

SAN RAMON VALLEY FIRE PROTECTION DISTRICT

Board of Directors Regular Board Meeting

Wednesday, January 26, 2011 – 7:10 p.m.

*Jennifer G. Price, President ~ Thomas J. Linari, Director ~ Roxanne Lindsay, Director ~
Matthew J. Stamey, Director ~ Glenn Umont, Director*

~MISSION STATEMENT~

In the spirit of our tradition, we strive for excellence, respectfully serving all with pride, honor and compassion

**Meeting location: S.R.V.F.P.D. Administrative Offices
1500 Bollinger Canyon Road, San Ramon, CA 94583**

AGENDA

- 1. CALL TO ORDER**
- 2. PLEDGE OF ALLEGIANCE**
- 3. DETERMINATION OF QUORUM AND CONFIRMATION OF AGENDA**
- 4. PUBLIC COMMENT**

Any person may address the District Board on any subject pertaining to District business, which is not listed on the agenda. This comment is provided by the Ralph M. Brown Open Meeting Act (Government Code § 54950 *et seq.*) and may be limited to three (3) minutes for any person addressing the Board. Please complete a “Request to Speak” form and submit it to the District Clerk.

5. CONSENT CALENDAR

Consent calendar items are considered routine and are acted upon by the Board with a single action. Members of the audience wishing to provide public input may request that the Board remove the item from the Consent Calendar. Comments may be limited to three (3) minutes.

- 5.1 Approve the salaries, payroll taxes and retirement contributions for the month of December, 2010 in the amount of \$3,363,342.52.
- 5.2 Approve the demand register for the period December 4, 2010 through January 14, 2011 in the amount of \$3,856,263.63.
- 5.3 Approve the minutes from the December 16, 2010 regular Board meeting, including District Counsel’s closed session report.
- 5.4 Receive Quarterly Investment Report for the period October 1, 2010 – December 31, 2010.
- 5.5 Authorization for approval of payment in the amount of \$56,701.84 to Intergraph Corporation for the Computer Aided Dispatch upgrade.
- 5.6 Personnel Actions:
 1. Approve staff’s recommendation to award a merit salary increase to Fleet Mechanic, Richard Nogueira to Step 5, effective February 1, 2010.

2. Approve staff's recommendation to award a merit salary increase to IS Technician, Lucas Hirst, to Step 4, effective February 1, 2011.
3. Approve staff's recommendation to promote Chris Harder from Firefighter/Paramedic, Step 5 to Engineer, Step 5, effective January 8, 2011, subject to a 12-month probationary period.

6. SPECIAL ANNOUNCEMENTS/PRESENTATIONS/GENERAL BUSINESS

- 6.1 Badge Pinning Ceremony for Engineer Chris Harder.
- 6.2 Announcement of Achievement of HeartSafe Community Status.
- 6.3 Proclamation recognizing February as American Heart Month and February 14, 2011 as Help a Heart Day in the San Ramon Valley.
- 6.4 Announcement of Standing Committee Assignments for 2011 by Board President Price.

7. OLD BUSINESS

8. NEW BUSINESS

- 8.1 Presentation of mid-year budget review.
- 8.2 Discussion and possible adoption of the annual revision of the 2008-13 Business Plan.
- 8.3 Discussion and selection of date for May Board Budget Workshop.

9. CORRESPONDENCE FOR POSSIBLE BOARD ACTION AND/OR REVIEW

10. MONTHLY ACTIVITY REPORTS FOR DECEMBER, 2010

- 10.1 Operations/Training Division/Special Operations – Assistant Chief Collins
Standards of Cover Policy Compliance Report.
- 10.2 Support Services – Assistant Chief Hart
Support Services Report of monthly activities.
- 10.3 Fire Prevention – Fire Marshal Jamison
Fire Prevention Report of monthly activities.
- 10.4 Administrative Services – Administrative Services Director Leete
 - a). Monthly Finance Activities/Reports
 - b). Monthly Human Resources Activities/Reports
- 10.5 Fire Chief – Chief Price
Verbal report on monthly meetings, seminars, committee meetings, and other District related activities.

11. GOOD OF THE ORDER

12. CLOSED SESSION

- 12.1 Conference with District Counsel - Potential Litigation
Possible exposure to litigation (two matters)
[Pursuant to Government Code §54956.9(b)(2) and 54954.5(c)]. Facts and circumstances that might result in litigation need not be disclosed. [Pursuant to Government Code §54956.9(b)(3)(A)]
- 12.2 Personnel Matter: Annual Performance Review of Fire Chief [Pursuant to Government Code §§ 54954.5(e) and 54957].
- 12.3 Conference with District Counsel – Potential Litigation Workers Compensation Claim No. SRV0800059 dated 4/2/08; Mike Sylvia vs. San Ramon Valley Fire Protection District [Authorized under Government Code § 54956.9(b)]
- 12.4 Conference with District Counsel – Potential Litigation Workers Compensation Claim No. SRV0900063 dated 4/12/08; Dale Bailey vs. San Ramon Valley Fire Protection District [Authorized under Government Code § 54956.9(b)]
- 12.5 Status on labor negotiations between the District and the San Ramon Valley Firefighters Association under the provisions [Authorized under Government Code §54957.6]

13. RETURN TO OPEN SESSION

14. REPORT UPON RETURN FROM CLOSED SESSION (if applicable)

15. ADJOURNMENT TO THE NEXT REGULAR BOARD MEETING SCHEDULED FOR WEDNESDAY, FEBRUARY 23, 2011 AT 7:00 P.M.

Prepared by:



Susan F. Brooks, District Clerk

Agenda posted on January 21, 2011 at the District's Administration Building and the San Ramon Valley Fire Protection District's website at www.firedepartment.org

The San Ramon Valley Fire Protection District ("District"), in complying with the Americans with Disabilities Act ("ADA"), requests individuals who require special accommodations to access, attend and/or participate in District board meetings due to a disability, including but not limited to American Sign Language interpreters, assistive listening devices, transportation to and from the meeting site or other accommodations, may be requested by calling (925) 838-6661 no later than 72 hours in advance of the scheduled meeting time. In compliance with Government Code Section 54957.5, non-exempt writings that are distributed to a majority or all of the Board in advance of a meeting, may be viewed at 1500 Bollinger Canyon Road, San Ramon, California or at the scheduled meeting. In addition, if you would like a copy of any record related to an item on the agenda, please contact District Clerk Sue Brooks at (925) 838-6661.

**CONSENT
ITEMS**

SAN RAMON VALLEY FIRE PROTECTION DISTRICT

Administration

Phone: 925-838-6600
Fax: 925-838-6629
www.firedepartment.org

**1500 Bollinger Canyon Road
San Ramon, California 94583**

Fire Prevention

Phone: 925-838-6680
Fax: 925-838-6609

MEMORANDUM

Date: January 26, 2011
To: Board of Directors
From: Robert Leete, Administrative Services Director
Subject: District Investment Policy – Quarterly Review

Background:

Pursuant to Section 5.2 of the District's Investment Policy, staff is required to present a quarterly report of investments to the Board of Directors. The quarterly report for the period October 1, 2010 – December 31, 2010 is attached. The investments held on behalf of the District are in compliance with the District's investment policy.

Also attached is the Quarterly Statement for the District's California Employers' Retiree Benefit Trust account. The purpose of this trust fund is to set-aside funds to pay for health care benefits for retired employees. These investments are in a pooled fund managed by Cal PERS.

Recommendation:

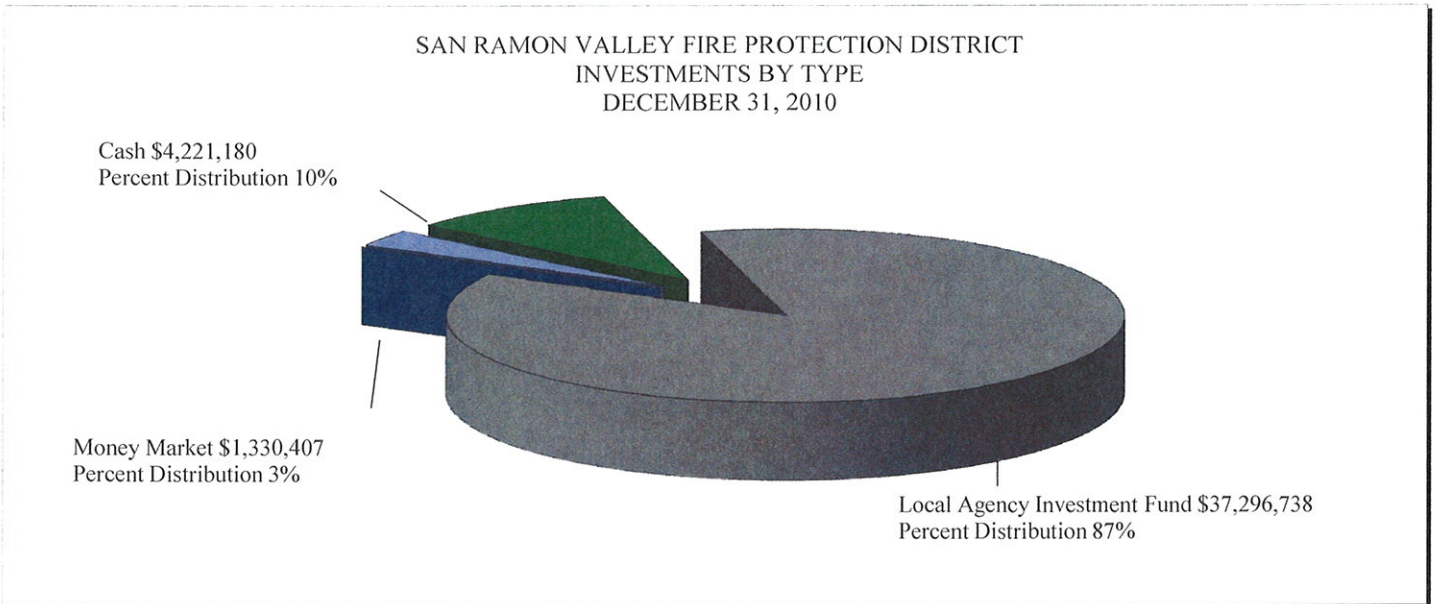
Staff recommends that the Board review and receive the quarterly investment report for the period October 1, 2010 – December 31, 2010 and review and receive the California Employers' Retiree Benefit Trust Quarterly Statement dated September 30, 2010.

**SAN RAMON VALLEY FIRE PROTECTION DISTRICT
INVESTMENT REPORT
DECEMBER 31, 2010**

Type of Investment	Financial Institution	Date of Maturity	Par Value/ Cost	Market Value	Rate of Interest	Fiscal Year-to-Date Interest
Cash	Union Bank	N/A	\$381,351	\$381,351	0.05%	\$421
Cash	Union Bank - Premier Account	N/A	3,291,398	3,291,398	0.10%	967
Cash	Union Bank - CERT Funds	N/A	47,614	47,614	0.05%	0
Cash	Bank of the West	N/A	500,817	500,817	0.00%	0
Local Agency Investment Fund	Local Agency Investment Fund	N/A	37,293,926	37,348,424	0.46%	65,510
Local Agency Investment Fund	Local Agency Investment Fund CERT Funds	N/A	2,812	2,816	0.46%	129
Money Market	U.S. Bank Money Market Deposit Account	N/A	1,330,407	1,330,407	0.20%	1,334
Total			\$42,848,325	\$42,902,827		\$68,361


Average weighted yield 0.41%

Market values obtained from monthly statements issued by Union Bank, Bank of the West and U.S. Bank.



The District has sufficient funds available to meet the next six months of financial obligations.

The December 2010 investments are in accordance with the District adopted investment policy.



