	12	17	11	10	6
Rescue & Emergency Medical Call	4,367	4,636	4,827	5,129	5,089	4,894	4,981	5,228	5,365	5,615
Hazardous Condition	250	282	263	256	192	173	154	164	201	169
Service Call	581	658	705	639	714	706	628	738	738	695
Good Intent Call	394	643	927	1,034	709	925	935	950	913	1,076
False Call	865	776	589	562	705	628	627	586	604	621
Natural Disaster		8		5	2	5	2	10	10	0
Other Types of Situation Found	18	102	116	66	63	19	21	23	26	17
Suppression	6,703	7,397	7,691	7,947	7,713	7,602	7,564	7,949	8,143	8,438
Fire Prevention	28,668	25,731	34,929	101,252	N/A	N/A	N/A	N/A	N/A	N/A
Training	66,673	62,019	57,766	85,978	73,971	73,718	68,180	80,985	80,985	20,774

### Capital Asset Statistics

	2004 - 2005	2005 - 2006	2006 - 2007	2007 - 2008	2008 - 2009	2009- 2010	2010- 2011	2011- 2012	2012- 2013	2013- 2014
CAPITAL ASSET										
Fire Stations	10	10	10	10	10	10	10	10	10	10
Fire Engines	11	11	11	11	11	11	11	11	11	11
Fire Ladder Trucks	3	3	3	3	3	3	3	3	3	3
Fire Water Tenders	3	3	3	3	3	3	3	3	3	3
Ambulances	5	5	5	5	5	5	5	5	5	5
Reserve Fire Engines										5
Reserve Fire Ladder Trucks										1
Reserve Ambulances										3

## San Ramon Valley Fire Protection District Staffing Summary Last Nine Fiscal Years

		MOC I VIII	10 1 100	ai i ca	LO				
DIVISION	2005 - 2006	2006 - 2007	2007 - 2008	2008 - 2009	2009- 2010	2010- 2011	2011- 2012	2012- 2013	2013- 2014
BOARD OF DIRECTORS									
Directors	5	5	5	5	5	5	5	5	5
Total	5	5	5	5	5	5	5	5	5
FIRE CHIEF									
Fire Chief	1	1	1	1	1	1	1	1	1
Executive Assistant	1	1	1	1	1	1	1	1	1
Total	2	2	2	2	2	2	2	2	2
HUMAN RESOURCES									
Assistant Chief	1								
Director		1	1	1	1	1	1	1	
Technician									
Generalist	1	1	1	1	1	1	1	1	1
Senior Office Assistant			1						
Office Assistant				2	2	1	1	1	1
Total	2	2	3	4	4	3	3	3	2
FINANCE									
Director	1	1							
Chief Financial Officer									1
Controller			1	1	1	1	1	1	1
Assistant (Part-time)					1				
Analyst	1	1							
Accounting Technician			2	2	2	2	2	2	2
Senior Office Assistant	1	1							
Office Assistant	2	2	2						
Total	5	5	5	3	4	3	3	3	4
TRAINING									
Battalion Chief	1								
Division Chief		1	1	1	1	1	1	1	1
Administrative Captain	2	3	3	3	3	2	2	2	2
Senior Office Assistant	1	1	1	1	1	1	1	1	1
Total	4	5	5	5	5	4	4	4	4
TECHNOLOGY									
Deputy Chief	1	1							
Assistant Chief			1						
GIS Analyst	1	1	1	1	1	1	1	1	1
Technology Systems Manager			1	1	1	1	1	1	1
Information Systems Technician	1				1	2	2	1	1
Computer Assistant (Part-time)					1				
Communication Specialist (Part-time)			1	1					
Radio Technician (Part-time)			1	1	1	1	1	1	1
Total	3	2	5	4	5	5	5	4	4

## San Ramon Valley Fire Protection District Staffing Summary Last Nine Fiscal Years

DIVISION	2005 - 2006	2006 - 2007	2007 - 2008	2008 - 2009	2009- 2010	2010- 2011	2011- 2012	2012- 2013	2013- 2014
COMMUNICATIONS CENTER									
Communications Center Manager					1	1	1	1	1
Dispatchers	9	9	9	9	9	9	9	9	9
Total	9	9	9	9	10	10	10	10	10
FACILITIES									
Assistant Chief				1	1	1	1	1	
Senior Office Assistant		1	1	2	2	1	1	1	1
Total		1	1	3	3	2	2	2	1
FIRE PREVENTION									
Battalion Chief/Fire Marshal	1	1							
Division Chief/Fire Marshal			1	1	1	1	1	1	1
Deputy Fire Marshal	2	2	2	2	2	2	2	2	1
Inspector	2	2	2	2	2	2	2	2	2
Code Compliance Officer	4	4	4	4	4	3	3	3	3
Prevention Specialist	2	2	2	2	2	2	2	2	2
Office Assistant	1	1	1	1	1	2	2	2	2
Plans Examiner (Contract)	1	1							
Plans Examiner			1	1	1	1	1	1	1
CERT Program Coordinator (Part- time)		1	1	1	1	1	1	1	1
Total	13	14	14	14	14	14	14	14	13
EMERGENCY OPERATIONS									
Assistant Chief	1	1	1	1	1	1	1	1	1
Battalion Chief	3	3	4	4	4	4	4	4	4
Captain	39	39	39	39	39	39	39	39	39
Engineer	42	42	42	41	39	39	39	39	39
Firefighter / Paramedics	50	49	54	60	60	53	54	54	47
Senior Office Assistant	.5	.5	.5	.5		1	1	1	1
Station 37 Coordinator			1	1	1	1	1	1	1
Total	136	135	141	146	144	138	139	139	132
FLEET									
Mechanic	2	2	2	2	2	2	2	2	2
Total	2	2	2	2	2	2	2	2	2
EMERGENCY MEDICAL									
EMS Coordinator	1	1	1	1	1	1	1	1	1
EMS Specialist					1	1	1	1	1
EMS Quality Improvement Coordinator	1	1	1	1					
Senior Office Assistant	5	.5	.5	.5	1				
Total	2	3	3	3	3	2	2	2	2
GRAND TOTAL	183	184	195	200	201	190	191	190	181