 Gloriann Sasser
 Finance Supervisor

1/14/2011

 Date



 Robert Leete
 Administrative Services Director

1/14/11

 Date



California Public Employees' Retirement System
P.O. Box 942703
Sacramento, CA 94229-2703
888 CalPERS (or **888-225-7377**)
Telecommunications Device for the Deaf:
916-795-3240

San Ramon Valley Fire Protection Dist
1500 Bollinger Canyon Road
San Ramon, CA 94583

ATTN: Robert Leete, Administrative Services Director

California Employers' Retiree Benefit Trust

QUARTERLY STATEMENT

Period Ending: September 30, 2010
Employer ID: 7349-000

July 01, 2010

Beginning Balance	\$4,047,450.15
Contribution	\$0.00
Investment Earnings	\$466,424.44
Disbursement	\$0.00
Administrative Expenses ¹	(\$444.59)
Other	\$0.00
Ending Balance	<u>\$4,513,430.00</u>

September 30, 2010

1. Most administrative expenses are allocated in the fourth quarter.

For any questions concerning your statement, please contact CalPERS at FCSD-CERBT@CalPERS.ca.gov
or **888-CalPERS** (or **888-225-7377**)

California Public Employees' Retirement System

www.calpers.ca.gov

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San Ramon Valley Fire Protection Dist

California Employers' Retiree Benefit Trust

QUARTERLY STATEMENT

Period Ending: September 30, 2010
Employer ID 7349-000

7/1/2010	Beginning Balance	\$4,047,450.15
9/30/2010	Investment Earnings	\$466,424.44
9/30/2010	Administrative Expenses	(\$444.59)
9/30/2010	Ending Balance	\$4,513,430.00

For any questions concerning your statement, please contact CalPERS at FCSD-CERBT@CalPERS.ca.gov
or **888-CalPERS** (or **888-225-7377**)

California Public Employees' Retirement System

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Fire Prevention
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Fax: 925-838-6696

MEMORANDUM

Date: January 26, 2011
To: Board of Directors
From: Steve Call – Technology Systems Manager
Subject: Consent Item 5.5

In Fiscal Year 2010-2011, the District entered into a contract with Intergraph Public Safety to upgrade the District's existing Computer-aided Dispatch (CAD) system from version 8.0 to version 9.1. The contract included the CAD software upgrade, CAD interfaces upgrades, configuration workshops and delta training. Total compensation for the contract was separated into three payments—50% due upon execution of the SOW, 25% upon completion of training and 25% upon acceptance. The first progress payment was applied in August, 2010. Intergraph successfully completed the configuration workshops and delta training. The second progress payment is due January, 2011. Staff recommends Board approval of the second progress payment to Intergraph Corporation in the amount of \$56,701.84.

**SPECIAL ANNOUNCEMENTS/
PRESENTATIONS/
GENERAL BUSINESS**

PROCLAMATION

RECOGNIZING FEBRUARY AS AMERICAN HEART MONTH *and* FEBRUARY 14, 2011 AS HELP A HEART DAY IN THE SAN RAMON VALLEY

WHEREAS, in the United States, approximately 300,000 sudden cardiac arrest deaths occur annually; and

WHEREAS, in the United States, someone has a coronary event every 25 seconds, rendering heart disease as the leading cause of death for both men and women; and

WHEREAS, establishing written policies and procedures that define the distribution, concentration and deployment of District resources ensures a level of service commensurate with the responsibilities, risks and service level objectives of a CFAI-accredited agency; and

WHEREAS, achieving high survival rates in sudden cardiac arrest depends on a public trained in cardiopulmonary resuscitation(CPR) and the use of an automated external defibrillator(AED); and

WHEREAS, the County of Contra Costa has recognized the San Ramon Valley Fire Protection District as a HeartSafe Community in partnership with the City of San Ramon, the Town of Danville, the San Ramon Valley Unified School District, and the Contra Costa County Emergency Medical Services, where the public is educated on heart-healthy lifestyles of exercise, nutrition, and knowing how to use CPR and an AED; and

WHEREAS, the San Ramon Valley Fire Protection District will work in conjunction with the San Ramon Valley Emergency Preparedness Citizen Corps Council and Contra Costa County Emergency Medical Services to continue educating the public on maintaining a heart-healthy lifestyle; and

WHEREAS, the San Ramon Valley Fire Protection District recognizes February 14, 2011 as Help a Heart Day in the San Ramon Valley.

NOW, THEREFORE, BE IT RESOLVED, *that the San Ramon Valley Fire Protection District Board of Directors proclaim the month of February 2011, as American Heart Month re-dedicating ourselves to fighting heart disease by raising awareness through the HeartSafe Community initiative.*

Dated: _____

Jennifer G. Price, Board President

SAN RAMON VALLEY FIRE PROTECTION DISTRICT
1500 Bollinger Canyon Road, San Ramon, CA 94583



Board of Directors – 2011

President:

Jennifer G. Price - 4128 Whispering Oaks Lane, Danville 94506
(Home) (925) 736-4789 (Fax) (925) 736-4968 (Cell) (925) 708-0601 (Work) (650) 259-2400

Vice-President;

Thomas J. Linari – 113 Posada Court, San Ramon, CA 94583
(Cell) (925) 895-6791 (Home) (925) 328-0721

Directors:

Roxanne W. Lindsay - P.O. Box 652, Danville 94526 (2301 Norris Canyon Rd., S. R. 94583)
(Home) (925) 837-6253 (Fax) (925) 837-8489 (Cell) (925)352-7704

Matthew J. Stamey – 222 Arthur Court, Danville, CA 94526
(Home) (925) 837-7148 (Cell) (925) 989-8660

Glenn W. Umont – 392 Bryan Drive, Alamo, CA 94507
(Home) (925) 838-8854

Counsel to the Board: Mr. William D. Ross

Law Offices of William D. Ross
520 South Grand Avenue, Suite 300
Los Angeles, CA 90071-2610
(213) 892-1592 - Phone
(213) 892-1519 - Fax
Email: wross@lawross.com

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400 Lambert Street, Palo Alto, CA 94306
Palo Alto, CA 94306
(650) 843-8080 – Phone
(650) 843-8093 - Fax
(415) 269-4569 - Cell

Standing Committees:

Long Range Planning/Fire Prevention:
Personnel:
Finance:
Facilities:
CERT/PAC:

Chair, Director Umont, and Director Stamey
Chair, Director Linari, and Director Lindsay
Chair, Director Stamey, and Director Linari
Chair, Director Lindsay, and Director Umont
Director Lindsay

Fire Chief: Richard Price (925) 838-6601, office (925) 570-5262, cell

District Clerk: Susan F. Brooks (925) 838-6661, office

Board Terms Expire: 11/2012 Directors Linari, Stamey and Lindsay
(1/11) 11/2014 Directors Price and Umont

NEW BUSINESS

SAN RAMON VALLEY FIRE PROTECTION DISTRICT

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MEMORANDUM

Date: January 26, 2011
To: Board of Directors
From: Robert Leete, Administrative Services Director
Gloriann Sasser, Finance Supervisor
Subject: Mid-Year Budget Review and Long Term Forecast

Background

Staff has conducted a mid-year budget review of the District's Fiscal Year 2010-11 Annual Operating Budget. The review allows us to take a broad look at the District's financial picture at the mid-point of the fiscal year. The review included a detailed examination of revenue, expenditures and goal results. A copy of the current Financial Summary is attached for your information. The Financial Summary contains updated revenue and expenditure projections for the current fiscal year. In addition, the Long Term Forecast has been updated which provides a financial forecast over the next five year period.

Overview of the Mid-Year Budget Review

The updated revenue projections are generally consistent with the original amounts projected in the Annual Operating Budget. Property tax revenue, the District's most important revenue source, is projected to slightly exceed the original budget projection. The notable revenue exception is the estimate for ambulance services revenue which is discussed in detail below.

The updated expenditure projections are forecast to exceed the original amounts projected in the Annual Operating Budget. The notable expenditure exceptions are in overtime, CCCERA pension contribution costs and insurance expenditures. These exceptions are discussed in detail below.

The national and State economies continue to experience significant difficulties. While we are better positioned than many other agencies, we are not immune to these economic forces. We

have seen, and will likely continue to see, adverse trends in our top three General Fund revenue sources: property taxes, interest income and ambulance services. In addition, health care and pension costs are projected to continue to rise.

Last year, in response to changing fiscal circumstances, the District implemented several actions to decrease expenditures. This included reduced staffing and across-the-board budget reductions. This year the District has continued a cautious and disciplined approach to financial management.

Given our current fiscal outlook, staff has proposed only mid-year budget requests that are essential to meet costs that were not anticipated when preparing the 2010-11 Annual Operating Budget. These requests, which are discussed in detail below, need to be approved now in order to adequately fund current service levels through the end of the fiscal year.

Present Situation – General Fund Revenue

Total District General Fund revenue for fiscal year 2010-11 is projected to be \$394,512 less than budgeted. The District budgeted for an expected decline of 3% for property tax revenue. Actual property tax receipts in December 2010 came in very close to this projection. Actual property tax revenue is projected to exceed budget by \$85,288.

Ambulance services revenue is projected to be \$262,000 or 11% less than budget. This is due to the following: an 8% decrease in the total number of ambulance transports, a 9% decrease in the amount allowed for Medicare transports (52% of the District's transports are Medicare transports) and an increase in the cost of insurance deductibles that are not collected for residents.

Present Situation – General Fund Expenditures

Total District General Fund expenditures for fiscal year 2010-11 are projected to exceed budget by \$652,802. This is primarily due to the following:

- Overtime is projected to exceed budget by \$626,000 or 16%. The increase is due to the following events that require personnel to work overtime in order to maintain minimum staffing levels: an 80% increase in hours lost for workers' compensation injuries (2,800 additional hours), a 10% increase in sick leave usage (900 additional hours) and three retirements.
- CCCERA pension contribution costs are expected to exceed budget by \$112,488. This is due to a 41% increase in the number of vacation hours cashed out under the District vacation cash out provision.
- Insurance expenditures are expected to be \$252,413 less than budget. This is due to a lower increase in health insurance costs than originally projected. Increased costs of 10% were projected. Actual increases are 9% for health insurance and 6% for dental insurance.

Present Situation – Apparatus/Equipment Replacement Fund

In January 2010 the District contracted to purchase seven new fire engines in the amount of \$2,969,832. The District originally planned to pay for part of the cost of the fire engines upon delivery of the chassis to the vendor during the prior fiscal year. However, the Board decided in June 2010 to defer prepayment of the apparatus chassis until the apparatus is complete. Consequently the current year budget needs to be increased to reflect the total purchase price in 2010-11. Delivery and full payment is expected in March 2011.

In addition, change orders in the amount of \$95,000 were forecasted and approved in order for the new fire engines to meet District specifications. New equipment for the engines to be placed in service was also planned in the amount of \$300,000. Thus, the Fiscal Year 2010-11 Apparatus/Equipment Replacement Fund Budget needs to be amended to fund the total purchase cost, change orders and related equipment costs for the new fire engines. This proposed budget adjustment is included below.

The District is completing several major information technology upgrades this year. Information Technology staff has identified savings in the amount of \$75,000, or 13% of budgeted information technology capital expenditures. This savings will be used to partially offset the apparatus adjustments and is included in the proposed budget adjustment below.

Present Situation – Debt Service Fund

The District planned to issue debt during fiscal year 2010-11 to fund capital expenditures. The budget included \$500,000 in debt service expenditures for the new debt issuance. However, staff recommends deferral of the debt issuance to fiscal year 2011-12 in order to more closely match the timing of capital expenditures. A budget adjustment is proposed to reduce debt service expenditures in 2011-12.

Present Situation – Other Post Employment Benefits – Retiree Healthcare Plan

At the September 2010 Finance Committee meeting, information was presented regarding Other Post Employment Benefits - Retiree Healthcare Plan (OPEB). The District's 2010-11 "Annual Required Contribution" is \$1.9 million. However, in 2010-11 \$0 was budgeted for this contribution because projected revenue was not sufficient to fund this item. Due to the continued downturn in District revenue, staff recommends deferral of the 2010-11 contribution. However, this will result in an increased net OPEB obligation.

Present Situation – Fund Balance Reserves

The District reports the difference between assets and liabilities as fund balance. The amount of fund balance is a significant measure of fiscal health. The District has an adopted Fund Balance Reserve Policy that requires minimum levels of fund balance. Included with this report is an informational graph of the District's fund balance at the end of the fiscal year. Fund balance has decreased over the last four years from a high of \$35.8 million to a projected amount of \$29.7

million at June 30, 2011. Fund balance at June 30, 2011 is still projected to meet the minimum requirements of the District's Reserve Policy.

Long Term Forecast - Assumptions

An updated Long Term Forecast is attached. The Long Term Forecast covers the five-year period from July 1, 2010 – June 30, 2015. While the national and State economies have recently begun to show positive signs, a slow recovery is still projected. The Long Term Forecast makes several significant assumptions:

- Property tax revenue will remain the same in 2011-12; increase 2% per year in each subsequent year.
- No salary adjustments are included in the projection.
- Pension contribution costs are actual for 2010-11; then decrease 2% in 2011-12 due to depooling; then increase as follows based on PERS projected increases (CCCERA projections not available): 1% in 2012-13, 4% in 2013-14, 1% in 2014-15.
- Employee health insurance costs are projected to increase 6% each year.
- Retiree health insurance costs are projected using actuarial estimates. The District's actuary estimated costs based on actual current employee and retiree ages. The increases are as follows due to the projected increase in the number of retirees: \$300,000 in 2011-12, \$296,000 in 2012-13, \$361,000 in 2013-14 and \$397,000 in 2014-15.
- All other expenditures are projected to increase 0% in 2011-12; then increase 2% each subsequent year.
- A firefighter recruit academy is planned as follows: \$100,000 in 2011-12 and \$105,000 in 2013-14.
- OPEB contribution is \$0 in each year.
- A debt issuance is projected for 2011-12 in the amount of \$10,500,000. This represents a deferral from the previously projected sale date of 2010-11. Proceeds would be used to pay for one time capital expenditures.

Long Term Forecast – Expenditure Reductions

As discussed previously, the District has an adopted Fund Balance Reserve Policy. Minimum fund balance reserves are required to meet District cash flow needs and to ensure fiscal health. In order to maintain adequate reserve levels, the Long Term Forecast includes unidentified expenditure reductions as follows: \$900,000 in 2011-12 and 2012-13; \$1,000,000 in 2013-14 and \$1,025,000 in 2014-15. If expenditure reductions are not made at these levels or delayed, District fund balance is projected to fall below minimum levels in 2013-14.

Mid-Year Budget Requests

As discussed previously, staff has proposed only mid-year budget requests that need to be approved now in order to adequately fund current service levels and previously purchased apparatus through the end of the fiscal year.

Mid-Year General Fund Budget Requests total \$652,802 and are proposed as follows:

- Increase Salaries Expenditures by \$76,864.
- Increase Overtime Expenditures by \$626,000.
- Increase CCCERA Pension Contribution Costs by \$112,488.
- Decrease Insurance Expenditures by \$252,413.
- Increase Services and Supplies by \$89,863 to fund fire hydrant upgrades that were not originally budgeted.

Mid-Year Apparatus/Equipment Replacement Fund Budget Requests total \$1,374,832 and are proposed as follows:

- Increase Capital Outlay Expenditures by \$1,054,832 for purchase of the apparatus due to prepayment deferral decision made by Board in June 2010.
- Increase Capital Outlay Expenditures by \$95,000 for change orders as planned in January 2010.
- Increase Capital Outlay Expenditures by \$300,000 for required apparatus equipment.
- Decrease Capital Outlay Expenditures by \$75,000 for Information Technology capital project savings.

New Fund – San Ramon Valley Fire Community Fund

The District receives opportunities to support the community of the San Ramon Valley in a variety of ways. In the past, the District has been asked to donate funds to the community through youth sports team sponsorships, special school events and contributions for new community buildings. However, the District has not participated due to use of public money restrictions.

The District is opening an on-line store via the District website that will sell District merchandise such as shirts. The District also occasionally receives monetary donations that have historically been received into the General Fund.

Staff recommends the Board establish a new Special Revenue Fund to account for financial resources to be used to support the community. Resources for this new fund would come from on-line store revenue and donations to the District. The Fire Chief would be authorized to administer the funds to support the community.

Recommended Action

Staff recommends the Board approve an increase in General Fund Appropriations in the amount of \$652,802, a 1% increase to total General Fund budget.

Staff recommends the Board approve an increase in Apparatus/Equipment Replacement Fund Appropriations in the amount of \$1,374,832 for expenditure of the prior year carryover.

Staff recommends the Board approve a decrease in Debt Service Fund Expenditures in the amount of \$500,000.

Staff recommends the Board authorize establishment of the San Ramon Valley Fire Community Fund to account for financial resources to be used to support the community and appropriate \$10,000 for revenue and expenditures for fiscal year 2010-11.

Staff recommends the Board direct staff to identify expenditure reduction options.

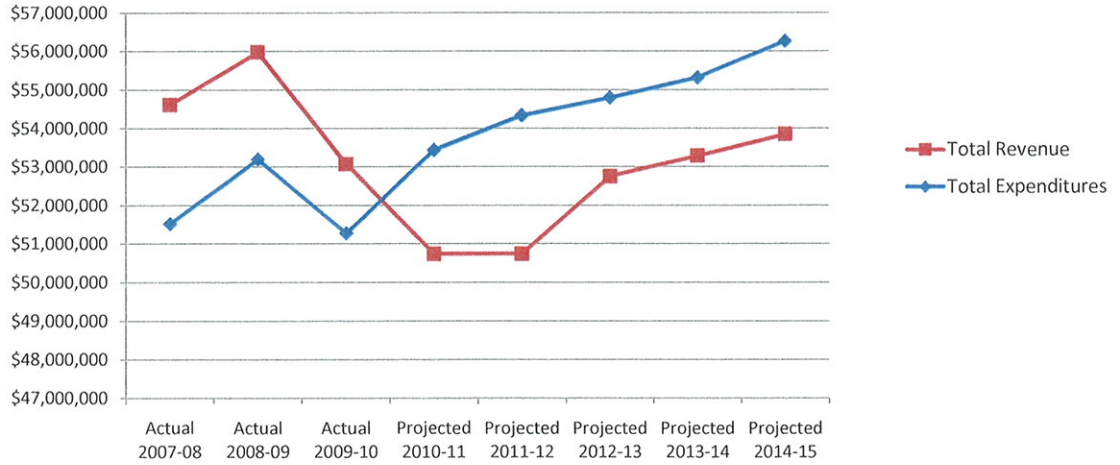
**San Ramon Valley Fire Protection District
Financial Summary**

	<u>Actual 2007-08</u>	<u>Actual 2008-09</u>	<u>Actual 2009-10</u>	<u>Budget 2010-11</u>	<u>Projected 2010-11</u>
Revenue					
Property tax revenue	\$49,729,211	\$51,335,992	\$49,680,045	\$48,029,712	\$48,115,000
Interest income	1,723,008	638,353	250,322	151,000	151,000
Ambulance services	1,924,268	2,314,570	2,388,561	2,352,000	2,090,000
Reimbursement from State	807,774	1,309,953	368,861	305,000	38,000
Inspection and plan review fees	222,254	173,084	161,370	135,000	173,000
Cellular tower rental income	139,557	157,865	143,852	147,800	154,000
Miscellaneous	55,580	38,067	71,118	8,000	13,000
Total revenue	<u>54,601,652</u>	<u>55,967,884</u>	<u>53,064,129</u>	<u>51,128,512</u>	<u>50,734,000</u>
Expenditures					
Salaries	21,027,137	22,193,668	22,203,579	22,005,136	22,082,000
Overtime	5,011,294	5,126,576	4,597,107	4,000,000	4,626,000
Pension contribution costs	11,992,083	12,613,117	11,654,409	11,897,512	12,010,000
Insurance	5,329,472	5,658,423	5,574,234	6,927,413	6,675,000
Services and supplies	5,660,990	5,184,521	4,819,154	4,980,479	5,070,342
Debt service	2,491,413	2,414,234	2,416,509	2,911,416	2,411,416
Capital projects funded from General Fund				636,500	561,500
Total expenditures	<u>51,512,389</u>	<u>53,190,539</u>	<u>51,264,992</u>	<u>53,358,456</u>	<u>53,436,258</u>
Net increase (decrease)	<u>\$3,089,263</u>	<u>\$2,777,345</u>	<u>\$1,799,137</u>	<u>(\$2,229,944)</u>	<u>(\$2,702,258)</u>

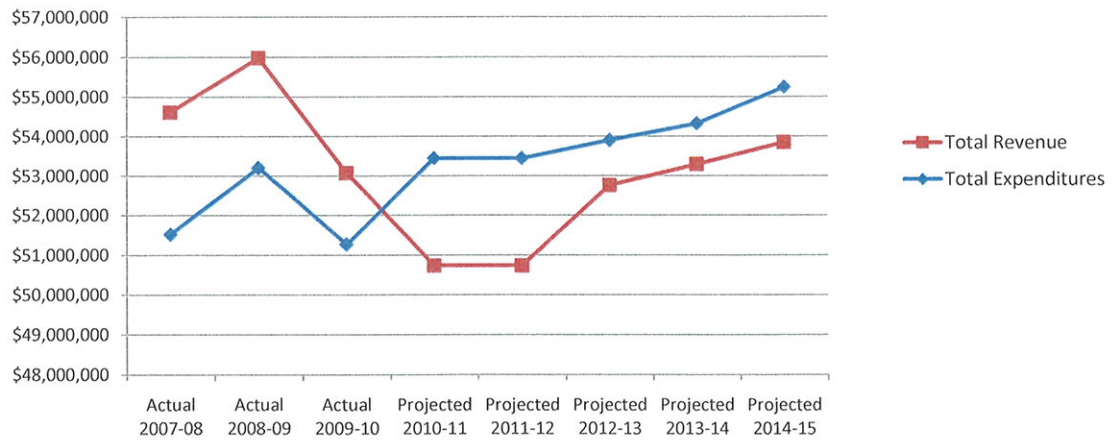
Long Term Forecast
Fiscal Years 2010-11 through 2014-15

	2010-11	2011-12	2012-13	2013-14	2014-15
Estimated beginning fund balance	\$34,516,957	\$29,699,699	\$33,497,870	\$29,351,897	\$28,319,303
Revenue forecasts:					
Property taxes	48,115,000	48,115,000	49,077,300	50,058,846	51,060,023
Other revenue	2,619,000	2,619,000	2,671,380	2,724,808	2,779,303
Contribution from City of San Ramon	3,000,000				
Sale of District property			1,000,000	500,000	
Debt proceeds		10,500,000			
Total Revenue	53,734,000	61,234,000	52,748,680	53,283,654	53,839,326
Expenditure forecasts:					
Public safety	50,148,342	50,471,669	51,277,445	52,469,487	53,423,583
Debt service - existing debt	2,411,416	2,414,160	1,324,708	1,329,261	1,321,843
Debt service - new debt		1,100,000	1,100,000	1,100,000	1,100,000
OPEB contribution	0	0	0	0	0
East Bay Regional Communications System	315,000		742,500	67,500	67,500
Expenditure reduction		(900,000)	(900,000)	(1,000,000)	(1,025,000)
Capital outlay:					
Fire Station improvements	50,000	50,000	50,000	50,000	50,000
Fire Station 32 relocation	1,050,000	4,000,000			
Fire Station 36 Annex Building	500,000				
Equipment and vehicle purchases	511,500	300,000	300,000	300,000	300,000
Apparatus purchases	3,365,000				
Training Site improvements and expansion	200,000		3,000,000		
Total capital outlay	5,676,500	4,350,000	3,350,000	350,000	350,000
Total Expenditures	58,551,258	57,435,829	56,894,653	54,316,248	55,237,926
Net Increase/Decrease	(4,817,258)	3,798,171	(4,145,973)	(1,032,594)	(1,398,600)
Estimated ending fund balance	\$29,699,699	\$33,497,870	\$29,351,897	\$28,319,303	\$26,920,703
DRY PERIOD RESERVE					
Estimated fund balance	\$29,699,699	\$33,497,870	\$29,351,897	\$28,319,303	\$26,920,703
Workers compensation reserve	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Dry spell reserve	23,877,508	24,404,919	23,669,344	24,073,697	24,555,171
Tactical Training Center reserve	2,791,565	2,791,565			
Over Minimum Reserve	\$2,030,626	\$5,301,386	\$4,682,553	\$3,245,606	\$1,365,532
GENERAL FUND RESERVE					
Projected Fund Balances	\$29,699,699	\$33,497,870	\$29,351,897	\$28,319,303	\$26,920,703
50% of Revenues (General Fund Only)	25,367,000	25,367,000	25,874,340	26,391,827	26,919,664
Over Minimum Reserve	\$4,332,699	\$8,130,870	\$3,477,557	\$1,927,476	\$1,039
	17.08%	32.05%	13.44%	7.30%	0.00%

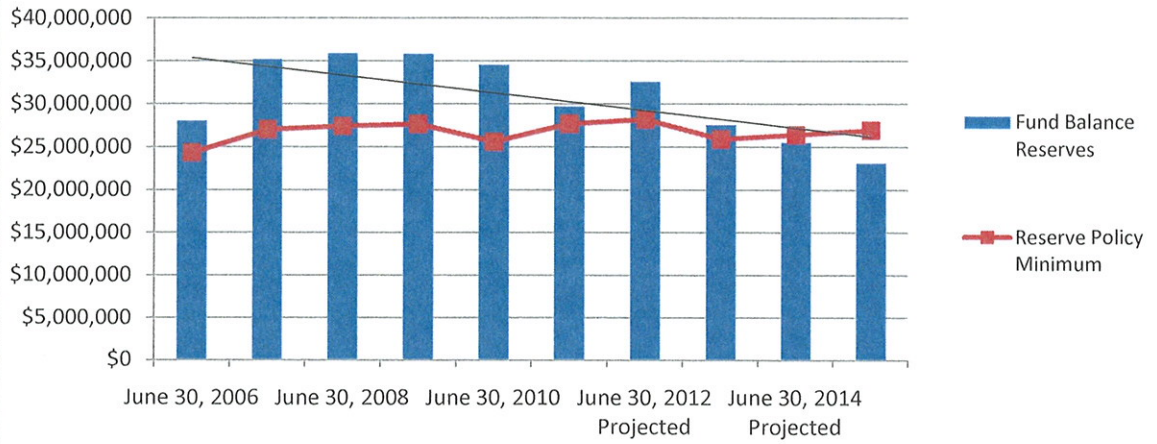
**San Ramon Valley Fire Protection District
Revenue and Expenditures
Without Expenditure Reductions**



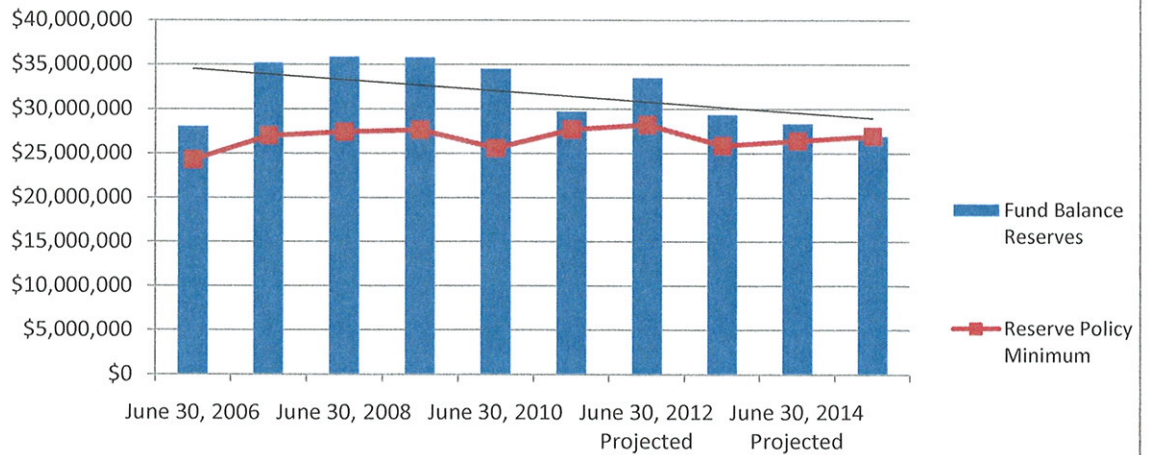
**San Ramon Valley Fire Protection District
Revenue and Expenditures
With Expenditure Reductions**



Fund Balance Reserves Without Expenditure Reductions



Fund Balance Reserves With Expenditure Reductions




SAN RAMON VALLEY FIRE PROTECTION DISTRICT

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1500 Bollinger Canyon Road
San Ramon, California 94583

Fire Prevention
Phone: 925-838-6680
Fax: 925-838-6696

MEMORANDUM

Date: January 26, 2011
To: Board of Directors
From: Susan F. Brooks – District Clerk 
Subject: May Board Budget Workshop

The following are suggested dates and times for the May Board Budget workshop:

Wednesday, May, 11, 2011, 1:00 – 4:00 p.m.

Tuesday, May 17, 2011, 1:00 - 4:00 p.m.

Wednesday, May 18, 2011, 1:00 – 4:00 p.m.

Please check your calendar for availability as we will try to confirm one of these dates at the January 26, 2011 Board meeting. Once the date is confirmed, we will then let you know where the meeting will be held.

Thank you.

CORRESPONDENCE

Dear Mr. Rice ~

Thank you and
your professional group
for their rapid response to
my recent emergency (Nov. 27, 1976)

Speed of response really
counted here, and, as a
result, I am feeling very
well ~

Sincerely

Eva and John Brenple

Dear ones:

Thank you so much for all your help the other night with my paraplegic husband. You were all so wonderful and extremely helpful. This was my first experience with an emergency - sorry it had to be at 2:00 a.m.!



Happy Holidays!

Merry Christmas to the wonderful
family that helped me the other evening!
Cathy Overmyer

DATE 12/29/10

62-22/311

PAY TO THE ORDER OF San Ramon Valley Fire Protection District \$ 500⁰⁰
Five Hundred & no/100 DOLLARS

Security Features
Included
Break on Back

Payable Through
Wachovia Bank, National Association
Wilmington, DE 19803

NOT VALID FOR LESS THAN \$250.00

FOR _____

Suzanne Buckles

MP

Richard,

The guys from your
Stone Valley Rd firehouse
were so wonderful in
responding to a call
regarding my mother,
that I would like to
make a donation in
her memory.

In Memory of:

Dorothea Roberts

Thank you Thank you
for your kind compassionate,
professional group.
Suzanne Buckles

OPERATIONS

SAN RAMON VALLEY FIRE PROTECTION DISTRICT

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Fax: 925-838-6696

MEMORANDUM

Date: January 26, 2011
To: Board of Directors
From: Bryan Collins – Assistant Chief, Operations
Subject: Monthly Activity Report

Attached is the Operations report for the month of December, 2010.

Standards of Cover Policy Compliance Report December 1, 2010 - December 31, 2010

		SOC Goal 1, 5, 6		SOC Goal 2, 5, 6		SOC Goal 3, 5, 6	
		Urban (Count = 210)		Suburban (Count = 86)		Rural (Count = 10)	
	Goal	Actual	Y-T-D	Goal	Actual	Y-T-D	Actual
First Unit Response	07:00	7:12	7:30	08:00	8:46	8:28	10:39
		98%	95%		87%	96%	100%
							15:31
							99%

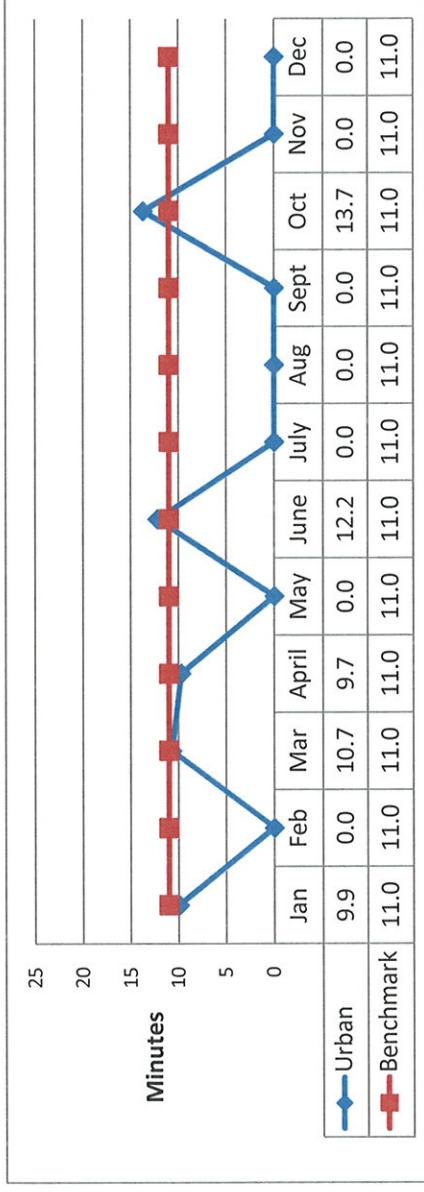
		SOC Goal 4					
		Urban (Count = 0)		Suburban (Count = 0)		Rural (Count = 0)	
	Goal	Actual	Y-T-D	Goal	Actual	Y-T-D	Actual
ERF Fire Response	11:00	00:00	13:42	12:00	00:00	18:29	00:00
		0%	50%		0%	0%	0%
							21:00
							16:28
							100%

		SOC Goal 8					
		Urban (Count = 50)		Suburban (Count = 21)		Rural (Count = 4)	
	Goal	Actual	Y-T-D	Goal	Actual	Y-T-D	Actual
ERF Medical Response	9:00	9:36	10:40	10:00	12:07	12:04	17:22
		98%	90%		84%	86%	100%
							21:00
							17:22
							100%

		SOC Goal 7			
		Call Processing Time		Turnout Time	
	Goal	Actual	Y-T-D	Goal	Actual
	01:00	:45	:55	02:00	2:39
		100%	100%		80%
					79%

ERF Fire Response

Urban



Goal 1

Distribution of Fire Stations for Built-up Urban Areas of Greater than 2,000 People per Square Mile

To treat and transport medical patients and control small fires, the first-due unit should arrive within 7 minutes total response time, 90 percent of the time from the receipt of the call in fire dispatch. Total response time equates to 1 minute dispatch time, 2 minute crew turnout time and 4 minutes travel time spacing for single units.

Goal 2

Distribution of Fire Stations for Suburban Areas of 1,000 to 2,000 People per Square Mile

The first-due fire unit should arrive within 8 minutes total response time, 90 percent of the time.

Goal 3

Distribution of Fire Stations for Rural Areas of Less than 1,000 People per Square Mile

The first-due fire unit should arrive within 17 minutes total response time, 90 percent of the time.

Goal 4

Effective Response Force (First Alarm) for Urban Areas of Greater than 2,000 People per Square Mile

To confine fires near the room of origin, to stop wildfires less than 5 acres in size when noticed promptly, and to treat up to 5 medical patients at once, a multiple-unit response of at least 18 personnel should arrive within 11 minutes total response time from the time of 911 call receipt, 90 percent of the time. This equates to 1 minute dispatch time, 2 minutes crew turnout time and 8 minutes travel time spacing for multiple units. Suburban areas should receive the full first alarm within 12 minutes total response time, 90 percent of the time with the goal to limit the fire spread to the area already involved upon the arrival of the effective response force. For rural areas, this should be 21 minutes, 90 percent of the time. Outcome goals in these areas would be to confine fires to the building of origin, to care for medical patients upon arrival, and to initiate operations on serious wildland fires.

Goal 5

Hazardous Materials Response

Respond to hazardous materials emergencies with enough trained personnel to protect the community from the hazards associated with the release of hazardous and toxic materials. Achieve a total response time consistent with Goal 1, Goal 2 and Goal 3 with the first company capable of operating at the California OSHA First Responder Operations (FRO) level. After size-up and scene evaluation is complete a determination will be made whether to request the on-duty District Hazardous Materials Team and/or other appropriate resources.

Goal 6

Technical Rescue

Respond to technical rescue emergencies with enough trained personnel to facilitate a successful rescue. Achieve a total response time consistent with Goal 1, Goal 2 and Goal 3 with the first company capable of operating at the California Rescue System 1 (RS1) level. After size-up and scene evaluation is complete a determination will be made whether to request the on-duty District Rescue Team and/or other appropriate resources.

Goal 7

Call processing and turnout times

A concentrated focus will be placed on systems, training and feedback measures to crews to lower dispatch and turnout time reflex measures to national best practices of 1 minute for dispatch and 2 minutes for fire crew turnout, 90 percent of the time.

Goal 8

Effective Response Force for Advanced Life Support (ALS) Medical Emergencies

To treat medical patients requiring advanced procedures and skills (defined as Charlie, Delta or Echo), a two-unit response consisting of one paramedic-staffed ambulance and one additional paramedic-staffed unit for a response force of at least five personnel should arrive within 6 minutes travel time in urban areas and 7 minutes travel time in suburban areas, 90 percent of the time. For rural areas, excluding Mt. Diablo State Park, personnel should arrive within 18 minutes travel time 90 percent of the time.

SUPPORT SERVICES

SAN RAMON VALLEY FIRE PROTECTION DISTRICT

Administration
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Fire Prevention
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Fax: 925-838-6696

MEMORANDUM

Date: January 26, 2011
To: Board of Directors
From: Steven J. Hart – Assistant Chief, Support Services
Subject: Monthly Activity Report

Attached is the Support Services report for the month of December, 2010.

<p style="text-align: center;">Support Services December, 2010</p>
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Facilities

1. Station 36 Annex: Building final inspection completed.
2. Station 32: Environmental review in progress

Fleet

1. Annual Engine / Truck services in progress.
2. Annual pump testing at Pleasanton Training Center.

Communication Center

1. Coordinated the Intergraph CAD Delta Training.
2. Dispatchers completed CPR recertification.
3. Continued preparation for EMD Re-Accreditation.
4. Communications Reserves completed the 2011 DMV Class B driving requirements.

Information & Technology

1. Attended all Quarterly Officers' Meetings.
2. Participated in Intergraph CAD Delta Training.
3. Surveyed all Stations in preparation for Zetron upgrade.
4. IT Staff participated in CPR Training.

Current Projects

1. Coordinated bids for various budgeted projects.
2. Working through Fiscal Year 10/11 budgeted projects.
3. Completed Admin / Station #38 Parking Lot resurfaced and striped.
4. Continued preparation on Apparatus & Equipment forms required for ISO.
5. Painted/textured back wall of Board Room and Division Training Chief's office.
6. Coordinated pick-up and drop off of toys with Toys For Tots, and local District charities.
7. Worked with San Ramon Rotary Club in collection of 4 barrels of gently worn clothing for charity.

**FIRE PREVENTION
DIVISION**

SAN RAMON VALLEY FIRE PROTECTION DISTRICT

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MEMORANDUM

Date: January 26, 2011
To: Board of Directors
From: Christina Jamison – Fire Marshal
Subject: Monthly Activity Report

Attached are the Fire Prevention Division reports for the month of December, 2010.

Fire Prevention Summary of Monthly Activities December 2010

What Went Well

School Education Programs

Staff is updating and coordinating a standard model of curriculum for each school education program. Staff is also working within the HeartSafe Committee to explore the development of a CPR and AED education program for high school students.

Fire Prevention Data Base

The first module of the fire prevention data base is near completion. Staff will be conducting building surveys in the month of February to collect and enter current business and building information.

Code Summaries

For the purpose of improving customer service, staff has been developing a summary of code provisions for several common activities. The code summaries are designed to provide customers with a user friendly document that includes specific code provisions for the following; license care facilities, open burning, candles, tents and canopies, and kitchen hood cleaning and inspection. These documents will be made available on the District website.

Press Releases

Press releases available at the District website www.firedepartment.org

Potential Issues

None at this time.

Committee Meetings and Training Attended

- Evitt, Stevens- SRVFPD Safety Committee
- Castro-Nor Cal FPO Public Education Committee
- Bartusch-Wellness Fitness Program Committee

Upcoming Public Education Classes and Events Scheduled

CERT Class #33	Administrative Building	January 20-February 24 (weekly)
CERT Class #34	Administrative Building	February 5 and February 12 (Saturday's)
Residential Care Facility Workshop	San Ramon Community & Senior Center	February 16

Plan Reviews Completed

See below for a list of plan reviews completed in October.

Plan Review Address	Type	Result	Reviewer
Week of 12/1/2011-12/3/2011			
59 Starmont Ln.	Photovoltaic	Resubmittal Required	IH
3155 Ashbourne Cir.	Residential Sprinkler	Approved	IH
3143 Ashbourne Cir.	Residential Sprinkler	Approved	IH
773 Tunbridge Rd.	Photovoltaic Subdivision	Approved	IH
Gale Ranch Phase III SD8969	Improvement Plan Subdivision	Approved	IH
Gale Ranch Phase III SD9246	Improvement Plan	Approved	IH
8600 Collier Canyon Rd.	R-3 Occupancy	Resubmittal Required	IH
1120 Wedgewood Rd. Suite B	Battery System	Approved	IH
2410 San Ramon Valley Blvd.	TI Group B Offices	Approved	NK
Weber & Matadera Way SD8919	Development Plan	Approved	IH
430 Cranleigh Ct.	R-3 Occupancy	Approved	IH
Week of 12/6/2011-12/10/2011			
3169 Roundhill Rd.	Misc. Planning App.	Approved	IH
3454 Blackhawk Plaza Cir.	Tenant Improvement	Approved	IH
3450 Camino Tassajara Rd.	Sprinkler TI	Approved	IH
Valencia Apartments Bldg. 4	Residential Sprinkler	Approved	IH
1 Ohlson Ln.	Development Plan	Approved	IH
1282 Danville Blvd.	Land Use Permit Improvement Plan	Approved	IH
Gale Ranch Phase 3 RA1246	Commercial	Approved	IH
2301 Camino Ramon Bldg. E #110	Sprinkler TI	Approved Resubmittal	IH
2301 Camino Ramon Bldg. E #110	Alarm System TI	Required	IH
2301 Camino Ramon Bldg. E #110	TI Group B Offices	Approved	IH
777 Dolphin Dr.	R-3 Occupancy	Approved	IH
1750 Peters Ranch Rd.	R-3 Occupancy	Approved	IH
2752 Mohawk Cir.	R-2.1.1	Approved	DV
2600 Camino Ramon	Tenant Improvement	Approved	NK
6001 Bollinger Canyon Rd. Bldg. C	Tenant Improvement	Approved	IH
6001 Bollinger Canyon Rd. Bldg. T	Alarm System TI	Approved	IH
2023 San Ramon Valley Blvd.	Development Plan	Approved	DS
1548 Harlan Dr.	Photovoltaic	Approved	IH

2250 San Ramon Valley Blvd.	Sprinkler TI	Resubmittal Required	IH
2250 San Ramon Valley Blvd.	Tenant Improvement	Approved	IH
2410 San Ramon Valley Blvd.	Tenant Improvement Group B Offices	Approved	NK
13 Ramon Ct.	Tenant Improvement	Approved	NK
321 Hartz Ave.	Tenant Improvement	Approved	IH
2600 Camino Ramon	Sprinkler TI	Approved	IH

Week of 12/13/2011-12/17/2011

400 Hartz Ave.	Commercial Sprinkler	Approved	IH
6001 Bollinger Canyon Rd. Bldg. J	Sprinkler TI	Approved	IH
2600 Camino Ramon	TI Group B Offices	Approved	IH
6001 Bollinger Canyon Rd. Bldg. C	TI Group B Offices	Approved	RW
2301 Camino Ramon Bldg. E Suite 10	Alarm System TI	Approved	RE
6001 Bollinger Canyon Rd. Bldg. C	TI Group B Offices	Approved	DV
1850 Peters Ranch Rd.	Residential Sprinkler	Approved	NK
2750 Crow Canyon Rd.	Aboveground Storage Tank	Resubmittal Required	NK
6001 Bollinger Canyon Rd. Bldg. W	TI Group B Offices	Approved	NK
28 Campo Pelota	Residential Sprinkler	Approved	NK
3130 Blackhawk Meadow Dr.	R-3 Occupancy	Approved	IH
5 Los Alamos Ct.	R-3 Occupancy	Approved	IH
2600 Camino Ramon	Alarm System TI Subdivision	Approved	IH
Gale Ranch Phase III SD8971	Improvement Plan	Approved	IH
13 Margaret Ln.	R-3 Occupancy	Approved	IH

Week of 12/20/2011-12/22/2011

3 Danala Farms Rd.	Temporary Fire Access Permit	Approved	IH
3 Danala Farms Rd.	R-3 Occupancy	Approved	IH
3454 Blackhawk Plaza Cir.	Alarm System TI	Approved	IH
2250 San Ramon Valley Blvd.	Spray Booth	Approved	IH
3130 Blackhawk Meadows Dr.	Residential Sprinkler	Approved	IH
867 El Pintado Rd.	R-3 Occupancy	Approved	IH
330 W. El Pintado Rd.	R-3 Occupancy	Approved	IH
108 Danvilla Ct.	R-3 Occupancy	Approved	IH
212 La Questa Dr.	R-3 Occupancy	Approved	IH

2246 Alameda Diablo	R-3 Occupancy	Approved	IH
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Week of 12/27/2011-12/30/2011

11040 Bollinger Canyon Rd. Suite F	Tenant Improvement	Approved	DS
3162 Danville Blvd. Suite B-1	Sprinkler TI	Approved	IH
4550 Norris Canyon Rd. #120	Alarm System TI	Approved	IH
Meadowood at Alamo Creek Senior Center	R-1 Occupancy	Approved	IH
435 La Gonda Way	Tenant Improvement	Approved	IH
6001 Bollinger Canyon Rd. Bldg. D	TI Group B Offices	Approved	IH
2505 San Ramon Valley Blvd.	Tenant Improvement	Approved Resubmittal	IH
2246 Alameda Diablo	Residential Sprinkler	Required	IH
145 Ramona Rd.	R-3 Occupancy	Approved	IH
147 Ramona Rd.	R-3 Occupancy	Approved	IH
149 Ramona Rd.	R-3 Occupancy	Approved	IH
350 Montair Dr.	R-3 Occupancy	Approved	IH

ADMINISTRATIVE SERVICES

SAN RAMON VALLEY FIRE PROTECTION DISTRICT

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MEMORANDUM

Date: January 26, 2011
To: Board of Directors
From: Bob Leete – Administrative Services Director
Subject: Monthly Activity Report

Attached are the Administrative Services Department reports for the month of December, 2010.

**Administrative Services Department
December, 2010**

Finance:

Financials

- Balance Sheet (December 31, 2010)
- Revenue/Expense History
- Statement of Expenditures
- Revenues: Budget v Actual
- Expenses: Budget v Actual
- General Fund Expenditures
- General Fund Revenues
- Capital & Equipment/Vehicle Fund
- Total Overtime
- Staffing/Overtime Analysis

Meetings/Activities:

Finance:

- Attended Captains meetings
- Draft Updated Cellular Telephone Use Policy
- Attended Citizen Corp Council Policy Advisory Committee meeting
- Compiled and submitted payroll information to the State of California
- Reviewed and finalized Travel Authorization Requests for January – June 2011
- Attended Government Tax Seminar
- Submitted Comprehensive Annual Financial Report to Government Finance Officers Association for award consideration
- Completed 1 CAFR review
- Continued transition to Bank of the West
- Began Mid-Year Budget Review

Human Resources:

- Attended CCCERA Meeting – Depooling/Rates
- Updated Mileage/Per Diem Rates for 2011
- Finalized Dental Insurance Renewal - 2011

Employee Illness/Injury Report for December 2010

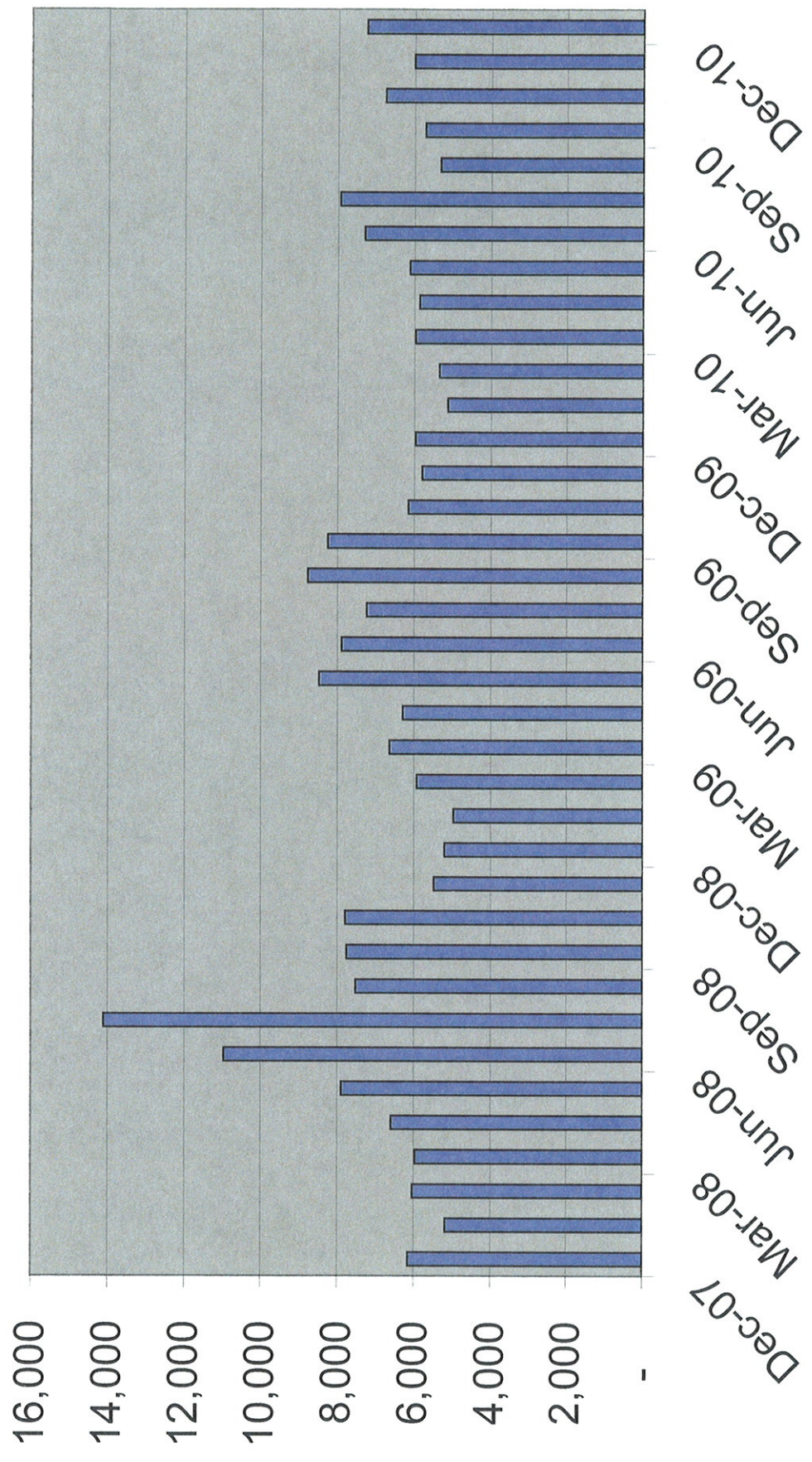
Reportable Injuries – December 2010:

1. December 13, 2010. A Firefighter/Paramedic strained their lower back pulling a tray on an engine to get equipment for training. Lost Time: 64 hours.
2. December 6, 2010. A Captain strained their lower back disconnecting fire hose from a hydrant during training. Lost Time: 144 hours.
3. December 13, 2010. A Firefighter/Paramedic strained their right shoulder/upper back climbing into Type 3 engine parked at station. Lost Time to Date: 163.75
4. December 21, 2010. A Captain strained their right calf during exercise at station. Lost Time: 20 hours.

Note: As of December 31, 2010, there were six (6) employees absent from their regular work assignment. Lost time related to prior month/year injuries totaled 1,646 hours.

Total Overtime Hours by Month

Dec. 2007 - Dec. 2010



Overtime Assignment Summary Report

12/1/2010 Through 12/31/2010

WORK CODE: 1 STAFFING

ASSIGNMENT	Time Worked	Time Paid
101 HOLD OVER FOR CALL	3.70	4.00
103 MISC. STAFFING COVE	6519.35	6519.75
107 LATE/STA. MOVE COVE	10.07	15.50
199 MID SHIFT RECALL	71.50	71.50
Total All Assignments This Work Type:	6,604.62	6,610.75

WORK CODE: 2 TRAINING

ASSIGNMENT	Time Worked	Time Paid
201 OPERATIONS TRAINING	226.50	226.50
209 RESCUE TRAINING	49.91	50.25
210 HAZ-MAT TRAINING	117.75	117.75
214 PARAMEDIC - CONT ED	19.50	19.50
216 EMD/DISPATCH TRAINI	100.50	100.50
Total All Assignments This Work Type:	514.16	514.50

Overtime Assignment Summary Report

12/1/2010 Through 12/31/2010

WORK CODE: 3 ASSIGNMENTS

ASSIGNMENT	Time Worked	Time Paid
301 MEETINGS/PROJECT DE	90.33	90.50
302 OFC WORK/REPORT WR	2.00	2.50
306 WELLNESS PROGRAM	13.00	13.00
310 MISC. MAINTENANCE	3.00	3.00
320 PUBLIC EVENTS	3.00	3.00
321 FP REIMBURSED OVER	1.50	1.50
340 PROJECT WORK	2.25	2.25
Total All Assignments This Work Type:	115.08	115.75
Report Grand Total:	7,233.86	7,241.00

Overtime Summary Report

12/1/2010 Through 12/31/2010

WORK CODE:		Time Paid
1	STAFFING	6,610.75
2	TRAINING	514.50
3	ASSIGNMENTS	115.75
	Report Grand Total:	7,241.00

Dec 2010 Staffing/Overtime Analysis

	Staffing OT \$	Staffing OT Hrs	Staffing OT FTE	Paid FTE	Total Effective FTE	See Note 1
ACTUAL DEC RESULTS	\$ 302,725	6,154.75	25.36	130.00	155.36	20.44%
PROJECTED DEC						
HIRING IN PLACE OF OVERTIME	\$ 434,409	6,154.75				
NET SAVINGS						
OVERTIME IN PLACE OF HIRING	\$ 131,684					

Note 1: This figure represents the percentage of time necessary to backfill regularly staffed positions for the month. This amount will routinely include the following components:

- The variance of regular, full-time paid employees either above or below the optimal 129 FTEs based upon the 10% hiring model
- Vacation Leave
- Sick Leave
- Disability Leave
- Various (jury duty, station moves, medic coverage, etc.)

SAN RAMON VALLEY FIRE PROTECTION DISTRICT
 CAPITAL PROJECTS FUND AND EQUIPMENT/VEHICLES FUND EXPENDITURES
 FISCAL YEAR 2010 - 2011
 JULY 1, 2010 - DECEMBER 31, 2010

FISCAL YEAR COMPLETED - 50%								
DESCRIPTION	GL CODE	2007/2008 ACTUAL	2008/2009 ACTUAL	2009/2010 ACTUAL	2010/2011 BUDGET	EXPENDITURES TO DATE	REMAINING BAL. TO DATE	PERCENT EXPENDED
RENTS & LEASES - PROPERTY	5246	\$0	\$0	\$12,500	\$0	\$0	\$0	
LAND	6103	\$0	\$0	\$0	\$0	\$0	\$0	
DESIGN/CONSTRUCTION	6105/6110	\$3,650,874	\$5,223,588	\$1,917,756	\$1,750,000	\$444,322	\$1,305,678	25%
VARIOUS IMPROVEMENTS	6120	\$44,994	\$86,887	\$224,490	\$50,000	\$9,100	\$40,900	18%
TOTAL CAPITAL PROJECTS (FUND 300)		\$3,695,868	\$5,310,455	\$2,154,746	\$1,800,000	\$453,422	\$1,346,578	25%
OFFICE EQUIP. & FURNISHINGS	6210	\$52,571	\$12,710	\$11,905	\$0	\$0	\$0	
MEDICAL/LAB EQUIPMENT	6220	\$148,962	\$0	\$11,397	\$0	\$0	\$0	
RADIO/ELECTRONIC EQUIPMENT	6230	\$0	\$229,498	\$247,764	\$561,500	\$151,462	\$410,038	27%
TOOLS & SUNDRY EQUIPMENT	6240	\$226,541	\$38,496	\$204,987	\$25,000	\$25,000	\$0	100%
AUTO & TRUCKS	6250	\$1,129	\$46,305	\$465,181	\$1,915,000	\$50,908	\$1,864,092	3%
TOTAL EQUIPMENT/VEHICLES (FUND 600)		\$426,945	\$327,009	\$941,234	\$2,501,500	\$227,370	\$2,274,130	9%
BOND REDEMPTION - 2003/2006/2010 COP	5310	\$1,329,961	\$1,328,704	\$1,330,979	\$1,825,885	\$1,020,739	\$805,146	56%
VEHICLE LEASE #1	5310	\$75,921	\$0	\$0	\$0	\$0	\$0	
VEHICLE LEASE #2	5310	\$329,498	\$329,497	\$329,498	\$329,498	\$329,498	\$0	100%
VEHICLE LEASE #3	5310	\$756,033	\$756,033	\$756,032	\$756,033	\$0	\$756,033	0%
TOTAL DEBT SERVICE (FUND 200)		\$2,491,413	\$2,414,234	\$2,416,509	\$2,911,416	\$1,350,237	\$1,561,179	46%
SERVICES & SUPPLIES	5000	\$30,641	\$21,875	\$44,211	\$60,000	\$26,667	\$33,333	44%
TOTAL AGENCY FUND (FUND 700)		\$30,641	\$21,875	\$44,211	\$60,000	\$26,667	\$33,333	44%
TOTAL - CAPITAL, EQUIP, DEBT & AGENCY		\$6,644,867	\$8,073,573	\$5,556,700	\$7,272,916	\$2,057,696	\$5,215,220	28%

**SAN RAMON VALLEY FIRE PROTECTION DISTRICT
COMBINED BALANCE SHEET OF ALL FUND TYPES
DECEMBER 31, 2010**

	GOVERNMENTAL FUND TYPES					AGENCY		ACCOUNT		GROUPS		Totals (Memo Only)
	General Fund - 100	Debt Service Fund - 200	Capital		Equipment/ Vehicles Fund - 600	CERT PROGRAM Fund - 700	General Fixed Assets Fund - 800	Long-Term Debt Fund - 900	General	Long-Term Debt	Totals	
			Projects Fund - 300	Fund - 300								
ASSETS												
Cash - Union Bank of California	\$ (2,610,214)	\$ -	\$ 2,991,565	\$ -	\$ 47,614	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 428,965	
Cash - Bank of the West	500,817										500,817	
Cash - Union Bank of California-Prem.@ 0.10%	3,291,398										3,291,398	
Cash - UBC - Workers' Compensation	(12,258)										(12,258)	
Cash - Comerica-Flex Spending	20,097										20,097	
Petty Cash	400										400	
Investments - LAIF @ 0.46%	37,293,926				2,812						37,296,738	
Cash with Fiscal Agent (Note #1)		1,330,407									1,330,407	
Accounts Receivable	152,818										152,818	
Prepaid Expenses/Deposits			237,500								237,500	
Interest Receivable												26,894
Land	26,858										26,858	
Buildings & Improvements/Construction												7,105,802
Equipment												26,326,460
Accumulated Depreciation												23,841,369
Amount to be Provided for General												(25,608,208)
Long Term Debt												19,428,070
Total Assets	\$ 38,663,842	\$ 1,330,407	\$ 3,229,065	\$ -	\$ 50,462	\$ 31,665,423	\$ 19,428,070	\$ 94,367,269	\$ -	\$ -	\$ 3,170,834	\$ 1,530
LIABILITIES												
Accounts Payable												
Accrued Expenses	3,170,834											
Deposits Payable	1,530											
Long Term Debt:												
(1) Certificates of Participation												14,360,000
(2) Vehicle Lease												1,746,360
Claims Payable	174,159											1,354,396
Compensated Absences												1,967,314
Total Liabilities	3,346,523	-	-	-	-	-	-	-	19,428,070	-	22,774,593	31,665,423
FUND EQUITY												
Investment in General Fixed Assets												31,665,423
Reserved for Debt Service		1,330,407										1,330,407
Reserved for Prepaid Expenses/Deposits			237,500									237,500
Designated for Workers' Compensation	1,000,000											1,000,000
Designated for Dry Spell (Cash Flow)	21,992,422											21,992,422
Designated for Tactical Training Center			2,991,565									2,991,565
Undesignated	12,324,897				50,462							12,375,359
Total Fund Balance	35,317,319	1,330,407	3,229,065	-	50,462	31,665,423	-	19,428,070	31,665,423	-	71,592,676	94,367,269
Total Liabilities and Fund Equity	\$ 38,663,842	\$ 1,330,407	\$ 3,229,065	\$ -	\$ 50,462	\$ 31,665,423	\$ 19,428,070	\$ 94,367,269	\$ -	\$ -	\$ 3,170,834	\$ 1,530

Note 1 - US Bank:
Reserve Fund (COP 2003) Market Value \$730,569, Interest Rate 0.20% (Money Market Fund)
Reserve Fund (COP 2006) Market Value \$599,838, Interest Rate 0.20% (Money Market Fund)

**SAN RAMON VALLEY FIRE PROTECTION DISTRICT
REVENUE/EXPENDITURE HISTORY**

<i>Month</i>	<i>2006-07</i>		<i>2007-08</i>		<i>2008-09</i>		<i>2009-10</i>		<i>2010-11</i>	
	<i>Revenue</i>	<i>Expenditures</i>	<i>Revenue</i>	<i>Expenditures</i>	<i>Revenue</i>	<i>Expenditures</i>	<i>Revenue</i>	<i>Expenditures</i>	<i>Revenue</i>	<i>Expenditures</i>
July	220,615	4,259,268	206,857	4,051,393	409,494	4,731,355	247,304	4,758,259	166,735	4,749,257
August	296,654	3,274,027	309,023	3,934,582	215,934	4,086,942	222,953	3,806,559	215,809	4,025,580
September	486,663	3,487,349	561,478	3,731,470	367,546	4,339,978	296,640	4,728,793	204,485	3,953,340
October	542,471	3,557,605	1,640,500	4,066,860	2,483,697	4,137,431	1,955,619	3,664,748	1,892,126	3,970,955
November	1,689,992	3,549,374	312,547	3,648,147	165,281	4,058,659	228,442	3,778,804	220,473	4,450,015
December	24,981,792	3,622,509	24,595,524	3,757,596	27,327,550	4,162,810	26,486,066	4,293,444	25,691,372	4,182,987
January	408,114	3,286,521	3,484,808	4,039,456	437,643	4,026,715	2,231,614	3,813,140		
February	272,420	3,519,689	154,599	4,573,322	234,858	4,284,220	253,553	3,865,360		
March	619,867	3,487,574	219,862	4,638,451	358,150	4,551,611	263,343	4,094,246		
April	18,178,615	3,680,317	18,767,904	3,751,889	19,725,844	4,110,947	14,980,947	3,933,954		
May	232,490	3,457,733	197,558	4,210,272	315,047	3,773,572	2,319,553	4,064,248		
June	5,437,965	3,697,713	3,677,543	4,615,870	3,892,839	8,012,065	3,562,930	4,046,925		

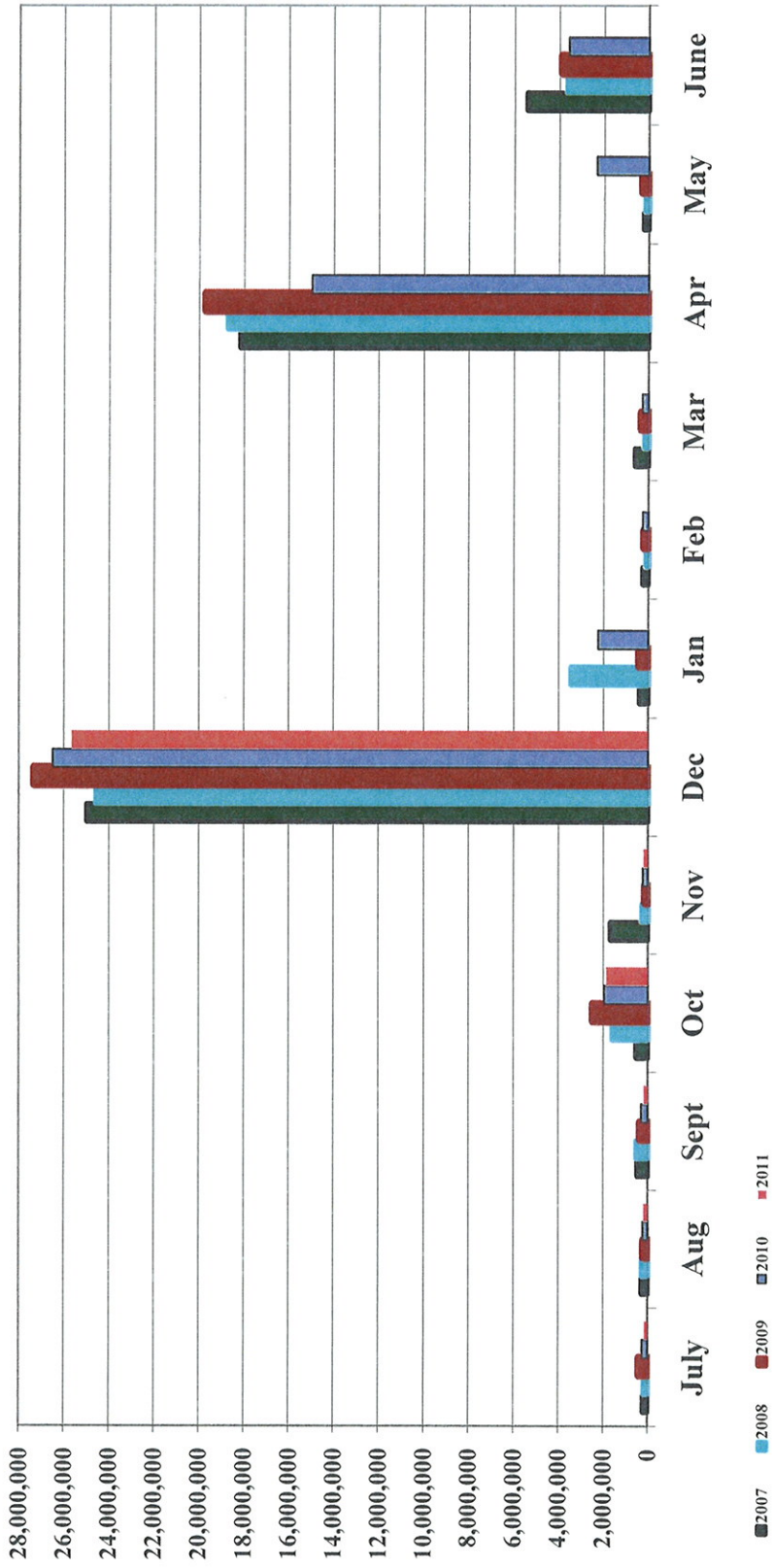
SAN RAMON VALLEY FIRE PROTECTION DISTRICT
GENERAL FUND EXPENDITURES
FISCAL YEAR 2010/2011
JULY 1, 2010 - DECEMBER 31, 2010

FISCAL YEAR COMPLETED - 50%									
DESCRIPTION	GL CODE	2007-2008 ACTUAL	2008-2009 ACTUAL	2009-2010 ACTUAL	2010-2011 BUDGET	EXPENDITURES TO DATE	REMAINING BAL. TO DATE	PERCENT EXPENDED	
PERMANENT SALARIES	5110	\$20,695,452	\$21,913,062	\$21,979,823	\$21,816,361	\$11,100,719	\$10,715,642	50.88%	
TEMPORARY SALARIES	5115	\$331,684	\$280,606	\$223,756	\$188,775	\$75,064	\$113,711	39.76%	
PERMANENT OVERTIME	5120	\$5,011,294	\$5,126,576	\$4,597,107	\$4,000,000	\$2,329,676	\$1,670,124	58.25%	
FEDERAL INSURANCE COMPENSATION	5140	\$367,385	\$384,599	\$379,421	\$316,435	\$189,722	\$126,713	59.96%	
RETIREMENT CONTRIBUTIONS	5150	\$11,992,084	\$12,613,117	\$11,654,409	\$11,897,512	\$6,054,318	\$5,843,194	50.89%	
EMPLOYEE GROUP INSURANCE	5160	\$3,309,643	\$3,537,064	\$3,446,521	\$4,420,978	\$2,227,861	\$2,193,117	50.39%	
RETIREE HEALTH INSURANCE	5170	\$1,214,235	\$4,633,235	\$1,080,915	\$1,500,000	\$782,986	\$717,014	52.20%	
UNEMPLOYMENT INSURANCE	5180	\$10,350	\$1,814	\$29,318	\$30,000	\$2,061	\$27,939	6.87%	
WORKERS' COMPENSATION INS.	5190	\$427,860	\$601,711	\$636,059	\$660,000	\$365,075	\$294,925	55.31%	
TOTAL SALARIES AND BENEFITS	5100	\$43,359,987	\$49,091,784	\$44,029,329	\$44,830,061	\$23,127,682	\$21,702,379	51.59%	
OFFICE SUPPLIES	5202	\$42,987	\$44,889	\$43,108	\$45,757	\$14,504	\$31,253	31.70%	
POSTAGE	5204	\$15,134	\$9,856	\$10,181	\$12,300	\$8,019	\$4,281	34.80%	
TELECOMMUNICATIONS	5206	\$212,153	\$207,367	\$191,794	\$231,600	\$83,265	\$148,335	35.95%	
UTILITIES	5208	\$246,082	\$296,585	\$302,015	\$252,000	\$180,100	\$91,900	63.53%	
SMALL TOOLS/EQUIPMENT	5210	\$269,106	\$163,210	\$128,997	\$139,090	\$29,865	\$109,225	21.47%	
MISCELLANEOUS SUPPLIES	5212	\$156,182	\$152,082	\$150,959	\$100,723	\$43,348	\$57,375	43.04%	
MEDICAL SUPPLIES	5213	\$131,141	\$119,740	\$115,527	\$121,000	\$46,578	\$74,422	38.49%	
FIREFIGHTING SUPPLIES	5214	\$155,547	\$131,770	\$139,196	\$106,375	\$31,727	\$74,648	29.83%	
PHARMACEUTICAL SUPPLIES	5216	\$29,890	\$28,855	\$35,173	\$40,500	\$17,291	\$23,209	42.69%	
COMPUTER SUPPLIES	5218	\$118,144	\$57,476	\$55,612	\$29,300	\$17,463	\$11,837	59.60%	
RADIO EQUIPMENT & SUPPLIES	5219	\$121,670	\$89,623	\$50,198	\$360,000	\$17,236	\$342,764	4.79%	
FILM PROCESSING/SUPPLIES	5220	\$1,697	\$7,115	\$741	\$0	\$0	\$0		
FOOD SUPPLIES	5222	\$22,182	\$24,542	\$22,148	\$27,260	\$11,357	\$15,903	41.66%	
SAFETY CLOTHING/SUPPLIES	5224	\$267,904	\$167,266	\$132,513	\$135,000	\$30,540	\$104,460	22.62%	
NON-SAFETY CLOTHING/SUPPLIES	5226	\$61,562	\$67,281	\$67,028	\$79,405	\$14,880	\$64,525	18.74%	
HOUSEHOLD SUPPLIES	5228	\$48,555	\$65,113	\$40,834	\$37,750	\$15,848	\$21,902	41.98%	
CENTRAL GARAGE - REPAIRS	5230	\$133,351	\$104,065	\$110,747	\$100,000	\$39,760	\$60,240	39.78%	
CENTRAL GARAGE - MAINTENANCE	5231	\$17,004	\$12,509	\$18,074	\$38,250	\$6,679	\$31,571	17.46%	
CENTRAL GARAGE - GAS, DIESEL & OIL	5232	\$178,570	\$169,675	\$165,112	\$170,750	\$64,634	\$106,116	37.85%	
CENTRAL GARAGE - TIRES	5234	\$21,220	\$16,670	\$39,221	\$24,000	\$11,853	\$12,147	49.39%	
CENTRAL GARAGE - MANDATED INSP.	5235	\$5,657	\$6,568	\$8,250	\$12,000	\$1,675	\$10,325	13.96%	
MAINT./REPAIRS - EQUIPMENT	5236	\$142,399	\$135,552	\$98,527	\$133,360	\$46,081	\$87,279	34.55%	
MAINT./REPAIRS - RADIO & ELECTRONIC	5238	\$551,378	\$285,978	\$333,941	\$384,600	\$182,392	\$202,208	47.42%	
MAINT./REPAIRS - BUILDINGS	5240	\$413,688	\$257,526	\$217,464	\$155,750	\$58,913	\$96,837	37.83%	
MAINT./REPAIRS - GROUNDS	5242	\$58,335	\$61,873	\$46,871	\$44,500	\$21,641	\$22,859	48.63%	
RENTS & LEASES-EQUIP./PROPERTY	5246	\$92,234	\$56,753	\$54,890	\$60,800	\$38,498	\$22,302	63.32%	
PROFESSIONAL/SPECIALIZED SERVICES	5250	\$809,091	\$960,219	\$746,993	\$800,765	\$484,899	\$315,867	60.55%	
RECRUITING COSTS	5251	\$78,806	\$109,023	\$63,582	\$55,000	\$27,700	\$27,300	50.36%	
LEGAL SERVICES	5252	\$163,378	\$192,639	\$246,839	\$197,000	\$65,901	\$131,099	33.45%	
MEDICAL SERVICES	5254	\$73,941	\$83,483	\$112,336	\$109,700	\$3,461	\$106,239	3.15%	
DATA PROCESSING SERVICES	5256	\$221	\$78	\$70	\$1,750	\$0	\$1,750	0.00%	
COMMUNICATIONS SERVICES	5258	\$3,399	\$4,017	\$3,738	\$4,200	\$877	\$3,323	20.88%	
DOCUMENT MANAGEMENT SERVICES	5260	\$1,477	\$17,222	\$510	\$0	\$0	\$0		
ELECTION SERVICES	5262	\$0	\$119,616	\$0	\$113,000	\$0	\$113,000	0.00%	
INSURANCE SERVICES	5264	\$536,487	\$502,508	\$481,274	\$523,000	\$486,883	\$36,117	93.09%	
PUBLICATION OF LEGAL NOTICES	5270	\$1,349	\$2,248	\$949	\$5,500	\$4,036	\$1,464	73.38%	
SPECIALIZED PRINTING	5272	\$66,752	\$80,040	\$55,936	\$81,350	\$6,563	\$74,787	8.07%	
MEMBERSHIPS	5274	\$44,639	\$54,857	\$48,871	\$51,409	\$47,327	\$4,082	92.06%	
EDUCATIONAL COURSES/SUPPLIES	5276	\$151,734	\$126,996	\$138,221	\$56,400	\$19,354	\$37,046	34.32%	
EDUCATIONAL ASSISTANCE PROGRAM	5277	\$27,515	\$30,389	\$30,761	\$24,120	\$8,347	\$15,773	34.61%	
PUBLIC EDUCATIONAL SUPPLIES	5278	\$24,931	\$18,788	\$22,529	\$20,000	\$13,828	\$6,172	69.14%	
BOOKS & PERIODICALS	5280	\$27,333	\$16,425	\$21,447	\$33,314	\$5,030	\$28,284	15.10%	
RECOGNITION SUPPLIES	5282	\$26,545	\$8,110	\$4,889	\$7,500	\$4,419	\$3,081	58.92%	
MEETINGS/TRAVEL EXPENSES	5284	\$109,492	\$108,014	\$109,023	\$54,400	\$15,429	\$38,971	28.36%	
OTHER	5286	\$0	\$0	\$154,062	\$0	\$0	\$0		
DISCOUNTS	5299	(\$72)	(\$90)	\$0	\$0	\$0	\$0		
TOTAL SERVICES AND SUPPLIES	5200	\$5,660,989	\$5,184,521	\$4,819,151	\$4,980,479	\$2,204,463	\$2,776,016	44.26%	
TOTAL G/F OPERATING EXPENDITURES		\$49,020,976	\$54,276,305	\$48,848,480	\$49,810,540	\$25,332,145	\$24,478,395	50.86%	

AN RAMON VALLEY FIRE PROTECTION DIST.
REVENUES (ALL FUNDS)
FISCAL YEAR 2010/2011
JULY 1, 2010 - DECEMBER 31, 2010

GL CODE	DESCRIPTION	2007/2008 ACTUAL REVENUE	2008/2009 ACTUAL REVENUE	2009/2010 ACTUAL REVENUE	2010/2011 ESTIMATED REVENUE	2010/2011 REALIZED REVENUE
4100	TAXES					
4110	PROPERTY TAXES - CURRENT SECURED	\$48,301,244	\$49,793,169	\$48,555,854	\$47,164,648	\$25,183,025
4120	PROPERTY TAXES - SUPPLEMENTAL	\$1,277,576	\$978,218	\$649,615	\$671,242	\$72,212
4130	PROPERTY TAXES - UTILITIES (Unitary)	\$679,898	\$710,831	\$760,539	\$737,724	\$493,081
4140	PROPERTY TAXES - CURRENT UNSECURED	\$1,483,621	\$1,593,394	\$1,832,522	\$1,573,941	\$1,665,442
4145	HOMEOWNERS PROPERTY TAX RELIEF	\$502,776	\$514,864	\$545,216	\$485,000	\$0
4150	LESS TAXES RETURNED TO COUNTY	(\$1,558,586)	(\$1,558,586)	(\$1,412,883)	(\$1,370,497)	\$0
4160	LESS COUNTY TAX ADMINISTRATION	(\$462,517)	(\$558,900)	(\$547,169)	(\$530,754)	(\$140)
4170	PROPERTY TAXES - PRIOR SECURED	(\$411,770)	(\$6,574)	(\$339,632)	(\$329,443)	(\$156,263)
4180	PROPERTY TAXES - PRIOR SUPPLEMENTAL	(\$117,662)	(\$151,486)	(\$393,227)	(\$381,429)	(\$180,783)
4190	PROPERTY TAXES - PRIOR UNSECURED	\$34,661	\$21,142	\$29,209	\$9,280	\$21,554
		\$49,729,211	\$51,335,992	\$49,680,044	\$48,029,712	\$27,098,128
4200	INTERGOVERNMENTAL REVENUE					
4220	MEASURE "H"	\$19,787	\$19,787	\$0	\$0	\$0
4230	SB-90 MANDATED COSTS	\$0	\$18,509	\$59,662	\$5,000	\$1,155
4240	MISCELLANEOUS STATE AID/GRANTS	\$759,633	\$1,163,281	\$309,199	\$300,000	\$32,900
4250	OTHER INTERGOVERNMENTAL REVENUE	\$28,354	\$168,377	\$42,000	\$40,000	\$3,040,000
		\$807,774	\$1,369,954	\$410,861	\$345,000	\$3,074,055
4300	CHARGES FOR SERVICE					
4310	INSPECTION FEES	\$35,492	\$32,721	\$40,847	\$35,000	\$16,879
4315	PLAN REVIEW	\$186,762	\$140,363	\$120,522	\$100,000	\$71,530
4320	WEED ABATEMENT CHARGES	\$6,682	\$8,130	\$8,299	\$5,000	\$5,444
4330	AMBULANCE SERVICES	\$1,924,268	\$2,314,570	\$2,388,561	\$2,352,000	\$1,056,532
4340	CPR CLASSES	\$1,450	\$1,899	\$2,278	\$1,500	\$850
4350	REPORTS/PHOTOCOPIES	\$1,426	\$2,143	\$1,796	\$1,500	\$855
4360	MISCELLANEOUS CURRENT SERVICES	\$1,373	\$0	\$0	\$0	\$0
		\$2,157,453	\$2,499,826	\$2,562,303	\$2,495,000	\$1,152,090
4400	USE OF MONEY & PROPERTY					
4410	INVESTMENT EARNINGS	\$1,723,008	\$638,353	\$250,663	\$151,000	\$14,096
		\$1,723,008	\$638,353	\$250,663	\$151,000	\$14,096
4500	RENTS, ROYALTIES AND COMMISSIONS					
4510	RENT ON REAL ESTATE	\$139,557	\$157,865	\$143,853	\$147,800	\$81,474
		\$139,557	\$157,865	\$143,853	\$147,800	\$81,474
4600	OTHER REVENUE					
4610	DONATIONS/CONTRIBUTIONS	\$726	\$470	\$1,500	\$0	\$3,230
4620	SALE OF PROPERTY	\$0	\$0	\$19,348	\$0	\$9,008
4640	MISCELLANEOUS REVENUE	\$43,923	\$25,424	\$38,898	\$0	\$3,582
		\$44,649	\$25,894	\$59,746	\$0	\$15,820
	REVENUE TOTAL	\$54,601,652	\$56,027,884	\$53,107,470	\$51,168,512	\$31,435,663

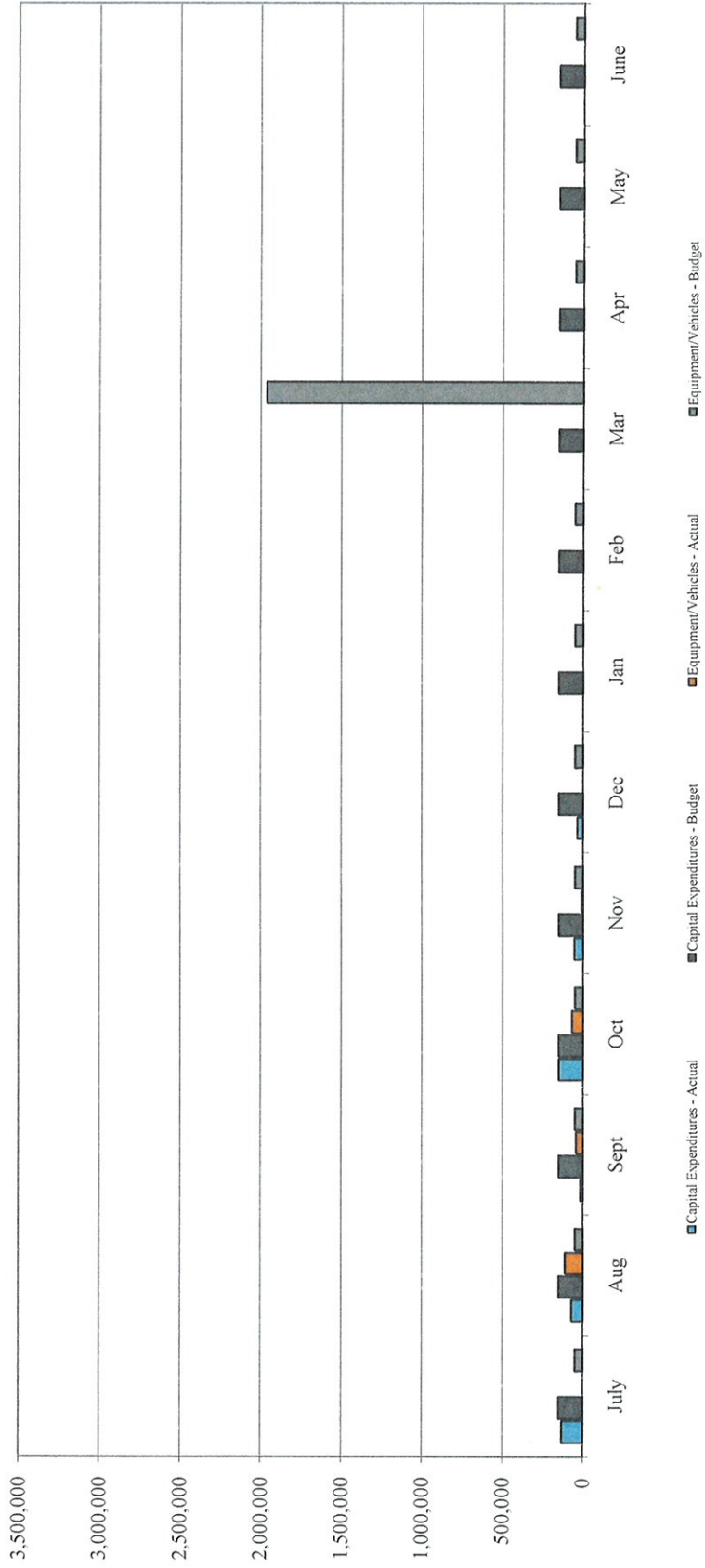
GENERAL FUND REVENUE FISCAL YEARS 2007 - 2011



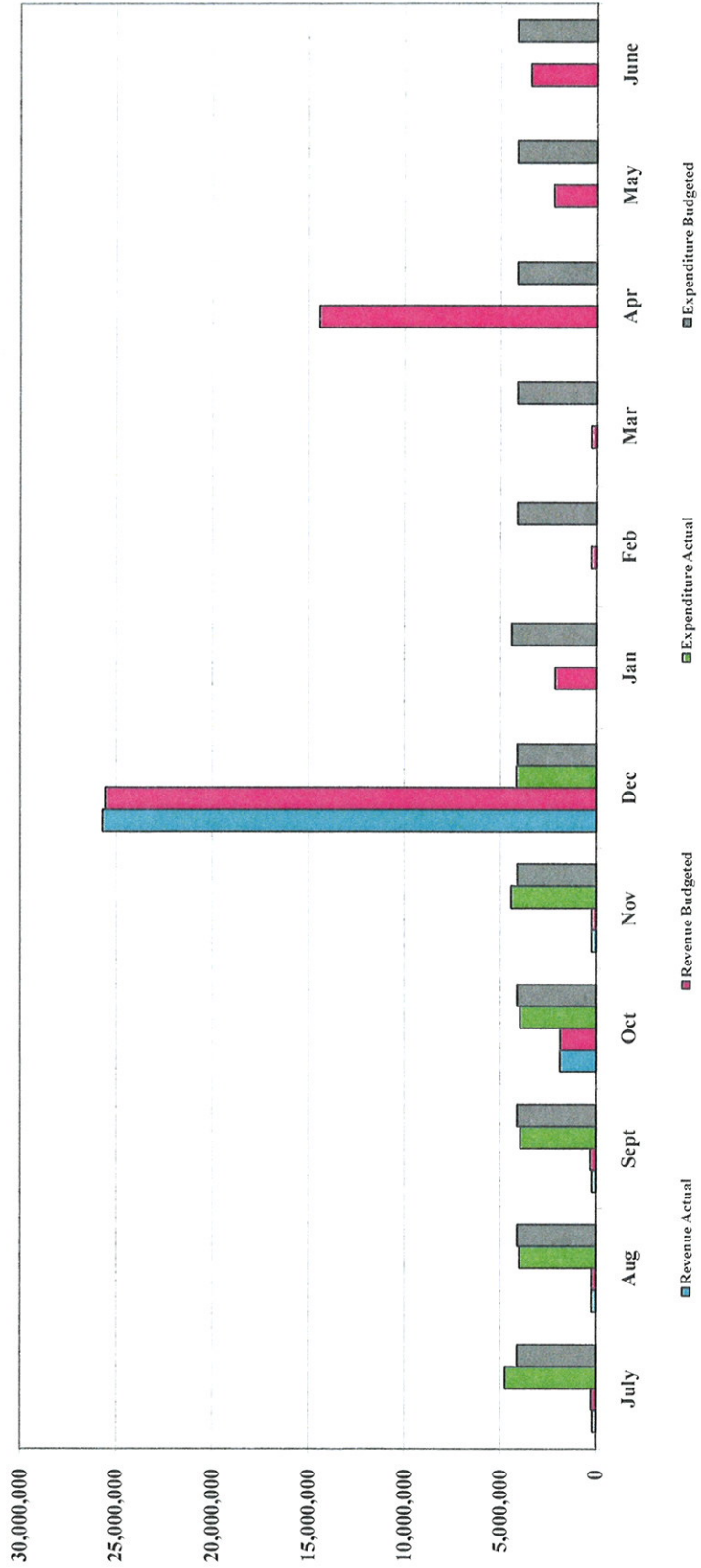
CAPITAL & EQUIPMENT/VEHICLES FUNDS

COMPARISON OF ACTUAL TO BUDGET

FISCAL YEAR 2010-2011



GENERAL FUND
COMPARISON OF ACTUAL TO BUDGETED
FISCAL YEAR 2010-11



**GENERAL FUND EXPENDITURES
FISCAL YEARS 2007 - 2011**

